

**COTH ADMINISTRATIVE BOARD
1985-1986**

C. Thomas Smith
Chairman

Spencer Foreman, MD
Chairman-Elect

Sheidon S. King
Immediate Past Chairman

John E. Ives
Secretary

MEMBERS

Term Expiring 1986

Gordon M. Derson
Eric B. Munson
Barbara A. Small

Term Expiring 1987

Robert J. Baker
Gary Gambuti
James J. Mangan, MD

Term Expiring 1988

Larry L. Mathis
Charles M. O'Brien, Jr.
Raymond G. Schultze, MD

Executive Council Representative
J. Robert Buchanan, MD

**COTH 1986 SPRING MEETING
PLANNING COMMITTEE**

Gary Gambuti, Chairman
President
St. Luke's-Roosevelt Hospital Center

James C. DeNiro
Medical Center Director
Veterans Administration Medical Center
Palo Alto, California

Robert B. Johnson
Executive Director
District of Columbia General Hospital
Washington, D.C.

Gerald W. Mungerson
Executive Director
Illinois Masonic Medical Center
Chicago, Illinois

C. Edward Schwartz
General Director
University of Minnesota Hospitals and Clinics
Minneapolis, Minnesota



**Council of
Teaching Hospitals**

**Spring Meeting
1986**

May 7-9, 1986
Wyndham Franklin Plaza Hotel
Philadelphia, Pennsylvania

1986 COTH SPRING MEETING

May 7-9, 1986
Wyndham Franklin Plaza Hotel
Philadelphia, Pennsylvania

WEDNESDAY, May 7

4:00-6:30pm **REGISTRATION**
6:30-7:15pm **RECEPTION**
7:30pm **DINNER**
**In Recognition of
John A. D. Cooper, M.D.**

*Russell Nelson, MD
Mark Russell*

THURSDAY, May 8

7:15-8:00am **REGISTRATION and
Continental Breakfast**
8:00am-12:15pm **MORNING SESSION**
Presiding
C. Thomas Smith
President, Yale-New Haven
Hospital
COTH Chairman
**New Thoughts on Teaching
Hospitals**
*"Hospitals and Economic
Incentives: A View from the
ProPAC Chairman"*
Stuart H. Altman, PhD
Dean and Sol C. Chaikin
Professor of National Health
Policy
Heller Graduate School
Brandeis University
*"The Relationships Between
Severity, Intensity, and Quality
of Care"*
Paul M. Gertman, MD
Vice Chairman
CAREMARK, Inc.

12:30-2:00pm
2:00-5:00pm

*"Challenging the Conventional
Wisdom: Teaching Hospitals
and Graduate Medical
Education Studies"*
Myles Lash
National Director of Health
Care
Arthur Young & Co.

*"Managing Resources Using
DRG's"*
Robert E. Lindsey
Director for Operations
Department of Medicine and
Surgery
Veterans Administration

*"The Teaching Hospital:
Looking Behind the Averages"*
Richard A. Berman
Executive Vice President
New York University Medical
Center

LUNCH

AFTERNOON SESSION

Presiding
Sheldon S. King
President, Stanford University
Hospital
COTH Immediate Past
Chairman

The Patient, the Physician, and the New Technology

*"Transplantation and the
Emerging Technology"*
John S. Najarian, MD
Regents' Professor and
Chairman
Department of Surgery
University of Minnesota
Medical School

*"New Technology and the
Physician"*
William A. Nolen, MD
Chairman, Department of
Surgery
Litchfield Clinic

6:00-8:00pm

FRIDAY, May 9

7:30-8:00am

8:00-10:30am

11:00am-
12:00noon

"The Patient's Orientation"
R. Jack Powell
Executive Director
Paralyzed Veterans of America

RECEPTION
The Franklin Institute

*Courtesy of Delaware Valley
COTH Member Institutions*

Continental Breakfast

Presiding
Spencer Foreman, MD
President, Sinai Hospital of
Baltimore
COTH Chairman-Elect

Leading and Managing in the Future

*"Looking at the Uncertain
Future"*
Robert J. Blendon, ScD
Senior Vice President
The Robert Wood Johnson
Foundation

*"Employer Use of Medical
Information Systems to Manage
Health Costs: Ford Motor
Company Informed Dialogue
Program"*

Jack K. Shelton
Manager, Employee Insurance
Department
The Ford Motor Company

David J. Chinsky
Domestic Insurance Analyst
The Ford Motor Company

Ernest G. Ludy
President
MEDSTAT Systems, Inc.

