



**association of american
medical colleges**

AGENDA
FOR
COUNCIL OF TEACHING HOSPITALS
ADMINISTRATIVE BOARD MEETING

Breakfast Meeting
October 27, 1980
7: 30 am
WASHINGTON HILTON HOTEL
Chevy Chase Room



association of american medical colleges

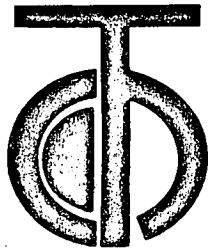
COUNCIL OF TEACHING HOSPITALS ADMINISTRATIVE BOARD BREAKFAST

October 27, 1980
Washington Hilton Hotel
Chevy Chase Room
7:30am - 9:00am

A G E N D A

- I. Call to Order
- II. Consideration of Minutes (Minutes
of the September COTH Administrative
Board meeting will be distributed at
the meeting)
- III. Nominating Committee Report Robert M. Heysse1, MD
- IV. Membership Applications

Fresno Veterans Administration Medical Center Fresno, California	Attachment A
St. Joseph's Hospital Milwaukee, Wisconsin	Attachment B
Tampa General Hospital Tampa, Florida	Attachment C
- V. Other Business
- VI. Adjournment



COUNCIL OF TEACHING HOSPITALS • ASSOCIATION OF AMERICAN MEDICAL COLLEGES

APPLICATION FOR MEMBERSHIP

Membership in the Council of Teaching Hospitals is limited to not-for-profit -- IRS 501(C)(3) -- and publicly owned hospitals having a documented affiliation agreement with a medical school accredited by the Liaison Committee on Medical Education.

INSTRUCTIONS: Complete all Sections (I-V) of this application.

Return the completed application, supplementary information (Section IV), and the supporting documents (Section V) to the:

Association of American Medical Colleges
Council of Teaching Hospitals
Suite 200
One Dupont Circle, N.W.
Washington, D.C. 20036

I. HOSPITAL IDENTIFICATION

Hospital Name: Fresno Veterans Administration Medical Center
Hospital Address: (Street) 2615 E. Clinton Avenue
(City) Fresno (State) California (Zip) 93703
(Area Code)/Telephone Number: (209) 225-6100
Name of Hospital's Chief Executive Officer: J. J. Mason
Title of Hospital's Chief Executive Officer: Director

II. HOSPITAL OPERATING DATA (for the most recently completed fiscal year)

A. Patient Service Data FY 1980 (Oct. to Sept. projected)

Licensed Bed Capacity (Adult & Pediatric excluding newborn):	<u>265</u>	Admissions:	<u>4,821</u>
Average Daily Census:	<u>196</u>	Visits: Emergency Room:	<u>*</u>
Total Live Births:	<u>0</u>	Visits: Outpatient or Clinic:	<u>61,621</u>

* Included in Outpatient Visits

B. Financial DataTotal Operating Expenses: \$ 18,530,600Total Payroll Expenses: \$ 13,323,300

Hospital Expenses for:

House Staff Stipends & Fringe Benefits: \$ 415,700
Supervising Faculty: \$ 133,000C. Staffing DataNumber of Personnel: Full-Time: 578
Part-Time: 105

Number of Physicians:

Appointed to the Hospital's Active Medical Staff: 49 *
With Medical School Faculty Appointments: 41 *

* There are also approximately 100 consultant staff most of which have medical school appts.

Clinical Services with Full-Time Salaried Chiefs of Service (list services):

<u>Audiology/Speech</u>	<u>Dietetics</u>	<u>Library</u>	<u>Nursing</u>
<u>Pathology</u>			
<u>Dental</u>	<u>Laboratory</u>	<u>Medical</u>	<u>Pharmacy</u>
<u>Psychiatry</u>	<u>Rehabilitation Med.</u>	<u>Social Work</u>	<u>Surgical</u>

Does the hospital have a full-time salaried Director of Medical Education?: Currently under recruitmentIII. MEDICAL EDUCATION DATAA. Undergraduate Medical EducationPlease complete the following information on your hospital's participation in undergraduate medical education during the most recently completed academic year: *AY 80-81 figures have been given since there has been a large increase in clerkships offered this year.*

