COTH ADMINISTRATIVE BOARD
1985–1986

C. Thomas Smith
Chairman

Spencer Foreman, MD
Chairman-Elect

Sheldon S. King
Immediate Past Chairman

John E. Ives
Secretary

MEMBERS

Term Expiring 1986
Gordon M. DeRosa
Eric L. Musson
Barbara A. Small

Term Expiring 1987
Robert J. Baker
Gary Gambutt
James J. Mongan, MD

Term Expiring 1988
Larry L. Mathis
Charles M. O'Brien, Jr.
Raymond G. Schultz, MD

Executive Council Representative
J. Robert Buchanan, MD

COTH 1986 SPRING MEETING
PLANNING COMMITTEE

Gary Gambutt, Chairman
President
St. Luke's-Roosevelt Hospital Center

James C. DeNiro
Medical Center Director
Veterans Administration Medical Center
Palo Alto, California

Robert B. Johnson
Executive Director
District of Columbia General Hospital
Washington, D.C.

Gerald W. Mungerson
Executive Director
Illinois Masonic Medical Center
Chicago, Illinois

C. Edward Schwartz
General Director
University of Minnesota Hospitals and Clinics
Minneapolis, Minnesota

May 7–9, 1986
Wyndham Franklin Plaza Hotel
Philadelphia, Pennsylvania
1986 COTH SPRING MEETING
May 7–9, 1986
Wyndham Franklin Plaza Hotel
Philadelphia, Pennsylvania

WEDNESDAY, May 7
4:00–6:30pm REGISTRATION
6:30–7:15pm RECEPTION
7:30pm DINNER

In Recognition of
John A. D. Cooper, M.D.
Russell Nelson, MD
Mark Russell

THURSDAY, May 8
7:15–8:00am REGISTRATION and Continental Breakfast
8:00am–12:15pm MORNING SESSION

Presiding
C. Thomas Smith
President, Yale-New Haven Hospital
COTH Chairman

New Thoughts on Teaching Hospitals

"Hospitals and Economic Incentives: A View from the ProPAC Chairman"
Stuart H. Altman, PhD
Dean and Sol C. Chaikin Professor of National Health Policy
Heller Graduate School
Brandeis University

"The Relationships Between Severity, Intensity, and Quality of Care"
P. M. Gertman, MD
Vice Chairman
CAREMARK, Inc.

2:00–5:00pm AFTERNOON SESSION

Presiding
Sheldon S. King
President, Stanford University Hospital
COTH Immediate Past Chairman

The Patient, the Physician, and the New Technology

"Transplantation and the Emerging Technology"
John S. Najarian, MD
Regents' Professor and Chairman
Department of Surgery
University of Minnesota Medical School

"New Technology and the Physician"
William A. Nolen, MD
Chairman, Department of Surgery
Litchfield Clinic

FRIDAY, May 9
7:30–8:00am Continental Breakfast
8:00–10:30am Presiding
Spencer Foreman, MD
President, Sinai Hospital of Baltimore
COTH Chairman-Elect

Leading and Managing in the Future

"Looking at the Uncertain Future"
Robert J. Blendon, ScD
Senior Vice President
The Robert Wood Johnson Foundation

Jack K. Shelton
Manager, Employee Insurance Department
The Ford Motor Company
David J. Chinsky
Domestic Insurance Analyst
The Ford Motor Company
Ernest G. Ludy
President
MEDSTAT Systems, Inc.

11:00am–COTH Business Meeting
12:00noon

"The Patient's Orientation"
R. Jack Powell
Executive Director
Paralyzed Veterans of America

RECEPTION
The Franklin Institute
Courtesy of Delaware Valley COTH Member Institutions
COTH ADMINISTRATIVE BOARD
1986–1987

Spencer Foreman, MD
Chairman

J. Robert Buchanan, MD
Chairman-Elect

C. Thomas Smith
Immediate Past Chairman

John E. Ives
Secretary

MEMBERS
Term Expiring 1987
Gordon M. Derzon
James J. Mongan, MD
C. Edward Schwartz

Term Expiring 1988
Larry L. Mathis
Charles M. O'Brien, Jr.
Raymond G. Schultze, MD