COTH Business Meeting

**COTH ADMINISTRATIVE BOARD
1986-1987**

Spencer Foreman, MD
Chairman

J. Robert Buchanan, MD
Chairman-Elect

C. Thomas Smith
Immediate Past Chairman

John E. Ives
Secretary

MEMBERS

Term Expiring 1987
Gordon M. Derzon
James J. Mongan, MD
C. Edward Schwartz

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Larry L. Mathis
Charles M. O'Brien, Jr.
Raymond G. Schultze, MD

Term Expiring 1989
Jerome B. Grossman, MD
William H. Johnson, Jr.
Barbara A. Small

Executive Council Representative
Gary Gambuti

**COTH 1987 SPRING MEETING
PLANNING COMMITTEE**

James J. Mongan, MD, Chairman
Executive Director
Truman Medical Center
Kansas City, Missouri

Paul F. Griner, MD
General Director
Strong Memorial Hospital
Rochester, New York

David H. Hitt
President
Methodist Hospital of Dallas
Dallas, Texas

Delanson Y. Hopkins
President
Rhode Island Hospital
Providence, Rhode Island

Barbara A. Small
Medical Center Director
Veterans Administration
Medical Center
San Diego, California

Michael R. Stringer
Director, Hospital and Clinics
University of California, San Diego,
Medical Center
San Diego, California



**Council of
Teaching Hospitals**

1987 COTH SPRING MEETING

May 13-15, 1987
Fairmont Hotel
Dallas, Texas

WEDNESDAY, MAY 13

4:00-6:30p Registration

AN INFORMAL EVENING WITH
ROBERT G. PETERSDORF, MD
AAMC President

6:30-7:00p Cocktails

7:00-10:00p Dinner

THURSDAY, MAY 14

7:15-8:00a Registration and Continental
Breakfast

8:00a-12:15p Morning Session

Presiding
Spencer Foreman, MD
President
Montefiore Medical Center
COTH Chairman

ASSESSING AND MARKETING
QUALITY OF CARE

*"The Rand/UCLA Approach to
Assessing Quality of Care"*

David H. Solomon, MD
Professor of Medicine
Associate Director, Multicampus
Division of Geriatric Medicine
University of California, Los
Angeles, School of Medicine

12:30-2:00p

2:00-5:00p

*"Variations in Admission Rates:
The Meaning for Quality
Assessment"*

Philip Caper, MD
President
Codman Research Group

Coffee Break

*"The JCAH Agenda for Change:
Implications for Hospital CEO's"*

Dennis S. O'Leary, MD
President
Joint Commission on
Accreditation of Hospitals

"Marketing Medical Center Quality"

Henry J. Werronen
President
Werronen Company, Inc.

Luncheon

PAYING PHYSICIANS:
CHANGES AND THEIR
IMPLICATIONS FOR
HOSPITALS

Presiding
J. Robert Buchanan, MD
General Director
Massachusetts General Hospital
COTH Chairman-Elect

*"Emerging Perspectives on Payment
for Physician Services"*

Paul B. Ginsburg, PhD
Executive Director
Physician Payment Review
Commission

*"Evolving Faculty Relationships
with Hospitals and Health Care
Corporations"*

Robert M. Heyssel, MD
President
The Johns Hopkins Health System

*"Taking the Pulse of the
Practicing Physician"*

James S. Todd, MD
Senior Deputy Executive Vice
President
American Medical Association

6:00-7:30p

Reception
Dallas Museum of Art
Courtesy of Texas COTH
Member Institutions

FRIDAY, MAY 15

7:30-8:00a Continental Breakfast

8:00-10:30a Presiding
C. Thomas Smith
President
Yale-New Haven Hospital
COTH Immediate Past Chairman

THE DEVELOPING
ENVIRONMENT FOR
ACADEMIC MEDICINE

*"Looking Ahead at American
Health Care"*

Roy Amara, PhD
President
The Institute for the Future

*"How Academic Medical Centers
Cope with Harsh Environments"*

Albert P. Williams, PhD
Senior Economist
The Rand Corporation

Coffee Break

10:30a-12:00n Staff Reports on AAMC Activities

REGISTRATION FEE IS \$250 per individual.

An additional \$50.00 will be charged if you plan to bring a guest (e.g., spouse) to the food functions.

Registration fee is NOT refundable if cancellation is received AFTER May 8, 1987.

MAKE CHECK PAYABLE to the *Association of American Medical Colleges* and return with this form to:

Melissa H. Wubbold/Clinical Services
Association of American Medical Colleges
One Dupont Circle, NW—Suite #200
Washington, DC 20036

_____ Enclosed is a check for \$250 to register meeting attendee.

_____ Enclosed is a check for \$300 to register meeting attendee and fee for guest to attend the food functions.

Please send hotel reservation form directly to hotel.

MEETING REGISTRATION FORM

**COTH SPRING MEETING
May 13-15, 1987
Fairmont Hotel
Dallas, TX**

MEETING ATTENDEE

Name _____

Title _____

Institution _____

Address _____

Telephone _____

(Please complete ALL of the above information.)

REGISTRATION INFORMATION AND INSTRUCTIONS ON REVERSE SIDE OF THIS FORM.

