

August 2025

GBA News and Business

Early Bird Deadline: August 12th! - Come join us in
Milwaukee for the 2025 Principal Business Officers' Meeting

September 17-19, 2025, Milwaukee, WI



The [2025 Principal Business Officers' Meeting](#) is a timely opportunity to explore the leadership, financial, and operational challenges shaping academic medicine today.

This year's theme "Leadership and Organizational Dynamics in a Period of Change" focuses on how institutions are adapting strategy, structure, and communication in response to shifting expectations. Whether you're managing across missions, supporting team resilience, or preparing for external funding pressures, you'll find value in every session.

[Register Here](#)

GBA-GIP-GFA 2026 Joint Spring Meeting

Hyatt Regency St. Louis at the Arch
St. Louis, Missouri
April 22-24, 2026

Save the Date



We invite you to save the date for our 2026 Joint Spring Meeting, which brings together our Business Affairs, Institutional Planning and Faculty Affairs communities.

The call for proposals will be opening in late September. We look forward to "meeting" you in St. Louis next April!

Questions? Contact our team: GBA (gba@aamc.org), GIP (gip@aamc.org), or GFA (gfa@aamc.org).

Recording Now Available: Data-Driven Academic Medical Centers (DDAMC) Work Group

The July DDAMC Work Group call featured a presentation on "*How to Access and Use the [Medical School Profile System \(MSPS\)](#)*" from Katy Brandenburg, Director of Data Operations and Services and Noelle Mecoli, EdD, Senior Research and Data Analyst of Data Operations and Services at the AAMC. We invite you to [watch the recording](#) and [review the presentation](#) shared during the call.

Register Now! The Changing Landscape Series - The Only Constant is Change

Join the GBA Department Administrator Advisory Committee on [September 3rd, 4:00 - 5:00 pm. ET](#) for the first moderated call within a 4-part series exploring how

Department Administrators are navigating today's evolving operational challenges.

Registration is also open for the remaining dates in the series:

[November 12th, 4:00 - 5:00 pm ET](#)

[January 7th, 4:00 - 5:00 pm ET](#)

[March 4th, 4:00 - 5:00 pm ET](#)

Data of Interest to GBA Members: MD Alumni Reports

There are national and institutional MD alumni reports in the [Faculty Roster](#) application under Reports>Miscellaneous Reports. The national alumni report tracks, by medical school, how many graduates from a graduating class or range of graduating classes have ever been full-time medical school faculty or department chairs. The institutional alumni report allows you to see person-level information for graduates of your medical school who appear in the national alumni reports. These reports only include data for faculty with degrees earned in academic year 1978-1979 onwards. Faculty who earned degrees prior to academic year 1978-1979 are excluded from the Faculty Roster alumni reports due to the lack of authoritative graduate data.

New AAMC Medical School Operations Data Snapshots

The AAMC published a new data snapshot summarizing common faculty suggestions for improving promotion and tenure, based on responses to the StandPointSM Faculty Engagement Survey. The identified themes offer medical school leaders actionable insights to enhance transparency, support, and fairness in their promotion and tenure processes.

[Read More](#)

Administrative support is essential to the successful delivery of academic medicine's core missions of education and research, helping both students and faculty thrive. This data snapshot provides benchmarks of administrative staff supporting both MD programs and the research portfolio per full-time faculty at U.S. medical schools, offering insights to inform strategic planning and workforce decisions.

[Read More](#)

A 10-Year Review of U.S. Medical School Revenue, Fiscal Years 2012 to 2021

A new AAMC article in *Academic Medicine* examines how U.S. medical school revenue diversification changed from fiscal years 2012 to 2021, focusing on the growth of practice plan, hospital, and research revenue alongside changes in full-time faculty, student enrollment, and tuition and fees. You can access the article in [Academic Medicine](#).

GBA/GIP Webinar on Leveraging AI to Enhance Effectiveness in

Administration, Analytics, and Leadership

Part of the [Artificial Intelligence \(AI\) in Academic Medicine Webinar Series](#)

This session being held on September 25th, 1:00 - 2:00 pm. ET. will highlight key AI use cases aimed at streamlining administrative and operational tasks. First, the speakers will describe the development of DOMINIQ (Department of Medicine's Interactive Navigator for Inquiries & Queries), a secure chatbot that simplifies access to policies in finance, HR, academic affairs, IT, and more. Next, presenters will examine how workflows in research administration, clinical revenue, and faculty productivity can be improved by applying AI to Python scripting, complex Excel formulas, and MS Power Automate. Lastly, the speakers will delve into an innovative use case where leaders engage in reflective dialogue with GPT models to enhance their interpersonal communication skills. Overall, this session will provide practical insights into how AI can drive productivity and improvements across various operational areas. *This topic was previously presented at the recent Group on Business Affairs (GBA) and Group on Institutional Planning (GIP) Joint Spring Meeting.*

[Register Now](#)

Why Attend - Purpose, People, Progress - Learn Serve Lead 2025

Learn Serve Lead 2025 is the largest annual gathering in academic medicine, convening educators, clinicians, researchers, and leaders from across the country. Occurring November 1-5 in San Antonio, TX, this meeting is where ideas take root, where change begins, and where professionals reignite their purpose. With tailored Journey Tracks, national thought leaders, and strategic insights, this is where inspiration meets action.

