

College of Medicine

Match Rate Improvement Using Root Cause Analysis

Group on Institutional Planning Meeting
September 2021

Background

- Pre-SOAP match rates had steadily declined since 2014
- 2019 match rate was lowest since 2010
- Task Force created
- Root Cause Analysis (RCA) used to identify contributing factors.



Process

- 20 Task Force participants
- GME Assistant Dean facilitator
- 4 meetings between April and July 2019 to analyze and discuss:
 - ➤ Survey results from faculty and staff across the 5 campuses
 - ➤ Analyses from Office of Evaluation and Assessment
 - student academic performance,
 - interview/application strategy,
 - match outcomes
- Aggregated the subjective and the objective results and parsed out several broad categories of root causes



Identified Root Causes

- Broad Categories
 - Timing, accessibility, and intensity of career advising and Match preparation
 - Availability of comprehensive academic support services
 - Curricular and instruction improvements to improve standardized testing outcomes



Drill Down - The 5 Why's

Original Statement Why 1 Why 2 Why 3 Why 4 Why 5



Drill Down - The 5 Why's

Students are underprepared for the residency interview process Why? Students don't understand the interview process or key interview strategies Why? Students have limited experience in a professional interview Why? Students haven't participated in mock professional interviews Why? Too few opportunities exist for students to practice professional interviewing skills Conclusion

Create Mock Residency Interviews to provide students with opportunities to improve professional interview skills.



Final Set of Statements

- Students are under-prepared for the residency <u>interview</u> process
- Students are under-prepared for the residency <u>application</u> process (personal statements, CVs, etc.)
- Faculty are under-prepared for their role as mentors and undergraduate advisors
- Students with known academic, personal, and/or professional difficulty may not be properly identified and thus receive correct support from the College
- Compression of the preclinical curriculum and addition of the career exploration time has limited student opportunities for conducting research and/or service

Action Plan Development

| Date | July 2019 | | |
|--|---|--------------------|-------------------|
| Location(s) | All campus locations | | |
| Concern(s) | Declining NRMP Match Rate of Graduating Seniors | | |
| Objective(s) | Actions steps below seek to address identified issues | | |
| LCME Standard(s) | 1.1, 8.2-4, 9.9, 10.3, 11.1-4, 12.3 | | |
| Strategic Plan Goal/Initiative (if applicable) | Education Goal 1; Education Strategic Initiative 1 | | |
| Responsible Party | Senior Associate Dean for Academic Affairs | | |
| Action Steps | Involved Persons & Units/Departments | Target Deadline | Step Complete? |
| | | | |
| Additional Resources Needed | Financial, Technical or Personnel | | |
| How will Objectives be measured? | Match Rate, GQ, successful LCME site visit | | |
| Expected Outcome(s) | Improved USMLE Step 1 and Step 2CK scores; higher student satisfaction with the full cadre of available academic support and tutoring services; greater number of available PGY-1 positions | | |
| Actual Outcome(s) | Met expectations | | |
| Use of Results | PDSA cycle for improvement; continue monitoring | | |

Results

- Surpassed the National Match average for 2020 and 2021
- Improved USMLE Scores (100% pass rate)
- Added academic "navigators" to assist students in elective choices supporting career goals
- Restructured academic calendar to allow opportunity for research/service between 1st and 2nd years.
- Created an Office of Student Research
- Enhanced Student Career Services



Lessons Learned

- Doesn't have to be a perfect process to achieve results
- Pick your group wisely
- Honest discussions
- No silver bullet
- Correlation/Causality
- Follow-up and closing the loop



Thank You!

Teresa Isbell, Ph.D.

Assistant Dean for Continuous Quality Improvement College of Medicine | Texas A&M University ph: 979.436.0278 | tisbell@tamu.edu

Courtney Dodge, MPH, MBA

Assistant Dean, Round Rock Campus College of Medicine | Texas A&M University ph: 512.341.4938 | crdodge@tamu.edu