Term Expiring 1989
Jerome B. Grossman, MD
William H. Johnson, Jr.
Barbara A. Small

Executive Council Representative
Gary Gambuti

COTH 1987 SPRING MEETING
PLANNING COMMITTEE

James J. Mongan, MD, Chairman
Executive Director
Truman Medical Center
Kansas City, Missouri

Paul F. Griner, MD
General Director
Strong Memorial Hospital
Rochester, New York

David H. Hitt
President
Methodist Hospital of Dallas
Dallas, Texas

Delanson Y. Hopkins
President
Rhode Island Hospital
Providence, Rhode Island

Barbara A. Small
Medical Center Director
Veterans Administration
Medical Center
San Diego, California

Michael R. Stringer
Director, Hospital and Clinics
University of California, San Diego,
Medical Center
San Diego, California
1987 COTH SPRING MEETING
May 13–15, 1987
Fairmont Hotel
Dallas, Texas

WEDNESDAY, MAY 13
4:00–6:30 p.m. Registration
AN INFORMAL EVENING WITH ROBERT G. PETERSDORF, MD
AAMC President
6:30–7:00 p.m. Cocktails
7:00–10:00 p.m. Dinner

THURSDAY, MAY 14
7:15–8:00 a.m. Registration and Continental Breakfast
8:00 a.m.–12:15 p.m. Morning Session
Presiding
Spencer Foreman, MD
President
Montefiore Medical Center
COTH Chairman
ASSESSING AND MARKETING QUALITY OF CARE
“The Rand/UCLA Approach to Assessing Quality of Care”
David H. Solomon, MD
Professor of Medicine
Associate Director, Multicampus Division of Geriatric Medicine
University of California, Los Angeles, School of Medicine
“Variations in Admission Rates: The Meaning for Quality Assessment”
Philip Caper, MD
President
Codman Research Group
Coffee Break
“The JCAH Agenda for Change: Implications for Hospital CEO’s”
Dennis S. O’Leary, MD
President
Joint Commission on Accreditation of Hospitals
“Marketing Medical Center Quality”
Henry J. Werronen
President
Werronen Company, Inc.
12:30–2:00 p.m. Luncheon
2:00–5:00 p.m. PAYING PHYSICIANS: CHANGES AND THEIR IMPLICATIONS FOR HOSPITALS
Presiding
J. Robert Buchanan, MD
General Director
Massachusetts General Hospital
COTH Chairman-Elect
“Emerging Perspectives on Payment for Physician Services”
Paul B. Ginsburg, PhD
Executive Director
Physician Payment Review Commission
6:00–7:30 p.m. Reception
Dallas Museum of Art
Courtesy of Texas COTH Member Institutions

FRIDAY, MAY 15
7:30–8:00 a.m. Continental Breakfast
8:00–10:30 a.m. Presiding
C. Thomas Smith
President
Yale-New Haven Hospital
COTH Immediate Past Chairman
THE DEVELOPING ENVIRONMENT FOR ACADEMIC MEDICINE
“Looking Ahead at American Health Care”
Roy Amara, PhD
President
The Institute for the Future
“How Academic Medical Centers Cope with Harsh Environments”
Albert P. Williams, PhD
Senior Economist
The Rand Corporation
Coffee Break
10:30 a.m.–12:00 Noon Staff Reports on AAMC Activities

“Evolving Faculty Relationships with Hospitals and Health Care Corporations”
Robert M. Heyssel, MD
President
The Johns Hopkins Health System
“Taking the Pulse of the Practicing Physician”
James S. Todd, MD
Senior Deputy Executive Vice President
American Medical Association

Reception
Dallas Museum of Art
Courtesy of Texas COTH Member Institutions
REGISTRATION FEE IS $250 per individual.
An additional $50.00 will be charged if you plan to bring a guest (e.g., spouse) to the food functions.

Registration fee is NOT refundable if cancellation is received AFTER May 8, 1987.

MAKE CHECK PAYABLE to the Association of American Medical Colleges and return with this form to:

Melissa H. Wubbold/Clinical Services
Association of American Medical Colleges
One Dupont Circle, NW—Suite #200
Washington, DC 20036

Enclosed is a check for $250 to register meeting attendee.
Enclosed is a check for $300 to register meeting attendee and fee for guest to attend the food functions.