[Explore the meeting and register](#)



We have compiled a [list of sessions](#) that may be of interest to you as a GBA member.

AAMC News

AAMC statement on final passage of the reconciliation bill

AAMC President and CEO David J. Skorton, MD, and AAMC Chief Public Policy Officer Danielle Turnipseed, JD, MHSA, MPP, issued a statement on the final U.S. House passage of the reconciliation bill. "We are profoundly disappointed and dismayed by many of the provisions included in the reconciliation bill passed by the House today. As the Congressional Budget Office has said, massive cuts to Medicaid and changes to state health insurance marketplace exchanges will lead to tens of millions of people losing much-needed health care coverage. Additionally, eliminating the Grad PLUS loan program will affect many prospective medical and other health professions students and worsen the nation's persistent doctor shortage."

[Read More](#)

New AAMC video: A World Without Academic Medicine

As part of Academic Medicine Week, the AAMC produced a new short video that spotlights several of the many medical breakthroughs and treatments that have emerged from academic medicine, asking the viewer to imagine a world without them.

[View Video](#)

Save the date for AAMC Awards Recognition Event

The AAMC will host a virtual celebration to recognize the recipients of the 2025 AAMC Awards on Oct. 22 from 4-5:15 p.m. ET. Each of the honored individuals and institutions is making significant advances in medical education, cutting-edge patient care, outstanding community engagement, and groundbreaking research. Learn more about the [2024 award winners](#) before registration for this free event opens in August.

[Save the Date](#)

AAMC statement on CY 2026 Hospital Outpatient Prospective Payment System proposed rule

AAMC President and CEO David J. Skorton, MD, and Jonathan Jaffery, MD, AAMC chief health care officer, issued a statement on the Centers for Medicare & Medicaid Services' (CMS) Calendar Year (CY) 2026 Hospital Outpatient Prospective Payment System (OPPS) proposed rule. "The AAMC is deeply concerned by provisions in CMS' proposed CY 2026 hospital OPPS rule that would reduce payments to hospitals and profoundly harm the ability for academic health systems and teaching hospitals to care for the patients and communities they serve. [â€] Several of the proposed policies in the rule would undermine these institutions that are critical for patient care and physician training."

[Read More](#)

AAMC statement on reauthorization of health and nursing workforce development programs

AAMC President and CEO David J. Skorton, MD, and AAMC Chief Public Policy Officer Danielle Turnipseed, JD, MHSA, MPP, issued a statement ahead of the U.S. House of Representatives Energy and Commerce Health Subcommittee hearing on legislative proposals to expand the health workforce. "Strengthening the health care workforce is a top priority for the AAMC. We strongly support committee action to reauthorize all of the Health Resources and Services Administration's (HRSA) Title VII health professions and the Title VIII nursing workforce development programs. [â€] Reauthorizing Title VII and Title VIII programs is critical to recruiting, training, and retaining the next generation of health care professionals who are prepared to meet the needs of the American people."

[Read More](#)

AAMC announces 2025-26 Board of Directors

The AAMC has announced its 2025-26 Board of Directors. The incoming board's term begins Nov. 5, 2025, and will end at the conclusion of Learn Serve Lead: The AAMC Annual Meeting in November 2026. Michael Waldrum, MD, MSc, MBA, chief executive officer of ECU Health and dean of the Brody School of Medicine at East Carolina University, has been elected to serve as chair of the AAMC Board of Directors. He will succeed Julie Freischlag, MD, chief academic officer and executive vice president of Advocate Health, chief academic officer of Atrium Health Wake Forest Baptist, and executive vice president for health affairs of Wake Forest University, who will become immediate past chair. Nita Ahuja, MD, MBA, FACS, dean of the University of Wisconsin School of Medicine and Public Health, has been named chair-elect and will succeed Waldrum next year.

[Read More](#)

Joint Associations Group (JAG) on Indirect Costs releases recommendation for updated research funding model

The AAMC and nine other associations have released their recommendation to Congress and the executive branch for a new model to replace the current facilities and administrative (F&A) cost structure. Members of Congress have called for a new approach, and the JAG has delivered a comprehensive model that is simple, more easily explained, and enhances transparency and efficiency.