**COTH 1980 SPRING MEETING
PLANNING COMMITTEE**

Earl J. Frederick, Chairman

President

The Children's Memorial Hospital

Chicago, Illinois

B. Fred Brown

Hospital Director

Veterans Administration Medical Center

Durham, North Carolina

Irwin Goldberg

Executive Director

Montefiore Hospital

Pittsburgh, Pennsylvania

William B. Kerr

Director of Hospitals and Clinics

University of California Hospitals

San Francisco, California

Richard L. Sejnost

Executive Vice President

Harper-Grace Hospitals

Detroit, Michigan

COTH ADMINISTRATIVE BOARD, 1979-80

John W. Colloton, Chairman

Stuart J. Marylander, Chairman-Elect

Robert M. Heyssel, MD, Immediate Past Chairman

Mitchell T. Rabkin, MD, Secretary

MEMBERS

Term expiring 1980

James W. Bartlett, MD

Malcom Randall

Elliott C. Roberts

Term expiring 1981

Dennis R. Barry

Mark S. Levitan

Robert K. Match, MD

Term expiring 1982

Fred J. Cowell

Robert E. Frank

Earl J. Frederick

Ex Officio Member

John A. Reinertsen



**Association of American
Medical Colleges**

**COUNCIL OF TEACHING
HOSPITALS
SPRING MEETING
1980**

**5:00 pm, May 14—Noon, May 16
Brown Palace Hotel
Denver, Colorado**

FOR OFFICE USE ONLY. Please do not remove this label (this form is to be returned to COTH with check in pre-addressed envelope).

Date Received _____

Amount Received _____

Check Number _____

Payor _____

**COUNCIL OF TEACHING HOSPITALS
SPRING MEETING**

May 14-16, 1980

**Brown Palace Hotel
Denver, Colorado**

AFTERNOON AND EVENING, May 14

5:00-6:00 p.m. REGISTRATION
6:00-7:00 p.m. OPENING SESSION—Ballroom A

WELCOME

John W. Colloton
Chairman, Council of Teaching Hospitals

KEYNOTE ADDRESS

“CAN TEACHING HOSPITALS SURVIVE IN A
PRICE COMPETITIVE MEDICAL CARE
WORLD?”

Paul Ellwood, MD, President, InterStudy

7:00 p.m. COCKTAILS AND DINNER

MORNING SESSION, May 15—Ballroom A

PRESIDING

John W. Colloton
Director & Assistant to the President for Health
Services
University of Iowa-Hospitals & Clinics

8:00-8:40 a.m. “COST IMPLICATIONS OF
CURRENT HEALTH MANPOWER POLICY”

Christopher C. Fordham, III, MD
Chancellor
University of North Carolina

8:40-9:20 a.m. “FINANCING MEDICAL EDU-
CATION: IT'S IMPACT ON THE TEACHING
HOSPITAL”

Edward J. Stemmler, MD
Dean, The University of Pennsylvania
School of Medicine

9:20-9:40 a.m. COFFEE BREAK

9:40-10:20 a.m. “SELF-SUPPORTING ACA-
DEMIC PHYSICIANS: THE LATENT ISSUES
FOR MEDICAL PRACTICE PLANS”

D. Kay Clawson, MD, Dean
University of Kentucky College of Medicine

10:20-11:00 a.m. “NEW SCHOOLS AND ESTAB-
LISHED HOSPITALS: A PERSPECTIVE ON
THE RELATIONSHIP”

Richard H. Moy, MD
Dean and Provost
Southern Illinois University School of Medicine

11:00-12:00 p.m. “LIVING IN THE EIGHTIES:
WHERE DO WE FIT?”

Julius R. Krevans, MD
Dean, School of Medicine
University of California, San Francisco

12:00-1:30 p.m. BUFFET LUNCHEON

**AFTERNOON SESSION, May 15
PLENARY SESSION**

PRESIDING

Robert M. Heyssel, MD
Executive Vice President and Director
The Johns Hopkins Hospital

1:45-3:00 p.m. “PHYSICIAN REIMBURSE-
MENT ISSUES IN THE HOSPITAL-BASED
GROUP PRACTICE SETTING”

Jack C. Wood, Attorney
Wood, Lucksinger & Epstein
Houston, Texas

CONCURRENT SESSIONS

3:15-4:30 p.m. “HEALTH CARE INFORMATION
SYSTEMS WITHIN THE VA”

Lawrence M. Klainer, MD, Program Manager
VA Central Office

“MULTILEVEL CARE: WHAT, WHY, HOW
AND WHEN IN THE VETERANS ADMINIS-
TRATION”

Thomas B. Watt, Jr., MD, Deputy
Planning and Program Development
VA Central Office

3:15-4:30 p.m. “BED REDUCTION UNDER
STATE LEGISLATION: THE MICHIGAN EX-
PERIENCE”

Myron E. Wegman, MD
Chairman, Michigan Commission on Reduction of
Excess Hospital Bed Capacity
Dean Emeritus, School of Public Health
University of Michigan