Please send hotel reservation form directly to hotel.
MEETING REGISTRATION FORM

COTH SPRING MEETING
May 13-15, 1987
Fairmont Hotel
Dallas, TX

MEETING ATTENDEE

Name________________________________________

Title________________________________________

Institution____________________________________

Address_______________________________________

Telephone_______________________________________

(Please complete ALL of the above information.)

REGISTRATION INFORMATION AND INSTRUCTIONS ON REVERSE SIDE OF THIS FORM.
COTH 1980 SPRING MEETING
PLANNING COMMITTEE

Earl J. Frederick, Chairman
President
The Children's Memorial Hospital
Chicago, Illinois

B. Fred Brown
Hospital Director
Veterans Administration Medical Center
Durham, North Carolina

Irwin Goldberg
Executive Director
Montefiore Hospital
Pittsburgh, Pennsylvania

William B. Kerr
Director of Hospitals and Clinics
University of California Hospitals
San Francisco, California

Richard L. Sejnost
Executive Vice President
Harper-Grace Hospitals
Detroit, Michigan

COTH ADMINISTRATIVE BOARD, 1979-80

John W. Colloton, Chairman
Stuart J. Marylander, Chairman-Elect
Robert M. Heyssel, MD, Immediate Past Chairman
Mitchell T. Rabkin, MD, Secretary

MEMBERS
Term expiring 1980
James W. Bartlett, MD
Malcom Randall
Eliott C. Roberts

Term expiring 1981
Dennis R. Barry
Mark S. Levitan
Robert K. Match, MD

Term expiring 1982
Fred J. Cowell
Robert E. Frank
Earl J. Frederick
Ex Officio Member
John A. Rejnertsen

5:00 pm, May 14—Noon, May 16
Brown Palace Hotel
Denver, Colorado
COUNCIL OF TEACHING HOSPITALS
SPRING MEETING
May 14-16, 1980
Brown Palace Hotel
Denver, Colorado

AFTERNOON AND EVENING, May 14
5:00-6:00 p.m. REGISTRATION
6:00-7:00 p.m. OPENING SESSION—Ballroom A
WELCOME
John W. Colloton
Chairman, Council of Teaching Hospitals
KEYNOTE ADDRESS
"CAN TEACHING HOSPITALS SURVIVE IN A PRICE COMPETITIVE MEDICAL CARE WORLD?"
Paul Ellwood, MD, President, InterStudy
7:00 p.m. COCKTAILS AND DINNER

MORNING SESSION, May 15—Ballroom A
PRESIDING
John W. Colloton
Director & Assistant to the President for Health Services
University of Iowa–Hospitals & Clinics
8:00-8:40 a.m. "COST IMPLICATIONS OF CURRENT HEALTH MANPOWER POLICY"
Christopher C. Fordham, III, MD
Chancellor
University of North Carolina
8:40-9:20 a.m. "FINANCING MEDICAL EDUCATION: IT'S IMPACT ON THE TEACHING HOSPITAL"
Edward J. Stemmler, MD
Dean, The University of Pennsylvania School of Medicine
9:20-9:40 a.m. COFFEE BREAK
9:40-10:20 a.m. "FINANCING MEDICAL EDUCATION: IT'S IMPACT ON THE TEACHING HOSPITAL"
Myron E. Wegman, MD
Chairman, Michigan Commission on Reduction of Excess Hospital Bed Capacity
Dean Emeritus, School of Public Health, University of Michigan

3:15-4:30 p.m. "NEW SCHOOLS AND ESTABLISHED HOSPITALS: A PERSPECTIVE ON THE RELATIONSHIP"
Richard H. Moy, MD
Dean and Provost
Southern Illinois University School of Medicine

3:15-4:30 p.m. "THIRD PARTY PRESSURE ON THE ACADEMIC MEDICAL CENTER: THE STANFORD STORY"
Peter J. Levin, ScD, Executive Director
Stanford University Hospital

