

May 2025

The primary mission of the AAMC's Group on Institutional Planning (GIP) is to advance the discipline of planning in academic medicine by enhancing the skills and knowledge of professional planners; to promote the value of planning; and to connect people, resources, and ideas.

## GIP News and Business

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We are excited to welcome the GIP's 2025-2026 Steering Committee:

### National Chair & Chair-Elect



**Sri Sankarapu, M Arch, NCIDQ, LEED AP**  
**CHAIR**  
Director of Space Planning  
Keck School of Medicine of the University of  
Southern California



**Thomas Svolos, MD**  
**CHAIR-ELECT**  
Associate Dean for Strategy & Accreditation  
Professor of Psychiatry  
Creighton University School of Medicine

### Incoming Steering Committee Member



**Mary Tresh**  
Senior Director of  
Medical School Facilities  
University of Michigan Medical School

Remaining on Steering Committee



**Basma Sellm, PhD**  
**Immediate Past Chair**  
Associate Vice President for Accreditation & Planning  
University of Central Florida College of Medicine



**Rock Morille, PE, MBA**  
**Member-at-Large**  
Vice President for Facilities Services  
Baylor College of Medicine



**Janice Renfro, MBA**  
**Member-at-Large**  
Strategic Planning Manager  
BJC Healthcare



**Jacquleen Reyes Hull, EdD**

**Member-at-Large**

Associate Vice President  
for Administration &  
Organizational Strategy  
University of South Florida Health  
Associate Dean for Strategic Initiatives  
University of South Florida  
Morsani College of Medicine

**Erin Shirey, MPA**

**Member-at-Large**

Director of Planning,  
Strategy & Partnerships  
Oakland University William Beaumont  
School of Medicine



**Jill Stanley, MBA**

**Member-at-Large**

Associate Dean of  
Space & Facilities Planning  
Case Western Reserve University  
School of Medicine



**Olga Rodriguez de Arzola, MD, FAAP**

**Council of Deans (COD) Liaison**

Dean of the School of Medicine  
Vice President for Medical Affairs  
Ponce Health Sciences University



**Parth Patel**

**Organization of Student Representatives (OSR) Liaison**

University of Connecticut School of Medicine

Thank You to Our Outgoing Steering Committee Member



**Pamela Edwards**  
**Immediate Past Chair**  
Assistant Director, Space & Facilities  
Emory at Grady  
Emory University School of Medicine

[GIP Distinguished Service Award 2025 Honoree](#)

Congratulations to Linda Reimann, MBA!



Former Chief of Staff & Assistant Dean  
of Strategic Initiatives (Retired)  
University of California, Riverside  
School of Medicine

**GBA & GIP 2025 Joint Spring Meeting**

It was great to see so many of you at our spring meeting in Phoenix. We had a fantastic three days of sessions, networking, and engagement opportunities. We would like to extend a special thank you to our colleagues at the University of Arizona College of Medicine - Phoenix and Creighton University School of Medicine for being terrific hosts!

Here are a few highlights from the conference:



*Learning about the Center for Simulation and Innovation in the Health Sciences Education Building (HSEB) at the University of Arizona College of Medicine - Phoenix.*



*The University of Arizona team having fun at the Arizona Diamondbacks baseball game.*



*Robert W. Dunlay, MD, Dean of Creighton University School of Medicine providing remarks at the Opening Reception.*



*The Strategic Planning Community of Practice participants engaging in a networking activity.*



*Esther Sternberg, MD signing books and meeting constituents after her opening plenary session.*



*Linda Reimann, MBA (left) receiving the GIP Distinguished Service Award from outgoing GIP National Chair, Basma Selim, PhD (right).*



*Sri Sankarapu, M Arch, NCIDQ, LEED AP (right) acknowledging Basma Selim, PhD (left) for her many contributions to the GIP during her term as National Chair.*