<u>Clinical Services Providing Clerkships</u>	<u>Number of Clerkships Offered</u>	<u>Number of Students Taking Clerkships</u>	<u>Are Clerkships Elective or Required</u>
Medicine (Internal)	<u>4</u>	<u>14</u>	<u>Required *</u>
Surgery	<u>4</u>	<u>16</u>	<u>Required *</u>
Ob-Gyn			
Pediatrics			
Family Practice			
Psychiatry	<u>2</u>	<u>6</u>	<u>Both</u>
Other: <u>Ambulatory Care</u>	<u>1</u>	<u>3</u>	<u>Required *</u>
<u>Cardiology</u>	<u>2</u>	<u>5</u>	<u>Required *</u>
<u>Gastroenterology</u>	<u>2</u>	<u>2</u>	<u>Required *</u>
<u>Pulmonary Medicine</u>	<u>2</u>	<u>4</u>	<u>Required *</u>
<u>Rheumatology</u>	<u>2</u>	<u>1</u>	<u>Required *</u>

*Required by respective medical schools but choice of campus is elective.

B. Graduate Medical Education

Please complete the following information on your hospital's participation in graduate medical education reporting only full-time equivalent positions offered and filled. If the hospital participates in combined programs, indicate only FTE positions and individuals assigned to applicant hospital.

<u>Type of Residency</u> ¹	<u>Positions Offered</u>	<u>Positions Filled by U.S. & Canadian Grads</u>	<u>Positions Filled by Foreign Medical Graduates</u>	<u>Date of Initial Accreditation of the Program</u> ²
First Year Flexible	0	0	0	----
Medicine	16	14	2	1970 *
Surgery	2	1	1	5/17/55 *
Ob-Gyn	0	0	0	----
Pediatrics	0	0	0	----
Family Practice	2	2	0	1971 *
Psychiatry	4	4	0	1975 *
Other:				
<u>Diagnostic Radiology</u> 1		1	0	5/20/80 *
<u>Cardiology</u>	1	0 (1 vacancy)	0	1975 *

¹As defined by the LCGME Directory of Approved Residencies. First Year Flexible = graduate program acceptable to two or more hospital program directors. First year residents in Categorical* and Categorical programs should be reported under the clinical service of the supervising program director.

²As accredited by the Council on Medical Education of the American Medical Association and/or the Liaison Committee on Graduate Medical Education.

**Commencing in 1975 all of our residency programs became affiliated with the University of California, San Francisco, School of Medicine. The residency programs are integrated with the Valley Medical Center of Fresno and the Fresno County Health Department. The Diagnostic Radiology Residency Program is a new program initiated in July 1, 1980.*

IV. SUPPLEMENTARY INFORMATION

To assist the COTH Administrative Board in its evaluation of whether the hospital fulfills present membership criteria, you are invited to submit a brief statement which supplements the data provided in Section I-III of this application. When combined, the supplementary statement and required data should provide a comprehensive summary of the hospital's organized medical education and research programs. Specific reference should be given to unique hospital characteristics and educational program features.

V. SUPPORTING DOCUMENTS

- A. When returning the completed application, please enclose a copy of the hospital's current medical school affiliation agreement.
- B. A letter of recommendation from the dean of the affiliated medical school must accompany the completed membership application. The letter should clearly outline the role and importance of the applicant hospital in the school's educational programs.

Name of Affiliated Medical School: University of California, San Francisco

Dean of Affiliated Medical School: Julius R. Krevans, M.D.