MORNING SESSION, May 16—Ballroom A
PRESIDING
Stuart J. Marylander, President
Cedars-Sinai Medical Center
8:30-9:15 a.m. "FOLLOWING UP ON THE RECOMMENDATIONS MADE AT THE 1979 SPRING MEETING"
Mark S. Levitan, Executive Director
Hospital of the University of Pennsylvania
9:15-10:00 a.m. "FITTING PAYMENTS TO THE HOSPITALS PRODUCT: THE MEDICARE PERSPECTIVE"
Judith R. Lave, PhD
Director, Office of Research
Health Care Financing Administration (DHEW)
10:00-10:30 a.m. COFFEE BREAK
10:30-11:15 a.m. "CASE MIX REIMBURSEMENT: NEW JERSEY'S APPROACH TO ASSESSING THE IMPACT"
J. Joel May, Executive Vice President
Health Care Research & Education Trust of NJ
11:15-12:00 p.m. "DIAGNOSTIC GROUPING AND MANAGEMENT: CHANGING THE QUESTIONS FACED"
Robert B. Fetter, PhD
Professor, Yale University


COTH ADMINISTRATIVE BOARD
1987-1988

J. Robert Buchanan, MD
Chairman

Gary Gambuti
Chairman-Elect

Spencer Foreman, MD
Immediate Past Chairman

John E. Ives
Secretary

MEMBERS

Term Expiring 1988
Larry L. Mathis
Charles M. O'Brien, Jr.
Raymond G. Schultze, MD

Term Expiring 1989
Jerome H. Grossman, MD
William H. Johnson, Jr.
Barbara A. Small

Term Expiring 1990
Leo M. Henikoff, MD
Max Poll
C. Edward Schwartz

Executive Council Representative
James J. Mongan, MD

1988 COTH SPRING MEETING
PLANNING COMMITTEE

Raymond G. Schultze, MD, Chair
University of California,
Los Angeles, Medical Center

Frank A. Butler
University of Kentucky
Medical Center

Phillip C. Dutton
Hurley Medical Center

David J. Handel
Indiana University Hospitals

C. Wayne Hawkins
Veterans Administration
Medical Center, Dallas

H. Richard Nesson, MD
Brigham and Women's Hospital

Norman B. Urmy
Vanderbilt University Hospital

COTH SPRING MEETING
1988

May 11-13, 1988
New York Hilton Hotel
New York, New York
1988 COTH SPRING MEETING  
May 11-13, 1988  
The New York Hilton  
New York, New York

WEDNESDAY, May 11
5:00-6:30p REGISTRATION
6:30-7:30p OPENING SESSION
Presiding  
J. Robert Buchanan, MD  
COTH Chairman  
Massachusetts General Hospital
KEYNOTE SPEAKER  
The Honorable Edward I. Koch  
Mayor, New York City
7:30-10:00p COCKTAILS AND DINNER

THURSDAY, May 12
7:00-8:00a REGISTRATION AND CONTINENTAL BREAKFAST
8:00a-12:15p MORNING SESSION
Presiding  
Gary Gambuti  
COTH Chairman-Elect  
St. Luke's-Roosevelt Hospital Center
THE NURSING SHORTAGE—EXPLORE OPTIONS AND DEVELOPMENTS
8:15-9:00a “The Nursing Profession: Addressing Today's Problems While Preparing for Tomorrow”  
Vivian E. DeBack, RN, PhD  
Director, National Commission on Nursing Implementation Project
9:00-10:15a “Primary Nursing and Its Attraction for Nurses”  
Joyce C. Clifford, RN, MSN  
Vice President for Nursing and Nurse-in-Chief  
Beth Israel Hospital, Boston
10:30a-12:0On
12:15-1:45p  
2:00-5:00p AFTERNOON SESSION
Presiding  
Spencer Foreman, MD  
COTH Immediate Past Chairman  
Montefiore Medical Center
THE JOINT COMMISSION SURVEYS: ASSESSING QUALITY USING EDUCATIONAL AND RESEARCH ACTIVITIES
“Joint Commission Project on Surveying Academic Medical Centers”  
Donald W. Avant  
Vice President for Accreditation  
Joint Commission on the Accreditation of Healthcare Organizations
3:00-4:00p PARTICIPANT REVIEWS OF THE JOINT COMMISSION STUDY  
“A Surveyor’s View”  
Barbara J. McNeil, MD  
Professor of Radiology and Clinical Epidemiology  
Harvard Medical School
“A Clinician’s View”  
J. Durwood Bradley, MD  
Chief of Staff  
University of Alabama at Birmingham
“A Hospital CEO’s View”  
John A. Reinertsen  
Executive Director  
University of Utah Hospital
4:00-5:00p MEMBERSHIP DISCUSSION OF THE JOINT COMMISSION STUDY
6:30-8:00p COTH MEMBERSHIP MEETING