[Read More](#)

AAMC, associations file Supreme Court amicus brief on NIH grant terminations

The AAMC and seven other education and research policy organizations filed [an amicus brief](#) with the U.S. Supreme Court on Aug. 1. AAMC President and CEO David J. Skorton, MD, issued a statement regarding the brief. "Recent efforts to undermine

the scientific mission of the National Institutes of Health (NIH), the largest funder of scientific research in the world, will do irreparable harm to the future of research and to the health of the nation. The abrupt termination of thousands of grants has destabilized critical health research â€” including studies on cancer, Alzheimer's, heart disease, and health disparities â€” leading to the disruption of long-term projects and wasting years of taxpayer investment."

[Read More](#)

AAMC statement on Senate Labor-HHS appropriations bill

AAMC President and CEO David J. Skorton, MD, and AAMC Chief Public Policy Officer Danielle Turnipseed, JD, MHSA, MPP, issued a statement regarding the Labor, Health and Human Services (HHS), Education, and Related Agencies (Labor-H) appropriations bill passed by the Senate Appropriations Committee. "The AAMC commends the bipartisan work of Senate appropriators led by Appropriations Committee Chair Susan Collins (R-Maine) and Vice-chair Patty Murray (D-Wash.), and Labor-H Subcommittee Chair Shelley Moore Capito (R-W. Va.) and Vice-chair Tammy Baldwin (D-Wisc.), to bolster funding for the National Institutes of Health (NIH) in its FY 2026 Labor-HHS-Education appropriations bill. The committee's decision to reject massive, harmful cuts to NIH is a testament to the critical role biomedical research plays in keeping America healthy."

[Read More](#)

AAMC responds to *Wall Street Journal* op-ed: Medical school admissions, training remain rigorous

A letter to the editor by AAMC President and CEO David J. Skorton, MD, in response to a recent op-ed asserting that U.S. medical schools are using admitting and graduating unqualified students, has been published in *The Wall Street Journal*. "The data say otherwise: From admission to graduation, and through residency training and medical licensing, data show that physician standards are comprehensive, demanding, and as strong as ever," Skorton wrote.

[Read More](#) (*subscription required*)

AAMC endorses Senate bill to expand federal investment in physician training

The AAMC applauded Senators John Boozman (R-Ark.), Raphael Warnock (D-Ga.), Susan Collins (R-Maine), and Chuck Schumer (D-N.Y.) for introducing the Resident Physician Shortage Reduction Act of 2025. This bipartisan legislation would help grow the physician workforce and improve access to care for patients nationwide. The bipartisan, bicameral bill would gradually increase the number of Medicare-supported residency positions by 14,000 over seven years, making key investments in physician training in rural and urban communities across the country.

[Read More](#)

Learning Opportunities

Call for Presenters - Institutional Planning During Times of Uncertainty

The GLP Steering Committee is planning a community conversation which will be dynamic forum where presenters will share how their institutions are rethinking planning amidst ongoing change. This session will feature a series of concise, 5-7 minute presentations highlighting innovative responses to recent disruptions across various planning domains—including strategic, research, data, space and facilities, and project planning. They are seeking contributors who can share practical insights, adaptive strategies, and lessons learned as you navigate institutional planning in uncertain times. If you are interested in presenting, please contact Shawn Rosen-Holtzman srosenholtzman@aamc.org with a brief synopsis of what you propose to present (2-3 sentences) by August 11th.

Register for the Rally for Medical Research

The AAMC is supporting the 2025 Rally for Medical Research on Sept. 18 and encourages the academic medicine community to participate. Advocates from across the medical research community will gather on Capitol Hill to urge Congress to prioritize NIH funding. The registration deadline is Sept. 8.

[Register Now](#)

Registration is now open for the 2025 LIT Meeting

The [2025 Leading Information Technology in Academic Medicine \(LIT\) Meeting](#) is your opportunity to grow as a leader, gain practical strategies, and build a strong network of peers who understand the evolving challenges and opportunities ahead in the field.

We'll see you in Washington, D.C this October!

[Register Now](#)

Publications & Resources

New AAMC guide provides resources to help advocate for academic medicine

The AAMC has developed a new resource designed to help faculty, learners, and leaders collaborate with their institutions' government relations professionals to effectively engage with policymakers on priority issues, such as medical research, workforce training, and patient care. The *Academic Medicine Advocacy Guide* offers practical tools and insights to support advocacy efforts and highlight the vital role academic medicine plays in improving health nationwide.

[Read More](#)

New AAMC data snapshot examines artificial intelligence in medical education

A new AAMC data snapshot shows tremendous growth in the integration of artificial intelligence (AI) in undergraduate medical education in the United States and Canada, though gaps in adoption are also apparent. Data from the Curriculum SCOPE Survey administered by the AAMC and the American Association of Colleges of Osteopathic Medicine show a 59% increase in the number of schools reporting AI in the curriculum from 2023 to 2024, but opportunities persist for medical schools to improve the AI infrastructure, including ensuring learners, faculty, and staff have secure access to AI tools. This data snapshot is part of the AAMC's strategy to provide timely, high-quality resources to guide thinking and practice around integrating AI across medical education.