Associate Dean: David Werdegar, M.D. (Located at Fresno VA Medical Center and responsible for the Clinical Campus Program)

Information Submitted by: (Name) _____

WALTER L. METCALF

(Title) Health Systems Specialist

Signature of Hospital's Chief Executive Officer: _____

(Date) September 19, 1980

J. J. MASON, Director

IV. Supplementary Information:

Fresno VAMC began its affiliation with the University of California at San Francisco in July 1975. Prior to the affiliation, recruitment of qualified physicians was extremely difficult and specialist recruitment impossible. Most non-routine cases had to be referred to the San Francisco Bay Area over two hundred miles away. The patient profile for the remaining patients was characterized by strikingly lower care requirements, chronicity and a low turnover rate. Through the medical school affiliation, we have been able to recruit and retain highly qualified physicians who have additional interests and experience in academic medicine and clinical investigation. Fresno VAMC now offers a wide range of services and sub-specialties to its patients. Turnover rates have increased sharply as has the acuity of the typical patient.

We are currently preparing for the opening of a new University of California/Veterans Administration Medical Education Building sited on the Fresno VAMC campus. This modern, well equipped, teaching facility, costing approximately 3-1/2 million dollars was funded through grants from the Veterans Administration with support from the University of California. It will become the focal point of the medical education clinical campus program serving the entire San Joaquin Valley. When fully staffed, this building will provide the most comprehensive collection of medical information available to physicians in the entire San Joaquin Valley; a two-hundred plus seat auditorium; numerous classrooms; a computer support center; and audio visual support facilities. This building will be completed in March 1981 and dedicated shortly thereafter.

Research facilities at the current time are limited but with the appointment of our current medical staff, we anticipate a rapid growth of our research program.

UNIVERSITY OF CALIFORNIA, SAN FRANCISCO

BERKELEY • DAVIS • IRVINE • LOS ANGELES • RIVERSIDE • SAN DIEGO • SAN FRANCISCO



SANTA BARBARA • SANTA CRUZ

FRESNO-CENTRAL SAN JOAQUIN VALLEY
MEDICAL EDUCATION PROGRAM

2615 East Clinton Avenue
Fresno, California 93703
TELEPHONE: (209) 224-3235

September 18, 1980

Council of Teaching Hospitals
Association of American Medical Colleges
Suite 200
One Dupont Circle, N.W.
Washington, D.C. 20036

Gentlemen:

I am pleased to recommend the Veterans Administration Medical Center of Fresno for membership in the Council of Teaching Hospitals of the Association of American Medical Colleges.

The Fresno VAMC became affiliated with the University of California, San Francisco School of Medicine in July, 1975. It is a principal teaching hospital of the clinical branch which our medical school has been developing in the Fresno-central San Joaquin Valley region of California. The physician-faculty of the VA hold academic appointments in the UCSF School of Medicine; the housestaff are registered postdoctoral students of the University; our undergraduate medical students have opportunity to take both core (required) and elective clerkships at the institution. The application for membership is being submitted by Joseph J. Mason, the director of the Medical Center. Mr. Mason, who has devoted his career to administration in VA teaching hospitals, is exceedingly well acquainted with the important teaching and research contributions of VA facilities.

I wrote to you recently regarding membership for a sister institution in Fresno, the Valley Medical Center. Housestaff training programs are integrated between the two hospitals. In the previous letter I enclosed a bulletin which describes the clinical branch the UCSF Medical School has developed in Fresno, and the significant educational role of the Fresno Veterans Administration Medical Center in the program.

The Fresno VAMC is now a major teaching hospital of the central California region and well qualified, I believe, for membership in the Council of Teaching Hospitals.

Sincerely,

David Werdegar
David Werdegar, M.D.
Associate Dean

For Julius R. Krevans, M.D.
Dean, UCSF School of Medicine

DW:rs

MEMORANDUM OF AGREEMENT (AFFILIATION)
BETWEEN

THE VETERANS ADMINISTRATION HOSPITAL, FRESNO, CALIFORNIA, AND
THE SCHOOL OF MEDICINE OF THE UNIVERSITY OF CALIFORNIA, SAN
FRANCISCO, CALIFORNIA

This agreement, when approved by the United States Veterans Administration and the Dean of the School of Medicine of the University of California, San Francisco, California, shall authorize the Veterans Administration Hospital to affiliate with the School of Medicine at the University of California, San Francisco, California, for the purposes of education and training. The School of Medicine accepts advisory responsibility for the education and training programs conducted with the Veterans Administration Hospital. The Veterans Administration retains full responsibility for the care of patients, including all administrative and professional functions pertaining thereto.