FRIDAY, MAY 13
7:00-8:00a CONTINENTAL BREAKFAST
8:00-9:00a MORNING SESSION
Presiding  
J. Robert Buchanan, MD  
COTH Chairman
11:00a ADJOURN
MEETING REGISTRATION FORM

COTH SPRING MEETING
May 11–13, 1988
The New York Hilton
New York, NY

MEETING ATTENDEE

Name ____________________________

Title ____________________________

Institution _______________________

Address __________________________

Telephone _________________________

(Please complete ALL of the above information.)

REGISTRATION INFORMATION AND INSTRUCTIONS ON REVERSE SIDE OF THIS FORM.
REGISTRATION FEE IS $250 per individual.
An additional $75.00 will be charged if you plan to bring a guest (e.g., spouse) to the food functions.

Registration fee is NOT refundable if cancellation is received AFTER May 6, 1988. All cancellations must be in writing.

MAKE CHECK PAYABLE to the Association of American Medical Colleges and return with this form to:

Melissa H. Wubbold/Clinical Services
Association of American Medical Colleges
One Dupont Circle, NW—Suite #200
Washington, DC 20036

Enclosed is a check for $250 to register meeting attendee.
Enclosed is a check for $325 to register meeting attendee and fee for guest to attend the food functions.

Please send hotel reservation form directly to hotel.
PURPOSE
The 1989 COTH Spring Meeting is organized to provide the chief executive officers of COTH member institutions with an opportunity:

- To learn about and discuss issues affecting the patient care, educational and research, organizational, and financial missions of member hospitals;
- To share experiences and insights with colleagues in leadership positions at other COTH institutions;
- To receive a current overview of AAMC research, policy analysis, and advocacy activities; and
- To meet and become acquainted with incoming member CEO's.

The meeting will include outside and member speakers, group discussions, staff presentations, and a variety of social activities.

MEETING SITE
The 1989 COTH Spring Meeting will be held at the historic Hotel del Coronado in San Diego, California. The Del, a renowned vacation resort just recently having celebrated its 100th anniversary, is located directly on the beach, providing boating and swimming opportunities. Tennis and golf are available either on site or nearby, and transportation can easily be arranged to San Diego’s many attractions including Balboa Park, the San Diego Zoo, Old Town, and Tijuana. The hotel consists of the celebrated main building and a newer wing completed in the late 1970's. Convention rates for this meeting are $139.00 single/double in the main building, and $154.00 single/double in the newer wing. A hotel room reservation request is enclosed (lavender sheet) and should be completed and returned directly to the hotel at your earliest convenience; the cutoff date for the reserved room block is April 10. This is the first time the COTH Spring Meeting has made use of a resort property and with this in mind, the meeting has been extended one day and provides the registrants with several blocks of free time in which to enjoy the surrounds.

REGISTRATION
The registration fee for this meeting is $350.00 per registrant with an additional $150.00 for each accompanying guest (e.g., spouse). Cancellations with a full refund will be accepted until May 6 and must be in writing. The COTH Spring Meeting is organized for teaching hospital CEO's. If you personally attend you are welcome to register an additional member of your staff or governing board, and a second meeting registration card and hotel reservation form are enclosed for this purpose. If the CEO is unable to attend this meeting, substitutes are not encouraged.

COTH
ADMINISTRATIVE BOARD
1988–1989

GARY GAMUTI, Chair
St. Luke’s-Roosevelt Hospital Center

J. ROBERT BUCHANAN, MD, Immediate Past Chair
Massachusetts General Hospital

RAYMOND G. SCHULTZE, MD, Chair-Elect
University of California, Los Angeles Medical Center

JOHN E. IVES, Secretary
St. Luke’s Episcopal Hospital
Houston

MEMBERS

Term Expiring 1989

JEROME H. GROSSMAN, MD
New England Medical Center, Inc.