3:15-4:30 p.m. “THIRD PARTY PRESSURE ON
THE ACADEMIC MEDICAL CENTER: THE
STANFORD STORY”

Peter J. Levin, ScD, Executive Director
Stanford University Hospital

3:15-4:30 p.m. “AN ENTERPRISE APPROACH
TO MANAGING THE HOSPITAL OUTPATIENT
DEPARTMENT”

Jerome H. Grossman, MD, President
New England Medical Center

MORNING SESSION, May 16—Ballroom A

PRESIDING

Stuart J. Marylander, President
Cedars-Sinai Medical Center

8:30-9:15 a.m. “FOLLOWING UP ON THE
RECOMMENDATIONS MADE AT THE 1979
SPRING MEETING”

—Perspectives of the Membership Steering Com-
mittee

Mark S. Levitan, Executive Director
Hospital of the University of Pennsylvania

—Staff Accomplishments and Plans

James D. Bentley, PhD
Assistant Director
Department of Teaching Hospitals, AAMC

9:15-10:00 a.m. “FITTING PAYMENTS TO THE
HOSPITAL'S PRODUCT: THE MEDICARE
PERSPECTIVE”

Judith R. Lave, PhD
Director, Office of Research
Health Care Financing Administration (DHEW)

10:00-10:30 a.m. COFFEE BREAK

10:30-11:15 a.m. “CASE MIX REIMBURSEMENT:
NEW JERSEY'S APPROACH TO ASSESSING
THE IMPACT”

J. Joel May, Executive Vice President
Health Care Research & Education Trust of NJ

11:15-12:00 p.m. “DIAGNOSTIC GROUPING AND
MANAGEMENT: CHANGING THE QUES-
TIONS FACED”

Robert B. Fetter, PhD
Professor, Yale University

**COTH SPRING MEETING, MAY 14-16, 1980, BROWN PALACE HOTEL, DENVER, COLORADO
MEETING REGISTRATION FORM**

CHIEF EXECUTIVE OFFICER (CEO):

Name

Title

Hospital

INDIVIDUAL ACCOMPANYING CEO:

Name

Title

Registration Fee is \$100 per individual. Please make check payable to the
Association of American Medical Colleges and return with this form to
COTH/AAMC, One Dupont Circle N.W., Washington, D.C. 20036 in
pre-addressed envelope. Return hotel reservation card directly to hotel.

Enclosed is a check for \$100 to register CEO only
Enclosed is a check for \$200 to register CEO and accompany-
ing individual.

COTH ADMINISTRATIVE BOARD
1987-1988

J. Robert Buchanan, MD
Chairman

Gary Gambuti
Chairman-Elect

Spencer Foreman, MD
Immediate Past Chairman

John E. Ives
Secretary

MEMBERS

Term Expiring 1988
Larry L. Mathis
Charles M. O'Brien, Jr.
Raymond G. Schultze, MD

Term Expiring 1989
Jerome H. Grossman, MD
William H. Johnson, Jr.
Barbara A. Small

Term Expiring 1990
Leo M. Henikoff, MD
Max Poll
C. Edward Schwartz

Executive Council Representative
James J. Mongan, MD

1988 COTH SPRING MEETING
PLANNING COMMITTEE

Raymond G. Schultze, MD, Chair
University of California,
Los Angeles, Medical Center

Frank A. Butler
University of Kentucky
Medical Center

Phillip C. Dutcher
Hurley Medical Center

David J. Handel
Indiana University Hospitals

C. Wayne Hawkins
Veterans Administration
Medical Center, Dallas

H. Richard Nesson, MD
Brigham and Women's Hospital

Norman B. Urmy
Vanderbilt University Hospital

Council of Teaching Hospitals

aamc
COTH
SPRING MEETING
1988

May 11-13, 1988
New York Hilton Hotel
New York, New York

1988 COTH SPRING MEETING

May 11-13, 1988
The New York Hilton
New York, New York

WEDNESDAY, May 11

5:00-6:30p **REGISTRATION**
6:30-7:30p **OPENING SESSION**
Presiding
J. Robert Buchanan, MD
COTH Chairman
Massachusetts General Hospital

KEYNOTE SPEAKER
The Honorable Edward I. Koch
Mayor, New York City

7:30-10:00p **COCKTAILS AND DINNER**

THURSDAY, May 12

7:00-8:00a **REGISTRATION AND CONTINENTAL BREAKFAST**

8:00a-12:15p **MORNING SESSION**
Presiding
Gary Gambuti
COTH Chairman-Elect
St. Luke's-Roosevelt
Hospital Center

**THE NURSING SHORTAGE—
EXPLORING OPTIONS
AND DEVELOPMENTS**

8:15-9:00a **“The Nursing Profession:
Addressing Today's Problems
While Preparing for Tomorrow”**
Vivian E. DeBack, RN, PhD
Director, National Commission
on Nursing Implementation
Project

