Case Study: Facilitating Difficult Conversations Around Reducing Faculty Space Allocations

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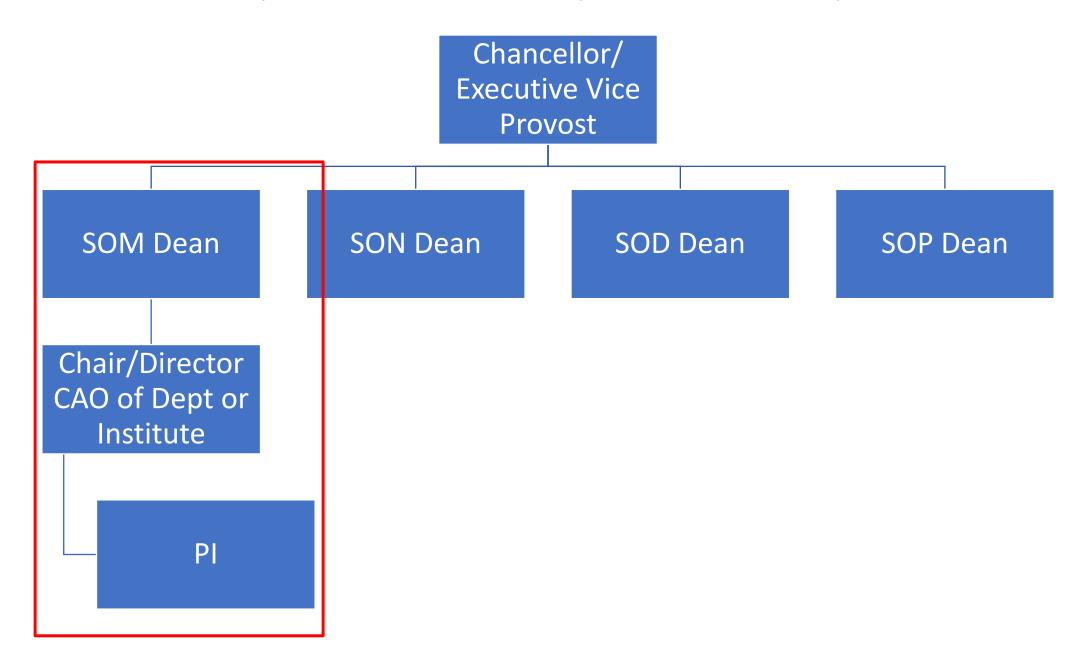
Agenda

- Overview of organizational structure at UCSF –specific space management
- Review the current status of space management in Stem Cell bldg
- What I hope to accomplish

institutions

Discuss any tips/techniques that have worked for these discussions at other

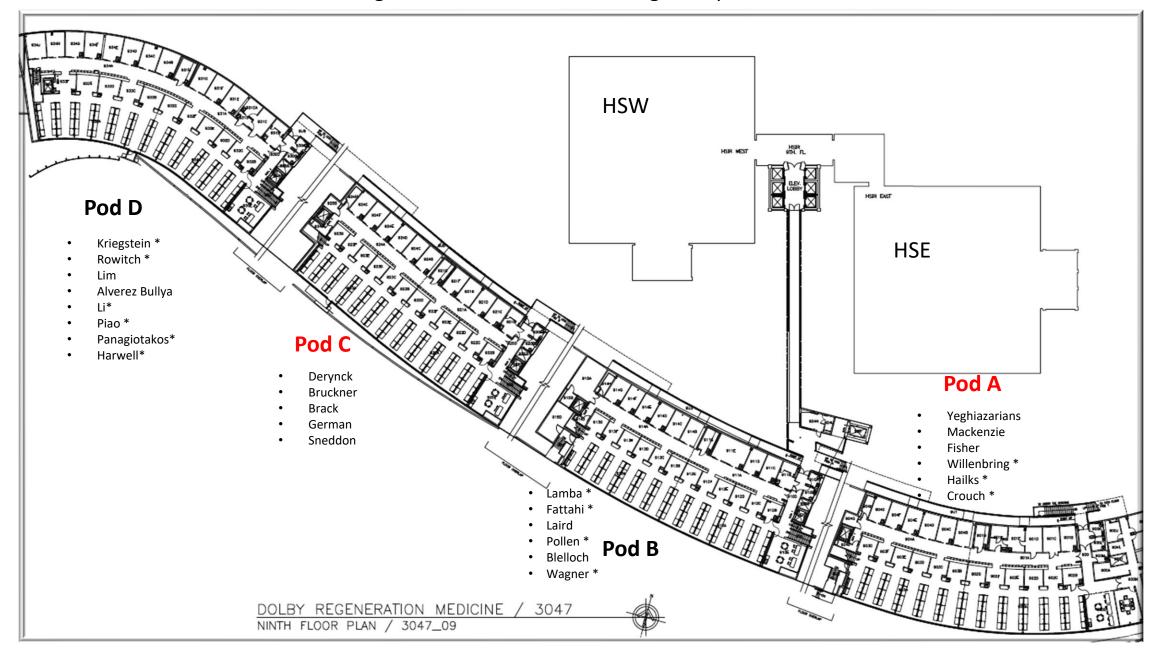
University of California San Francisco- Space Allocation Hierarchy



Institute for Regeneration Medicine Space

- New Building opened 2011- newest building at PH. Total cost 119M
- No federal funds used in construction of building so that any part of the building could be used for non-NIH sanction actively such as embryonic stem cell research
- Per donor only stem cell specific faculty
- 48,795 assignable sq ft, four floors "PODS" A-D
- As of 2021 home to 25 wet labs

Regeneration Medicine Building Floorplan



Objectives

- Max space utilization. Shrink these labs of 12 benches to 4 max
- Prepare space for 3 new labs to move in
- Ensure those in the Pod have a collaborative approach

Challenges

- Four senior faculty members with large lab footprints not enough funding or grants/personnel to justify maintaining the space
- Each faculty member has a very strong personality
- Current Director not willing to enforce shrinking footprint
- The structure of the building is such that community is important

Opportunity-Leadership Change Approaching

- New faculty director will be assigned July 1st
- Goal is to present him with the data and partner with him to make changes needed
- Building specific space policy future

Have any of you had conversations around reducing wet lab space assignments and how did you handle it?