WILLIAM H. JOHNSON, JR.
University of New Mexico Hospital

BARBARA A. SMALL
Veterans Administration Medical Center
Durham

Term Expiring 1990

LEO M. HENIKOFF, MD
Rush-Presbyterian-St. Luke’s Medical Center

MAX POLL
Barnes Hospital

C. EDWARD SCHWARTZ
Hospital of the University of Pennsylvania

Term Expiring 1991

CALVIN BLAND
St. Christopher’s Hospital for Children

SISTER SHEILA LYNE
Mercy Hospital and Medical Center
Chicago

ROBERT H. MUILENBURG
University of Washington Hospitals

Executive Council Representative

JAMES J. MONGAN, MD
Truman Medical Center
Looking Ahead to the 1990's

Wednesday, May 10

2:00-4:00 p.m.  AAMC Orientation Session for COTH CEO's (Optional)

4:00-6:00 p.m.  Registration

6:00-6:45 p.m.  Opening Address

6:45-9:00 p.m.  Cocktails and Dinner

Thursday, May 11

7:00-8:00 a.m.  Continental Breakfast

8:00-8:30 a.m.  AAMC President's Report

8:30 a.m.-12:00 noon  Morning Session

Presiding: Gary Gambuti
President
St. Luke's-Roosevelt Hospital Center
COTH Chair

Patient Care Assessment—How Should We Proceed?
"Comparing Boston and New Haven: Insights for Teaching Hospitals"
John E. Wennberg, MD, MPH
Professor of Epidemiology
Dartmouth Medical School

Friday, May 12

7:00-8:00 a.m.  Continental Breakfast

8:00-8:45 a.m.  Legislative Update
Richard M. Knapp, PhD
AAMC Senior Vice President

8:45 a.m.-12:00 noon  Morning Session

Presiding: J. Robert Buchanan, MD
General Director
Massachusetts General Hospital
COTH Immediate Past Chair

Education and the Entry Level Labor Market
"Private Industry Council of Milwaukee County: Connecting Schools and Employers"
William A. Lawrence
Executive Director
Private Industry Council of Milwaukee County

"Project Health Start: Organizing Health Careers to Improve Recruitment"
Joyce V. Kelly, PhD
AAMC Associate Vice President for Clinical Services

Saturday, May 13

7:00-8:00 a.m.  Continental Breakfast

8:00-11:00 a.m.  Morning Session
Presiding: Raymond G. Schultze, MD
Director
UCLA Medical Center
COTH Chair-Elect

Residency Programs in the 1990's
"Revising the General Essentials"
Sheldon S. King
President, Cedars-Sinai Medical Center
Chair, ACGME Committee to Revise the General Essentials

"AAMC Task Force on Physician Supply: Draft Recommendations on Graduate Medical Education"
Mitchell T. Rabkin, MD
President, Beth Israel Hospital
Chair, AAMC Committee on Implications of Physician Supply for Resident and Fellow Education

"Variations in the Cost per Resident: An Analysis"
Joyce V. Kelly, PhD
AAMC Associate Vice President for Clinical Services

11:00 a.m.  Adjourn
COTH ADMINISTRATIVE BOARD
1983-84

Haynes Rice
Chairman

Sheldon S. King
Chairman-Elect

Earl J. Frederick
Immediate Past Chairman

Spencer Foreman, MD
Secretary

MEMBERS

Term Expiring 1984
Jeptha W. Dalston, PhD
Irwin Goldberg
William B. Kerr

Term Expiring 1985
Glenn R. Mitchell
David A. Reed
C. Thomas Smith

Term Expiring 1986
J. Robert Buchanan, MD
Eric B. Munson
Thomas J. Stranova

Executive Council Representative
Robert E. Frank

COTH 1984 SPRING MEETING
PLANNING COMMITTEE

Glenn R. Mitchell, Chairman
President
Alliance Health System
Norfolk, Virginia

Ron J. Anderson, MD
Chief Executive Officer
Parkland Memorial Hospital
Dallas, Texas