Responsibilities shall be divided as follows:

1. The School of Medicine of the University of California, San Francisco, California,
 - a. Will organize a Deans Committee, composed of senior members of the faculty of the School of Medicine and other appropriate educational representatives, and recommend its nomination to the Chief Medical Director of the Veterans Administration.
 - b. Will nominate to the Veterans Administration Hospital Director on an annual basis a staff of consulting and attending specialists in the number and with the qualifications agreed upon by the Deans Committee and the Veterans Administration.
 - c. Will supervise, through the Veterans Administration Hospital Director and the staff of consulting and attending specialists, the education and training programs of the Veterans Administration Hospital and such programs as are operated jointly by the Veterans Administration and the School(s).

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d. Will nominate all physicians for residency or other graduate education and training programs in the numbers and with the qualifications agreed upon by the Deans Committee and the Veterans Administration.

2. The Veterans Administration,

a. Will operate and administer the Veterans Administration Hospital.

b. Will appoint qualified physicians to full-time and regular part-time staff of the Hospital. Nominations to the Hospital Director by the Deans Committee for full-time and regular part-time positions shall be welcomed; and, unless there be impelling reasons to the contrary, shall be approved wherever vacancies exist. The regularly appointed staff, including chiefs of service, shall be fully responsible to their immediate superiors in the Veterans Administration.

c. Will consider for appointment the attending and consulting staff and the physician trainees nominated by the Deans Committee and approved by the Veterans Administration.

d. Will cooperate fully with the School of Medicine of the University of California, San Francisco, in the conduct of appropriate programs of education, training, and research.

3. The Director, Veterans Administration Hospital, Fresno,

a. Will be fully responsible for the operation of the Veterans Administration Hospital.

b. Will cooperate with the Deans Committee in the conduct of education and training programs and in evaluation of all participating individuals and groups.

4. Chiefs of Service,

a. Will be responsible to their superiors in the Veterans Administration for the conduct of their services.

b. Will, in cooperation with consulting and attending staff, supervise the education and training programs within their respective services.

5. The Attending Staff,

a. Will be responsible to the respective chiefs of service.

b. Will accept responsibility for the proper care and treatment of patients in their charge upon delegation by the Hospital Director or his designee.

c. Will provide adequate training to house staff assigned to their service.

d. Will hold faculty appointment in the School of Medicine of the University of California, San Francisco, or will be outstanding members of the profession with equivalent professional qualifications acceptable to the Medical School and the Veterans Administration.

6. Consultants,

a. Will be members of the faculty of the School of Medicine of the University of California, San Francisco, subject to VA regulations concerning consultants.

b. Will, as representatives of the School of Medicine of the University of California, San Francisco, participate in and take responsibility for the education and training programs of the Veterans Administration Hospitals, subject to VA policy and regulations.

c. Will afford to the Hospital Director, Chief of Staff, and the appropriate Chief of Service the benefit of their professional advice and counsel.

TERMS OF AGREEMENT:

1. The School of Medicine of the University of California, San Francisco, will not discriminate against any employee or applicant for employment or registration in its course of study because of race, color, sex, creed, or national origin.

2. Nothing in this agreement is intended to be contrary to State or Federal laws; and in the event of conflict, the State and Federal laws will supersede this agreement.

3. Civil actions arising from alleged negligence or wrongful conduct of house staff while engaged in patient care or related activities at VA Hospital, Fresno, will be considered and acted upon in accordance with the provisions of 38 U.S.C. 4116.

4. This agreement may be terminated at any time upon the mutual consent of both parties or upon six (6) months notice given by either party. An annual review of policies and procedures will be made.

