

Indirect Costs Subject Matter Experts (SME) Team

Chair

- **Kelvin Droegemeier**, Special Advisor to the Chancellor for Science and Policy, University of Illinois Urbana-Champaign; former WHOSTP Director

University Senior Research Leadership/Research Administration

- **Penny Gordon-Larsen**, Vice Chancellor for Research, The University of North Carolina at Chapel Hill
- **Tim Lieuwen**, Executive Vice President for Research, Georgia Institute of Technology
- **Jennifer Lodge**, Vice President for Research and Innovation, Duke University
- **Willie May**, Vice President for Research and Economic Development, Morgan State University
- **Stacey Patterson**, Vice President for Research, Florida State University
- **Nick Wigginton**, Associate Vice Provost for Research, Johns Hopkins University

Academic Medical Centers/Hospital Leaders

- **Anupam Agarwal**, Senior Vice President for Medicine and Dean, Heersink School of Medicine, University of Alabama at Birmingham
- **Nancy Andrews**, Executive Vice President and Chief Scientific Officer, Boston Children's Hospital; Dean Emerita, Duke University School of Medicine
- **Howard Fox**, Senior Associate Dean of Research and Development, University of Nebraska Medical Center
- **Ming Lei**, Senior Associate Vice President for Research and Graduate Education, West Virginia University Health Sciences; Vice Dean of Research, School of Medicine, West Virginia University

University Operations and Finances

- **Robert Cramer**, Vice Chancellor for Finance and Administration, University of Wisconsin-Madison
- **David J. Gray**, Executive Vice Chancellor for Finance and Chief Financial Officer, Washington University in St. Louis
- **Sarah Norris Hall**, Senior Vice President and Chief Financial Officer, University of Washington
- **Steve Zuraf**, Director of Cost Accounting and Analysis, University of Maryland

Independent Research Institutes/Medical Centers Operations and Finance

- **Jim Incalcaterra**, Vice President of Finance Analytics and Treasury, MD Anderson Cancer Center
- **Kurt Marek**, Chief Research Development Officer, Sanford Burnham Prebys
- **Diego Vazquez**, Director, Sponsored Research Administration, The Jackson Laboratory

Private Sector

- **Marty Conger**, Battelle (Retired); Former Chief Financial Officer, Pacific Northwest National Laboratory (PNNL)
- **Michael Rosenfield**, Consultant (Retired)

Foundations

- **Euan Robertson**, Chief Operating Officer, Simons Foundation

Former Government/Agency Officials

- **Kristina Baum Gargiulo**, Former WHOSTP Director of Communications; and House & Senate Committee Communications Director
- **Sally Rockey**, Former Deputy Director for Extramural Research, National Institutes of Health (Retired)
- **Gil Tran**, Senior Specialist Leader, Grants Management, Attain Partners; Former Senior Policy Analyst, White House Office of Management and Budget, Office of Federal Financial Management

University Government Relations

- **Neil Canfield**, Executive Director for Federal Relations and Federal Research, University of Michigan
- **Stacy Rastauskas**, Vice President for Government Affairs, The Ohio State University

Research Faculty/Principal Investigator

- **Gene Robinson**, Director, Institute for Genomic Biology, University of Illinois Urbana-Champaign

SME Team Support Staff

- **Meredith Asbury**, Assistant Vice President for Government Relations and Public Policy, Association of American Universities
- **Cindy Hope**, Director for Costing and Financial Compliance, COGR

Any questions, feedback, and/or inquiries on this effort can be [submitted here](#).