James W. Holsinger, Jr., MD
Medical Center Director
McGuire Veterans Administration
Medical Center
Richmond, Virginia

Robert H. Muilenburg
Administrator
University Hospital
University of Washington
Seattle, Washington

Charles M. O'Brien, Jr.
Administrator
Georgetown University Hospital
Washington, DC

Daniel L. Stickler
Chief Executive Officer
Presbyterian-University Hospital
Pittsburgh, Pennsylvania

Association of American
Medical Colleges

Council of
Teaching Hospitals

Spring Meeting
1984

MAY 16-18, 1984
HYATT REGENCY HOTEL
ON THE INNER HARBOR
BALTIMORE, MARYLAND
WEDNESDAY, May 16 - Constellation Ballroom
4:00-6:45pm Registration
Foyer
6:45-7:30pm Reception
7:30-8:30pm “Times of Change for Physicians and Hospitals”
The Honorable David Durenberger
United States Senate
8:30pm Dinner

THURSDAY, May 17 - Constellation Ballroom
7:30-8:45am Registration and Continental Breakfast
8:45am-12:15pm Morning Session
Presiding
Haynes Rice, COTH Chairman
Hospital Director
Howard University Hospital
Washington, DC

“Restructuring the Marketplace: A Reflection of Change in American Society”
Robert W. Crandall
Senior Fellow
Brookings Institution
Washington, DC

“Managing Successfully in a Reregulated Marketplace Environment”
Karl D. Bays
Chairman of the Board
American Hospital Supply Corporation
Evanston, IL

Coffee Break

“Coverage for Uninsured Patients: Some Proposals to Consider”
Lawrence S. Lewin
President
Lewin & Associates
Washington, DC

12:30-1:30pm Lunch
1:45-5:00pm Afternoon Session
Presiding
Earl J. Frederick, COTH Immediate Past Chairman
President
Children’s Memorial Hospital
Chicago, IL

“Minneapolis? You Should Know What’s Going on in Madison, Wisconsin!”
Gordon M. Derson
Superintendent
University of Wisconsin Hospital and Clinics
Madison, WI

“From Supplier to Organizer: Some Thoughts on Where New Payment Systems May Lead Us”
Robert A. Zelten, PhD
Associate Professor
The Wharton School
Philadelphia, PA

Coffee Break

“The Medicare Indirect Medical Education Adjustment: Historical Development and Current Status”
Judith R. Lave, PhD
Professor, Health Economics
Graduate School of Public Health
University of Pittsburgh
Pittsburgh, PA

“Teaching Hospitals and Prospective Payment: A Review of Unsettled Issues”
James D. Bentley, PhD
Associate Director
AAMC Department of Teaching Hospitals
Washington, DC

7:00-9:00pm The National Aquarium on the Inner Harbor
Cocktail Reception
Courtesy of Baltimore COTH Members
Franklin Square Hospital, The Johns Hopkins Hospital, Maryland General Hospital, Provident Hospital, Inc., Sinai Hospital of Baltimore, Union Memorial Hospital, University of Maryland Hospital

FRIDAY, May 18 - Constellation Ballroom
7:45-8:30am Continental Breakfast
8:30am-12:30pm Afternoon Session
Presiding
Sheldon S. King, COTH Chairman-Elect
Executive Vice President and Director
Stanford University Hospital
Stanford, CA

“Investor-Owned Corporations and the Teaching Hospital: Three Case Studies”
Ronald P. Kaufman, MD
Vice President for Medical Affairs
The George Washington University Medical Center
Washington, DC
Donald R. Kmetz, MD
Vice President for Hospital Affairs and Dean
University of Louisville School of Medicine
Louisville, KY
J. Robert Buchanan, MD
General Director
Massachusetts General Hospital
Boston, MA

Coffee Break

“New Challenges for the Council of Teaching Hospitals and the AAMC Department of Teaching Hospitals”
Richard M. Knapp, PhD
Director
AAMC Department of Teaching Hospitals
Washington, DC