[Read More](#)

Reminder: Seeking submissions for resource collection on advancing AI across academic medicine

The AAMC recognizes the growing importance of artificial intelligence (AI) across academic medicine and is committed to fostering innovation within the community. The [Advancing AI Across Academic Medicine Resource Collection](#) is a repository of timely, freely accessible resources designed to help medical schools, academic health systems, and teaching hospitals effectively integrate AI into their educational environments. The AAMC seeks to enhance and expand this collection and invites submissions of practical resources to advance the responsible use of AI across academic medicine. All submissions are due by Aug. 15 at 11:59 p.m. PT.

[Read More](#)

Updated AAMC toolkit: Value of Medical Research Funding

As Congress drafts the fiscal year 2026 appropriations legislation, the AAMC has updated its Value of Research Funding toolkit to help members of the academic medicine community communicate the importance of sustained federal investment in medical research. The toolkit includes key messages, customizable content, sample social media posts, and more.

[Explore the Toolkit](#)

AAMC publishes medical educator focus group report

The AAMC published a new report based on focus group research conducted in 2024 with AAMC Council of Faculty and Academic Societies (CFAS) members to better understand the challenges that faculty face in delivering medical education and in their careers as educators. Key findings from the report include: formal time allotment for educational activities differs greatly by faculty type and role; faculty often have to use their personal time in order to complete their educational

responsibilities; and recognizing the contributions that faculty make to advance the education mission increases their sense of support and feeling valued by their institutions.

[Read More](#)

Recommended Reading

Facilities and Administrative Cost Rates at Historically Black Colleges and Universities: Strategies for Building Research Competitiveness

Hildreth, James E.K. Sr; Ramesh, Aramandla; Shanker, Anil

Academic Medicine. 100(7):764-768, July 2025.

[Read More](#)

Fostering Global Research Collaborations: An Update on Duke-NUS Medical School, the Duke University and National University of Singapore Partnership

Yeo, May May; Casey, Patrick J.; Williams, R. Sanders; Vogel, Silke; James, Michael L.

Academic Medicine. 100(7):796-800, July 2025.

[Read More](#)

Advancing Women Physicians in Academic Medicine: A Scoping Review

Purkey, Neha J.; Han, Peggy; Woodward, Amanda; Davis, Alexis S.; Johnston, Lindsay; Klein, Robin; Krawczeski, Catherine D.; Leeman, Kristen T.; Machut, Kerri Z.; Patel, Meghna D.; Scala, Melissa; McBride, Mary E.

Academic Medicine. 100(7):860-870, July 2025.

[Read More](#)

Well-Being, Work Environment, and Control Over Workload Accounting for Burnout Among Medical School Staff

Research on well-being and burnout of administrative medical school staff has received little attention compared with faculty and learners. This study investigates the extent to which well-being domains, work environment, and control over workload account for administrative staff burnout.

Mohammed A.A. Abulela, PhD, Bethany Schowengerdt, PhD, Heather Dorr, MEd, Amanda Termuhlen, MD, and Claudio Violato, PhD

[Read More](#)

Former NIH chief calls research cuts "careless" and "heartless"

Francis Collins, MD, PhD, lauds lifesaving research supported by the National Institutes of Health, explains why he left, and warns of a scientific brain drain.

[Read More](#)

Association of Private Equity Investment in Health Care With Medical Education Disruptions

Private equity investment in health care has increased, attracted by the growing commercialization of this industry sector and the profit possibilities of an aging population, and is consequently affecting medical education and the education of other health care professionals.

Kelly J. Caverzagie, MD, Amber L. Ryan, MEd, Sarah E. Brotherton, PhD, Kevin Heckman, MBA, and Victoria Stagg Elliott, MA

[Read More](#)

Welcome New Members

(July 2025)

Kristina Connolly
Roseman University College of Medicine

Meghann Gibboney
Ohio State University College of Medicine

Amy Homel
Medical College of Wisconsin

Hannah King Boyles
Ohio State University College of Medicine

Gino Natalicchio
Ponce Health Sciences University School of Medicine

Hector Peñã
Ponce Health Sciences University School of Medicine

Tracey Walterbusch
Ohio State University College of Medicine

Connect with the AAMC:



Join the [AAMC Communities Network](#)

RECEIVE AAMC NEWSLETTERS

This email was sent by:

[Privacy Statement](#)

Association of American Medical Colleges

655 K Street NW, Ste 100, Washington, DC, 20001 US

© 2025 AAMC