9:00-10:15a **“Primary Nursing and Its
Attraction for Nurses”**
Joyce C. Clifford, RN, MSN
Vice President for Nursing
and Nurse-in-Chief
Beth Israel Hospital, Boston

10:30a-12:00n

12:15-1:45p

2:00-5:00p

2:00-3:00p

**“Attracting and Retaining
Nurses in a Small City
Medical Center”**

Barbara A. Donahoe, RN, MA
Vice President for Nursing
and Patient Services
Shands Hospital, Gainesville

**“Does the Nursing Education
Model Fit Nursing Service
Roles and Expectations?”**

Sheila A. Ryan, RN, PhD
Dean, School of Nursing
University of Rochester

COFFEE BREAK

**BREAKOUT SESSION ON
THE NURSING SHORTAGE**

LUNCHEON

A Report to the Membership

Robert G. Petersdorf, MD
President
Association of American
Medical Colleges

J. Robert Buchanan, MD
COTH Chairman

AFTERNOON SESSION

Presiding
Spencer Foreman, MD
COTH Immediate Past
Chairman
Montefiore Medical Center

**JOINT COMMISSION
SURVEYS: ASSESSING
QUALITY USING
EDUCATIONAL AND
RESEARCH ACTIVITIES**

**“The Joint Commission
Project on Surveying
Academic Medical Centers”**

Donald W. Avant
Vice President for Accreditation
Joint Commission on the
Accreditation of
Healthcare Organizations

3:00-4:00p

4:00-5:00p

6:30-8:00p

FRIDAY, MAY 13

7:00-8:00a

8:00-9:00a

Paul J. Sanazaro, MD
Field Representative
Joint Commission on the
Accreditation of
Healthcare Organizations

**PARTICIPANT REVIEWS
OF THE JOINT
COMMISSION STUDY**

“A Surveyor's View”

Barbara J. McNeil, MD
Professor of Radiology and
Clinical Epidemiology
Harvard Medical School

“A Clinician's View”

J. Durwood Bradley, MD
Chief of Staff
University of Alabama
at Birmingham

“A Hospital CEO's View”

John A. Reinertsen
Executive Director
University of Utah Hospital

**MEMBERSHIP DISCUSSION
OF THE JOINT
COMMISSION STUDY**

**COTH MEMBERSHIP
RECEPTION**

**Sponsored by the New
York City Members of the
Council of Teaching Hospitals**

**CONTINENTAL
BREAKFAST**

MORNING SESSION

Presiding
J. Robert Buchanan, MD
COTH Chairman

9:00-11:00a

11:00a

**“AIDS: Ethical Responsi-
bilities in the Face of an
Epidemic”**

Abigail Zuger, MD
Attending Physician,
AIDS Treatment Evaluation
Unit
New York University
Medical Center

**COTH MEMBERSHIP
MEETING**

Update on AAMC Activities

**“The AAMC Committee
on AIDS”**

Robert F. Jones, PhD
Director, AAMC
Section for Institutional
Studies

**“The AAMC Committee
on Implications of Physician
Supply Issues for Resident
and Fellow Education”**

Calvin Bland
St. Christopher's Hospital
for Children

**Staff Report and
Legislative Update**

**“Federal Budget and
Medicare Developments”**

Richard M. Knapp, PhD
AAMC Sr. Vice President

**“The Commonwealth
Study of Teaching Hospitals”**

James D. Bentley, PhD
AAMC Vice President for
Clinical Services

ADJOURN

MEETING REGISTRATION FORM

COTH SPRING MEETING

May 11-13, 1988

The New York Hilton

New York, NY

MEETING ATTENDEE

Name _____

Title _____

Institution _____

Address _____

Telephone _____

(Please complete ALL of the above information.)

REGISTRATION INFORMATION AND INSTRUCTIONS ON REVERSE SIDE OF THIS FORM.

REGISTRATION FEE IS \$250 per individual.

An additional \$75.00 will be charged if you plan to bring a guest (e.g., spouse) to the food functions.

Registration fee is NOT refundable if cancellation is received AFTER May 6, 1988. All cancellations must be in writing.

MAKE CHECK PAYABLE to the *Association of American Medical Colleges* and return with this form to:

Melissa H. Wubbold/Clinical Services
Association of American Medical Colleges
One Dupont Circle, NW—Suite #200
Washington, DC 20036

_____ Enclosed is a check for \$250 to register meeting attendee.

_____ Enclosed is a check for \$325 to register meeting attendee and fee for guest to attend the food functions.

Please send hotel reservation form directly to hotel.

PURPOSE

The 1989 COTH Spring Meeting is organized to provide the chief executive officers of COTH member institutions with an opportunity:

- To learn about and discuss issues affecting the patient care, educational and research, organizational, and financial missions of member hospitals;
- To share experiences and insights with colleagues in leadership positions at other COTH institutions;
- To receive a current overview of AAMC research, policy analysis, and advocacy activities; and
- To meet and become acquainted with incoming member CEO's.