Julius R. Krevans 10-15-75
Date
Julius R. Krevans, M.D.
Dean, School of Medicine
University of California

V. B. Raulinaitis M.D. 10-16-75
Date
V. B. Raulinaitis, M.D.
Director
Veterans Administration Hospital, Fresno

John D. Chase 11/25/75
Date
John D. Chase, M.D.
Chief Medical Director
Department of Medicine and Surgery
Veterans Administration

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COUNCIL OF TEACHING HOSPITALS • ASSOCIATION OF AMERICAN MEDICAL COLLEGES

APPLICATION FOR MEMBERSHIP

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Association of American Medical Colleges
Council of Teaching Hospitals
Suite 200
One Dupont Circle, N.W.
Washington, D.C. 20036

I. HOSPITAL IDENTIFICATION

Hospital Name: St. Joseph's Hospital
Hospital Address: (Street) 5000 West Chambers Street
(City) Milwaukee (State) Wisconsin (Zip) 53210
(Area Code)/Telephone Number: (414) 447-2000
Name of Hospital's Chief Executive Officer: Gary A. Mecklenburg
Title of Hospital's Chief Executive Officer: President

II. HOSPITAL OPERATING DATA (for the most recently completed fiscal year)

A. Patient Service Data

Licensed Bed Capacity (Adult & Pediatric excluding newborn):	<u>571</u>	Admissions:	<u>18,993</u>
Average Daily Census:	<u>429</u>	Visits: Emergency Room:	<u>36,600</u>
Total Live Births:	<u>3,846</u>	Visits: Outpatient or Clinic:	<u>126,039</u> (Total including ER)

B. Financial Data

Total Operating Expenses: \$ 44,898,000
 Total Payroll Expenses: \$ 30,145,000 (incl. fringe benefits of \$3,828,000)
 Hospital Expenses for:
 House Staff Stipends & Fringe Benefits: \$ 770,000
 Supervising Faculty: \$ 130,000

C. Staffing Data

Number of Personnel: Full-Time: 1,321
 Part-Time: 690

Number of Physicians:

Appointed to the Hospital's Active Medical Staff: * 226 (* Includes Active, Assoc. & Prov. staff only.)
 With Medical School Faculty Appointments: 229

Clinical Services with Full-Time Salaried Chiefs of Service (list services):

Medicine _____

Does the hospital have a full-time salaried Director of Medical Education?: Half-time

III. MEDICAL EDUCATION DATA

A. Undergraduate Medical Education

Please complete the following information on your hospital's participation in undergraduate medical education during the most recently completed academic year:

<u>Clinical Services Providing Clerkships</u>	<u>Number of Clerkships Offered</u>	<u>Number of Students Taking Clerkships</u>	<u>Are Clerkships Elective or Required</u>
Medicine	<u>6</u>	<u>6</u>	<u>Required</u>
Surgery	_____	_____	_____
Ob-Gyn	<u>20</u>	<u>20</u>	<u>Required</u>
Pediatrics	_____	_____	_____
Family Practice	_____	_____	_____
Psychiatry	_____	_____	_____
Other: <u>Radiology</u>	<u>1</u>	_____	<u>Elective</u>
_____	_____	_____	_____
_____	_____	_____	_____

B. Graduate Medical Education

Please complete the following information on your hospital's participation in graduate medical education reporting only full-time equivalent positions offered and filled. If the hospital participates in combined programs, indicate only FTE positions and individuals assigned to applicant hospital.

<u>Type of Residency</u> ¹	<u>Positions Offered</u>	<u>Positions Filled by U.S. & Canadian Grads</u>	<u>Positions Filled by Foreign Medical Graduates</u>	<u>Date of Initial Accreditation of the Program</u> ²
First Year Flexible	8	8	-	
Medicine	5 (Affiliated with the Medical College of Wisconsin)			
Surgery	11	10	-	
Ob-Gyn	8	8	1	
Pediatrics	1 or 2 (Affiliated with the Medical College of Wisconsin)			
Family Practice				
Psychiatry				
Other: Radiology	8	11	-	
Pathology	4	1	-	
Neonatology	1 (Affiliated with the Medical College of Wisconsin)			
Orthopedics	1 (Affiliated with the Medical College of Wisconsin)			
OB-Gyn Affil.	1 (Affiliated with the Medical College of Wisconsin)			

¹As defined by the LCGME Directory of Approved Residencies. First Year Flexible = graduate program acceptable to two or more hospital program directors. First year residents in Categorical* and Categorical programs should be reported under the clinical service of the supervising program director.