### Join a GIP Subcommittee or Work Group Today!

Subcommittees and work groups exist to implement the strategic initiatives and actions of the GIP. Participation on a subcommittee will help professionals within academic medicine grow and learn in their professional roles and develop their leadership capacities. If you are interested in participating on a subcommittee for the 2025-2026 term, please complete the [Committee Interest Form](#). The GIP is currently recruiting members for the following subcommittees: Facilities Planning and Space Management, Strategic Planning and Management, Data-Driven Academic Medical Centers Work Group, and Emergency Preparedness and Business Continuity Planning Work Group. *Please note you do not need to complete the Committee Interest Form if you already participate in a GIP subcommittee and/or work group.* Questions? Contact [Molly Devine](#)

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### Recording Now Available: Data-Driven Academic Medical Centers (DDAMC) Work Group

The April DDAMC Work Group call featured a presentation on revamping automation and workflows of data request processes by Michael Villarreal, Business Analyst III, University of Texas Rio Grande Valley School of Medicine. We invite you to [watch the](#)

[recording](#) of the call. For more information on the DDAMC Work Group, please visit the [GIP Subcommittees webpage](#), and please contact [Natalie Floyd](#) if you would like to join the work group.

## AAMC News

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### AAMC Statement on the House Consideration of Senate-Amended Budget Resolution

AAMC President and CEO David J. Skorton, MD, and Chief Public Policy Officer Danielle Turnipseed, JD, MHSA, MPP, issued a statement prior to the U.S. House of Representatives' consideration of the Senate-amended budget resolution. "As the House considers the amended fiscal year 2025 budget resolution passed by the Senate last week, we once again urge lawmakers to protect access to care for millions of hard-working Americans by rejecting policies that could lead to significant cuts to the Medicaid program and limit access to student financial aid for aspiring physicians." This follows an [AAMC statement](#) issued last week on the budget resolution prior to the Senate vote. [Read More](#)

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### National Organizations Announce Joint Effort to Develop a New Indirect Costs Funding Model

The AAMC joined nine other national organizations representing America's academic, medical, and independent research institutions, along with other relevant experts, to spur the development of a more efficient and transparent model for funding indirect costs on federal research grants. The initiative's goal is to submit to the federal government a new model, developed with full engagement of the research community. [Read More](#)

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### AAMC Statement on Amicus Brief Filed in NIH Grants Termination Lawsuit

AAMC President and CEO David J. Skorton, MD, issued a statement regarding an amicus brief filed by the AAMC in the case of *Massachusetts et al. v. Robert F. Kennedy, Jr., et al.* "The AAMC submitted an amicus brief in this case to underscore the real-world consequences of unlawful terminations of National Institutes of Health (NIH) research grants without warning or meaningful explanation. Across the country, the impact grows each day as promising research is halted, patients in clinical trials face the discontinuation of care, researchers lose their jobs, and graduate students have their admissions offers rescinded." [Read More](#)

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### Take Action: Tell Congress to Support Federal Student Aid Programs

Congress continues to consider eliminating and making substantial cuts to vital federal student aid programs like Grad PLUS and Public Service Loan Forgiveness (PSLF). These programs make medical school more accessible for almost half of all



medical students. Cutting them could undermine the future physician workforce, and ultimately, make it harder for patients in communities nationwide to get the care they need.â€”The AAMC encourages members of the academic medicine community to let Congress know that protecting these programs makes medical education possible for the many students who are critical to maintaining the health and wellbeing of patients nationwide. [Read More](#)

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## Trump Signs Higher Education Executive Orders

President Donald Trump on April 23 signed several executive orders related to higher education. One executive order, "[Reforming Accreditation to Strengthen Higher Education](#)," directs the secretary of the U.S. Department of Education to take action against accreditors who violate federal law, including by requiring schools or programs to "engage in unlawful discrimination in accreditation-related activity under the guise of 'diversity, equity, and inclusion' initiatives." The executive order directs reviews of the Liaison Committee on Medical Education, which accredits Doctor of Medicine (MD) degree-granting programs, and the Accreditation Council for Graduate Medical Education, which accredits graduate medical education residency and fellowship programs. The secretary of Education is also directed to continue to prioritize "intellectual diversity" among faculty, recognize new accreditors and facilitate the process for a school to change accreditors, and reduce burden in the accreditation process.