The meeting will include outside and member speakers, group discussions, staff presentations, and a variety of social activities.

MEETING SITE

The 1989 COTH Spring Meeting will be held at the historic Hotel del Coronado in San Diego, California. The Del, a renowned vacation resort just recently having celebrated its 100th anniversary, is located directly on the beach, providing boating and swimming opportunities. Tennis and golf are available either on site or nearby, and transportation can easily be arranged to San Diego's many attractions including Balboa Park, the San Diego Zoo, Old Town, and Tijuana. The hotel consists of the celebrated main building and a newer wing completed in the late 1970's. Convention rates for this meeting are \$139.00 single/double in the main building, and \$154.00 single/double in the newer wing. A hotel room reservation request is enclosed (lavender sheet) and should be completed and returned directly to the hotel at your earliest convenience; the cutoff date for the reserved room block is *April 10*. This is the first time the COTH Spring Meeting has made use of a resort property and with this in mind, the meeting has been extended one day and provides the registrants with several blocks of free time in which to enjoy the surrounds.

REGISTRATION

The registration fee for this meeting is \$350.00 per registrant with an additional \$150.00 for each accompanying guest (e.g., spouse). Cancellations with a full refund will be accepted until May 6 and must be in writing. The COTH Spring Meeting is organized for teaching hospital CEO's. If you personally attend you are welcome to register an additional member of your staff or governing board, and a second meeting registration card and hotel reservation form are enclosed for this purpose. If the CEO is unable to attend this meeting, substitutes are not encouraged.

COTH ADMINISTRATIVE BOARD 1988-1989

GARY GAMBUTI, Chair

St. Luke's-Roosevelt Hospital Center

J. ROBERT BUCHANAN, MD, Immediate Past Chair
Massachusetts General Hospital

RAYMOND G. SCHULTZE, MD, Chair-Elect
University of California, Los Angeles
Medical Center

JOHN E. IVES, Secretary
St. Luke's Episcopal Hospital
Houston

MEMBERS

Term Expiring 1989

JEROME H. GROSSMAN, MD
New England Medical Center, Inc.

WILLIAM H. JOHNSON, JR.
University of New Mexico Hospital

BARBARA A. SMALL
Veterans Administration Medical Center
Durham

Term Expiring 1990

LEO M. HENIKOFF, MD
Rush-Presbyterian-St. Luke's Medical Center

MAX POLL
Barnes Hospital

C. EDWARD SCHWARTZ
Hospital of the University of Pennsylvania

Term Expiring 1991

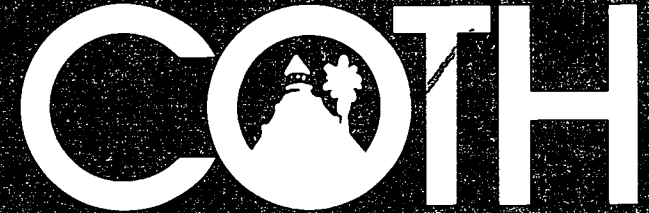
CALVIN BLAND
St. Christopher's Hospital for Children

SISTER SHEILA LYNE
Mercy Hospital and Medical Center
Chicago

ROBERT H. MUILENBURG
University of Washington Hospitals

Executive Council Representative

JAMES J. MONGAN, MD
Truman Medical Center



1989 COTH SPRING MEETING

May 10-13, 1989
Hotel del Coronado
San Diego, California



ASSOCIATION OF
AMERICAN
MEDICAL COLLEGES

AAMC COUNCIL OF TEACHING HOSPITALS

1989 COTH
SPRING MEETING

May 10-13, 1989
Hotel del Coronado
San Diego, California

LOOKING AHEAD TO THE 1990's

WEDNESDAY, May 10

- 2:00-4:00p **AAMC ORIENTATION SESSION FOR COTH CEO'S** (Optional)
- 4:00-6:00p **REGISTRATION**
- 6:00-6:45p **OPENING ADDRESS**
Keynote Speaker
- 6:45-9:00p **COCKTAILS AND DINNER**

THURSDAY, May 11

- 7:00-8:00a **CONTINENTAL BREAKFAST**
- 8:00-8:30a **AAMC PRESIDENT'S REPORT**
Robert G. Petersdorf, MD
- 8:30a-12:00n **MORNING SESSION**
Presiding: Gary Gambuti
President
St. Luke's-Roosevelt Hospital
Center
COTH Chair
- Patient Care Assessment—How Should We Proceed?**
"Comparing Boston and New Haven: Insights for Teaching Hospitals"
John E. Wennberg, MD, MPH
Professor of Epidemiology
Dartmouth Medical School

"Outcomes Research: Where Are We Now and Where Are We Headed?"
Sheldon Greenfield, MD
Senior Scientist
New England Medical
Research Institute