²As accredited by the Council on Medical Education of the American Medical Association and/or the Liaison Committee on Graduate Medical Education.

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To assist the COTH Administrative Board in its evaluation of whether the hospital fulfills present membership criteria, you are invited to submit a brief statement which supplements the data provided in Section I-III of this application. When combined, the supplementary statement and required data should provide a comprehensive summary of the hospital's organized medical education and research programs. Specific reference should be given to unique hospital characteristics and educational program features.

V. SUPPORTING DOCUMENTS

- A. When returning the completed application, please enclose a copy of the hospital's current medical school affiliation agreement.
- B. A letter of recommendation from the dean of the affiliated medical school must accompany the completed membership application. The letter should clearly outline the role and importance of the applicant hospital in the school's educational programs.

Name of Affiliated Medical School: Medical College of Wisconsin

Dean of Affiliated Medical School: Edward J. Lennon, M.D.

Information Submitted by: (Name) Peter E. Johnson

(Title) Vice President

Signature of Hospital's Chief Executive Officer:

Gary A. Mecklenburg (Date) September 22, 1980

Gary A. Mecklenburg, President

SUPPLEMENTARY INFORMATION

St. Joseph's Hospital has maintained a significant and active commitment to medical education since its founding over 100 years ago. Today, the Hospital has become one of the largest, best-equipped tertiary care institutions in the State serving the extensive southeastern Wisconsin region as a resource center in oncology, perinatology, neonatology and neuro-science. It is a major teaching facility in medicine, nursing education and a host of other allied health professions.

OBSTETRICS AND GYNECOLOGY

St. Joseph's has the largest maternity department of any private hospital in the Midwest. With nearly 4000 births and some 170 neonatal referrals annually, the department includes a highly sophisticated Perinatal Center for high-risk mothers and infants, and a Neonatal Intensive Care Unit for critically ill and premature babies.

The autonomous residency in obstetrics and gynecology has been a foundation of medical education at St. Joseph's. As a referral center for perinatology and pelvic oncology in the area, this department is especially strong in clinical obstetrics and clinical oncology. Students in the Program rotate with the Medical College of Wisconsin primarily in gynecological outpatient work and in gynecological pathology.

Students in the St. Joseph's Program experience a graduated responsibility from medicine or delivery room call, through outpatient care and further skills in operative OB-GYN. During this time, the resident performs a large number of surgical procedures as the senior surgeon.

The Maternity Department, with 21 clinical faculty holding A.B.O.G. diplomates, performs 2500 gynecological procedures annually, including 800 major surgical procedures.

The Regional Perinatal Center is staffed by two full-time neonatologists, pediatricians and specially-trained care staff. Concentrated inservice education programs are provided regularly for house staff in the Perinatal Department, to help them in the care of high-risk patients and to solve complex perinatal medical programs. Extensive educational opportunities, a 24-hour hotline with the high-risk team, outreach efforts in neonatology and an active childbirth, home care and family planning program -- all enhance the training opportunity in obstetrics and gynecology at St. Joseph's.

RADIOLOGY

Students in the diagnostic radiology program work with six full-time board-certified radiologists. The large patient volume provides extensive

occasions for complete thorough training in general radiology. Involvement with other services (OB-GYN, Internal Medicine, orthopedic, surgery, neonatal intensive care, oncology) provides even broader experience. These, along with "special procedures" in radiology, are integral parts of the program.

A four-month rotation in the Nuclear Medicine Department consists of dynamic and static imaging on three gamma cameras and a rectilinear scanner. Nuclear cardiology is becoming a major part of the department, and the addition of CAT scanner capability is currently anticipated.

Physics and protection are covered in a weekly lecture course through the Medical College of Wisconsin. The Department participates in the yearly ACR examinations and simulated oral board examinations are given by staff as part of regular activity for residents.

A wide variety of resources is available, including a radiology museum containing more than 6000 instructive cases.