Membership Questions and Discussion
Adjourn
Council of Teaching Hospitals

Spring Meeting 1985

MAY 8-10, 1985
FAIRMONT HOTEL
SAN FRANCISCO, CALIFORNIA
# 1985 COTH SPRING MEETING

**MAY 8-10, 1985**

**FAIRMONT HOTEL**

**SAN FRANCISCO, CALIFORNIA**

## WEDNESDAY, May 8

<table>
<thead>
<tr>
<th>Time</th>
<th>Event</th>
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<tbody>
<tr>
<td>4:00-6:30pm</td>
<td>Registration</td>
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<tr>
<td>6:30-7:30pm</td>
<td>&quot;Who Shall Live—Revisited&quot;</td>
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<tr>
<td></td>
<td>Victor R. Fuchs, PhD</td>
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<td></td>
<td>Professor of Economics</td>
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<td></td>
<td>Stanford University</td>
</tr>
<tr>
<td>7:30pm</td>
<td>Dinner</td>
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</tbody>
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## THURSDAY, May 9

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<thead>
<tr>
<th>Time</th>
<th>Event</th>
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</thead>
<tbody>
<tr>
<td>7:30-8:30am</td>
<td>Registration and Continental Breakfast</td>
</tr>
<tr>
<td>8:30am-12:15pm</td>
<td>Morning Session</td>
</tr>
<tr>
<td></td>
<td>Presiding</td>
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<tr>
<td></td>
<td>Sheldon S. King</td>
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<tr>
<td></td>
<td>Chairman, COTH</td>
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<tr>
<td></td>
<td>Executive Vice President and Director</td>
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<tr>
<td></td>
<td>Stanford University Hospital</td>
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<tr>
<td></td>
<td>“Viewing the Changing Hospital Environment from an Educational Perspective”</td>
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<tr>
<td></td>
<td>Harry N. Beaty, MD</td>
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<tr>
<td></td>
<td>Dean</td>
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<tr>
<td></td>
<td>Northwestern University Medical School</td>
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<tr>
<td></td>
<td>A Dean’s View</td>
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<tr>
<td></td>
<td>W. Donald Weston, MD</td>
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<td>Dean</td>
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<tr>
<td></td>
<td>Michigan State College of Human Medicine</td>
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<tr>
<td></td>
<td>“Financing Graduate Medical Education”</td>
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<tr>
<td></td>
<td>J. Robert Buchanan, MD</td>
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<td></td>
<td>Chairman, AAMC Committee on Financing Graduate Medical Education</td>
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<td></td>
<td>General Director</td>
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<td>Massachusetts General Hospital</td>
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<tr>
<td>6:00-9:30pm</td>
<td>Cocktails and Dinner</td>
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<td></td>
<td>Harbor Cruise</td>
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<td>San Francisco Bay</td>
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<td></td>
<td>Courtesy of California Teaching Hospitals</td>
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## FRIDAY, May 10

<table>
<thead>
<tr>
<th>Time</th>
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<tbody>
<tr>
<td>7:30-8:00am</td>
<td>Continental Breakfast</td>
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<td>8:00-10:00am</td>
<td>Presiding</td>
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<tr>
<td></td>
<td>C. Thomas Smith</td>
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<td>Chairman-Elect, COTH</td>
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<tr>
<td></td>
<td>President</td>
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<tr>
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<td>Yale-New Haven Hospital</td>
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<tr>
<td></td>
<td>“Evolving Relationships with Investor-Owned Corporations”</td>
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<tr>
<td></td>
<td>A Decision Not to Sell</td>
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<td></td>
<td>James P. Simmons</td>
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<td>Samcor</td>
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<td>The Creighton/St. Joseph Hospital Experience</td>
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<td></td>
<td>Richard L. O’Brien, MD</td>
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<td>Dean</td>
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<td>Creighton University School of Medicine</td>
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<td>Multiple Investor-Owned Relationships</td>
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<td>Charles C. Edwards, MD</td>
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<td>President and CEO</td>
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<td>Scripps Clinic and Research Foundation</td>
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<td>Coffee Break</td>
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<tr>
<td>10:15-11:30am</td>
<td>COTH Business Meeting</td>
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<td>“Investor-Owned Hospital Participation in the Council of Teaching Hospitals”</td>
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