DISCUSSION WORKSHOPS

- 12:00n-1:00p **LUNCHEON**
COTH CHAIRMAN'S REPORT
Gary Gambuti
- 1:00-6:00p **FREE TIME**
Optional social activity
- 6:00-6:45p **COCKTAILS**
- 6:45-8:30p **DINNER AND SPEAKER**
"Regulation in the 1990's"
Bruce C. Vladeck, PhD
President
United Hospital Fund of NYC

FRIDAY, May 12

- 7:00-8:00a **CONTINENTAL BREAKFAST**
- 8:00-8:45a **LEGISLATIVE UPDATE**
Richard M. Knapp, PhD
AAMC Senior Vice President
- 8:45a-12:00n **MORNING SESSION**
Presiding: J. Robert Buchanan, MD
General Director
Massachusetts General Hospital
COTH Immediate Past Chair
- Education and the Entry Level Labor Market**
"Private Industry Council of Milwaukee County: Connecting Schools and Employers"
William A. Lawrence
Executive Director
Private Industry Council of Milwaukee County
- "Project Health Start: Organizing Health Careers to Improve Recruitment"

Christian L. Gulbrandsen, MD
Acting Dean
University of Hawaii School
of Medicine

DISCUSSION WORKSHOPS

- 12:00n-6:00p **FREE TIME**
Optional social activity
- 5:30-7:00p **RECEPTION**

SATURDAY, May 13

- 7:00-8:00a **CONTINENTAL BREAKFAST**
- 8:00-11:00a **MORNING SESSION**
Presiding: Raymond G. Schultze, MD
Director
UCLA Medical Center
COTH Chair-Elect
- Residency Programs in the 1990's**
"Revising the General Essentials"
Sheldon S. King
President, Cedars-Sinai Medical
Center
Chair, ACGME Committee to
Revise the General Essentials
- "AAMC Task Force on Physician Supply: Draft Recommendations on Graduate Medical Education"
Mitchell T. Rabkin, MD
President, Beth Israel Hospital
Chair, AAMC Committee on
Implications of Physician
Supply for Resident and
Fellow Education
- "Variations in the Cost per Resident: An Analysis"
Joyce V. Kelly, PhD
AAMC Associate Vice President
for Clinical Services
- 11:00a **ADJOURN**

**COTH ADMINISTRATIVE BOARD
1983-84**

Haynes Rice
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Earl J. Frederick
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Spencer Foreman, MD
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David A. Reed
C. Thomas Smith

Term Expiring 1986
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Eric B. Munson
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**COTH 1984 SPRING MEETING
PLANNING COMMITTEE**

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Pittsburgh, Pennsylvania

**Association of American
Medical Colleges**

**Council of
Teaching Hospitals**

**Spring Meeting
1984**

**MAY 16-18, 1984
HYATT REGENCY HOTEL
ON THE INNER HARBOR
BALTIMORE, MARYLAND**

WEDNESDAY, May 16 - Constellation Ballroom

4:00-6:45pm Registration
Foyer

6:45-7:30pm Reception

7:30-8:30pm "Times of Change for Physicians and Hospitals"

The Honorable
David Durenberger
United States Senate

8:30pm Dinner

THURSDAY, May 17 - Constellation Ballroom

7:30-8:45am Registration and Continental Breakfast

8:45am-12:15pm Morning Session

Presiding
Haynes Rice, COTH Chairman
Hospital Director
Howard University Hospital
Washington, DC

"Restructuring the Marketplace: A Reflection of Change in American Society"

Robert W. Crandall
Senior Fellow
Brookings Institution
Washington, DC

"Managing Successfully in a Reregulated Marketplace Environment"

Karl D. Bays
Chairman of the Board
American Hospital Supply Corporation
Evanston, IL

Coffee Break

"Coverage for Uninsured Patients: Some Proposals to Consider"

Lawrence S. Lewin
President
Lewin & Associates
Washington, DC

"Consumer Behavior Under Multiple Insurance Choices"

Bernard R. Tresnowski
President
Blue Cross/Blue Shield Association
Chicago, IL

12:30-1:30pm

Lunch

1:45-5:00pm

Afternoon Session

Presiding
Earl J. Frederick, COTH Immediate
Past Chairman
President
Children's Memorial Hospital
Chicago, IL

"Minneapolis? You Should Know What's Going on in Madison, Wisconsin!"