Trump also signed an executive order titled, "[Transparency Regarding Foreign Influence at American Universities](#)," which directs the secretary to work with the attorney general to enforce requirements of Section 117 of the Higher Education Opportunity Act ([P.L. 110-315](#)) for complete and timely disclosure of foreign funding by higher education institutions. The House on March 27 passed the Defending Education Transparency and Ending Rogue Regimes Engaging in Nefarious Transactions (DETERRENT) Act ([H.R. 1048](#)), which would amend this same statute to enforce more stringent foreign gift reporting. The AAMC joined a June 2024 letter with the higher education community opposing the DETERRENT Act [refer to [Washington Highlights, June 14, 2024](#)].

A third executive order signed on Wednesday, entitled, "[White House Initiative to Promote Excellence and Innovation at Historically Black Colleges and Universities](#)," seeks to elevate the nation's Historically Black Colleges and Universities (HBCUs) through private-sector partnerships, institutional development, and workforce preparation opportunities across sectors, including health care. The Initiative is also tasked with identifying ways to address barriers to HBCUs in accessing federal funding and improve HBCUs' competitiveness for federal research and development funding. Further, the executive order establishes a President's Board of Advisors on Historically Black Colleges and Universities within the Department of Education and revokes a [Biden-era executive order](#) entitled "White House Initiative on Advancing Educational Equity, Excellence, and Economic Opportunity Through Historically Black Colleges and Universities."

Questions? Contact [Devan O'Toole](#)

## Learning Opportunities

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### Data Symposium: Designing the Future

Join us on May 28 in Minneapolis for the inaugural 2025 Data Symposium: Designing the Future. This one-day, in-depth symposium is designed for leaders, technology and data professionals looking to expand their expertise in utilizing data standards to enable precision education, implementing educational technology for competency-based education, and engaging with industry partners to drive data-driven decision-making within academic medicine.

To view the agenda and register for this conference, [please visit our website](#).

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[Save the Date for Learn, Serve, Lead 2025: The AAMC Annual Meeting](#) taking place November 1-5, 2025. Registration will open in June!

## Publications & Resources

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### March Policy and Regulatory Update

The [Policy and Regulatory Update](#) features a brief overview of our latest work from the previous month and includes staff contact information if you have questions or comments. For more policy and regulatory updates [please visit this page](#).

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### New AAMC Resource Collection on Advancing AI in Academic Medicine

The AAMC has posted a new peer-reviewed collection on artificial intelligence (AI). The collection includes timely, freely accessible tools from across academic medicine to

help medical schools, academic health systems, and teaching hospitals effectively integrate AI into their educational environments. The resources are intended to address the immediate need to share practical resources and will be updated periodically through future calls for submissions. [Read More](#)

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## Facilities and Administrative Cost Rates at Historically Black Colleges and Universities: Strategies for Building Research Competitiveness

*In this commentary, the authors examine the underlying gaps in funding between HBCUs and non-HBCU institutions and explores differences in F&A cost calculation methods, often using Meharry Medical College—“one of the nation's oldest historically Black medical schools”—as a case example.*

James E.K. Hildreth Sr, PhD, MD, Aramandla Ramesh, MS, PhD, and Anil Shanker, MS, PhD

[Read More](#)

## Recommended Reading & Listening

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*AAMCNews:* What's at stake when clinical trials research gets cut

Federal funding freezes and pauses threaten studies on critical ailments. “Real humans are being affected.” [Read More](#)

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*AAMCNews:* How uncertainty around cuts to scientific research is impacting the future biomedical research workforce

Researchers worry that rescinded offers and smaller PhD cohorts could have long-term implications for the biomedical sciences. [Read More](#)

## Welcome New Members

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*(April 2025)*

John Brownrigg  
Premier Health

Jennifer Lee  
Weill Cornell Medicine

Robert McAuley  
Roseman University College of Medicine

Joe McMillen  
NYU Langone Health

Thomas Neddill  
Weill Cornell Medicine

Pete Ozias  
University of Missouri-Columbia School of Medicine

Joann Ringer  
Premier Health

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**Association of American Medical Colleges**

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