Gordon M. Derton
Superintendent
University of Wisconsin Hospital and Clinics
Madison, WI

"From Supplier to Organizer: Some Thoughts on Where New Payment Systems May Lead Us"

Robert A. Zelten, PhD
Associate Professor
The Wharton School
Philadelphia, PA

Coffee Break

"The Medicare Indirect Medical Education Adjustment: Historical Development and Current Status"

Judith R. Lave, PhD
Professor, Health Economics
Graduate School of Public Health
University of Pittsburgh
Pittsburgh, PA

"Teaching Hospitals and Prospective Payment: A Review of Unsettled Issues"

James D. Bentley, PhD
Associate Director
AAMC Department of Teaching Hospitals
Washington, DC

7:00-9:00pm
The National Aquarium
on the Inner Harbor

Cocktail Reception
Courtesy of *Baltimore COTH Members*

Franklin Square Hospital, The Johns Hopkins Hospital, Maryland General Hospital, Provident Hospital, Inc., Sinai Hospital of Baltimore, Union Memorial Hospital, University of Maryland Hospital

FRIDAY, May 18 - Constellation Ballroom

7:45-8:30am

Continental Breakfast

8:30am-12:30pm

Presiding
Sheldon S. King, COTH Chairman-Elect
Executive Vice President and Director
Stanford University Hospital
Stanford, CA

"Investor-Owned Corporations and the Teaching Hospital: Three Case Studies"

Ronald P. Kaufman, MD
Vice President for Medical Affairs
The George Washington University
Medical Center
Washington, DC

Donald R. Kmetz, MD
Vice President for Hospital Affairs and Dean
University of Louisville School of Medicine
Louisville, KY

J. Robert Buchanan, MD
General Director
Massachusetts General Hospital
Boston, MA

Coffee Break

"New Challenges for the Council of Teaching Hospitals and the AAMC Department of Teaching Hospitals"

Richard M. Knapp, PhD
Director
AAMC Department of Teaching Hospitals
Washington, DC

Membership Questions and Discussion

12:30pm

Adjourn

**COTH ADMINISTRATIVE BOARD
1984-85**

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Eric B. Munson
Thomas J. Stranova

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Gary Gambuti
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**COTH 1985 SPRING MEETING
PLANNING COMMITTEE**

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Monmouth Medical Center
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University Hospitals of Cleveland
Cleveland, Ohio

Larry L. Mathis
President
The Methodist Hospital
Houston, Texas

Thomas J. Stranova
Medical Center Director
Veterans Administration
Medical Center
Brockton, Massachusetts



**Council of
Teaching Hospitals**

**Spring Meeting
1985**

**MAY 8-10, 1985
FAIRMONT HOTEL
SAN FRANCISCO, CALIFORNIA**

1985 COTH SPRING MEETING

MAY 8-10, 1985
FAIRMONT HOTEL
SAN FRANCISCO, CALIFORNIA

WEDNESDAY, May 8

- 4:00-6:30pm **Registration**
- 6:30-7:30pm **"Who Shall Live—Revisited"**
Victor R. Fuchs, PhD
Professor of Economics
Stanford University
- 7:30pm **Dinner**

THURSDAY, May 9

- 7:30-8:30am **Registration and Continental Breakfast**
- 8:30am-12:15pm **Morning Session**
- Presiding**
Sheldon S. King
Chairman, COTH
Executive Vice President and
Director
Stanford University Hospital
- "Viewing the Changing Hospital Environment from an Educational Perspective"**
- A Dean's View*
Harry N. Beaty, MD
Dean
Northwestern University
Medical School
- A Chairman's View*
Hiram C. Polk, Jr., MD
Professor and Chairman
Department of Surgery
University of Louisville
School of Medicine
- The VA Affiliation Perspective*
John A. Gronvall, MD
Deputy Chief Medical Director
Veterans Administration

12:30-2:00pm

2:00-5:00pm

6:00-9:30pm

Lunch

Afternoon Session

- Presiding**
Haynes Rice
Immediate Past Chairman,
COTH
Hospital Director
Howard University Hospital
- "The Battle for Control of Graduate Medical Education: Important Issues for Hospital CEOs"**
- Steven A. Schroeder, MD*
Chairman, Division of Internal
Medicine
University of California, SF
School of Medicine
- "A State Level Effort to Reduce Residency Positions: The Michigan Experience"**
- W. Donald Weston, MD*
Dean
Michigan State College of Human
Medicine
- "Financing Graduate Medical Education"**
- J. Robert Buchanan, MD*
Chairman, AAMC Committee on
Financing Graduate Medical
Education
General Director
Massachusetts General Hospital
- Cocktails and Dinner**
- Harbor Cruise
San Francisco Bay
- Courtesy of California Teaching Hospitals*

FRIDAY, May 10

7:30-8:00am

8:00-10:00am

10:15-11:30am

Continental Breakfast

- Presiding**
C. Thomas Smith
Chairman-Elect, COTH
President
Yale-New Haven Hospital
- "Evolving Relationships with Investor-Owned Corporations"**
A Decision Not to Sell
James P. Simmons
Chairman of the Board
Sancor
Chairman of the Board
United Bank of Arizona
- The Creighton/St. Joseph Hospital Experience*
Richard L. O'Brien, MD
Dean
Creighton University School of
Medicine
- Multiple Investor-Owned Relationships**
Charles C. Edwards, MD
President and CEO
Scripps Clinic and Research
Foundation
- Coffee Break**
- 10:15-11:30am COTH Business Meeting**
- "Investor-Owned Hospital Participation in the Council of Teaching Hospitals"**
- Other Business**