PATHOLOGY

The Pathology Program in anatomic and clinical pathology is staffed by five full-time board-certified pathologists supported by three PhD's in

bacteriology, virology, and biochemistry. This program is designed to provide a thorough preparation for boards in both anatomic and clinical pathology. The program is quite flexible, to provide maximum experience; yet the student works closely with departmental staff to assure thorough coverage and high-quality learning opportunities.

The department has all the sophisticated equipment used in any large laboratory (1,500,000 laboratory examinations, 150 autopsies annually). In addition, St. Joseph's has developed its own computerized information gathering and reporting systems to help physicians in interpreting laboratory reports. The Pathology Department has also developed an information retrieval system which assists physicians in interpretation of laboratory data.

While providing valued service to attending physicians, these systems also are of considerable benefit to residents as sources of research, reference, historical data and information on lab tests.

SURGERY

The student in the free-standing surgery program experiences a coordinated program in which general surgery residents have block assignments in urology,

orthopedics, chest and cardiovascular and pediatric surgery. Integrated into these are assignments in plastic surgery, neurosurgery, and vascular surgery. Coordination with Internal Medicine, Surgical Pathology, Radiology, OB-GYN, radiotherapy, cardiology, GI, respiratory therapy, neonatology, and the Vascular Laboratory provides a full range of experiences, knowledge and a well-rounded educational program.

Because the Hospital does 12,500 surgical procedures annually, the student experiences general surgery in the first year through surgical pathology, private surgical service and complete assumption of service and outpatient-emergency responsibility, as Junior Staff, during the fifth year. During the program, the resident has an opportunity to be the responsible surgeon for over 1,500 surgical procedures.

GENERAL RESOURCES

In addition to 400 physicians on the Hospital medical staff, an Academic Chief of Internal Medicine from the Medical College of Wisconsin, is housed at the Hospital. He coordinates the MCOV Internal Medicine Program at St. Joseph's, teaches in the Hospital's education programs and is a member of the Medical Education and House Staff Committees.

Residents at St. Joseph's are provided with a full range of educational and practical assistance to help them in effective learning. An extensive medical illustration service prepares slides and other visual materials for use in all teaching programs. A large library, staffed by a full-time librarian, contains 9,000 current medical books and journals, slides, tapes and cassettes. Closed-circuit television is provided throughout the Hospital, and specialized programming, specific to medical education, is received through the Milwaukee Regional Medical Instructional Television Station Inc. A complete, fully-staffed audiovisual service is available for conferences and seminars.

While the Hospital is large, the medical education programs pride themselves in providing individual attention to student needs. Volume and variety of cases allow freedom and flexibility in the design of a particular student's program, so the education is individually tailored, broad, comprehensive and full of sound practical experience.

The medical staff is devoted to education and likes to teach. Their special attention is directed toward helping students on a one-to-one basis, so together they provide sophisticated yet compassionate care to the patient.



THE MEDICAL COLLEGE OF WISCONSIN

8701 WATERTOWN PLANK ROAD
MILWAUKEE, WISCONSIN 53226

Office of the Dean
and Academic Vice-President
(414) 257-8213

Reply to: P. O. Box 26509
Milwaukee, Wisconsin 53226

September 12, 1980

Council of Teaching Hospitals
Association of American Medical
Colleges

Ladies and Gentlemen:

I am writing in support of the application of St. Joseph's Hospital for membership in the Council of Teaching Hospitals. St. Joseph's Hospital has for many years been one of our important and valued community affiliates. The hospital is a major contributor to our undergraduate teaching programs in Internal Medicine and Obstetrics and Gynecology. The Academic Chief of Internal Medicine at St. Joseph's is a fulltime Medical College faculty member. Students are assigned to St. Joseph's for their required clerkships in Medicine on a year-round basis. In addition, St. Joseph's is a participant in the Medical College of Wisconsin Affiliated Hospitals' Residency Program in Internal Medicine and medical residents regularly rotate through the hospital. The Obstetrical Service at St. Joseph's is the largest in the State of Wisconsin. Medical students are assigned to St. Joseph's for the required clerkship in Obstetrics and Gynecology on a year-round basis. In addition, the hospital is a regional center for Neonatal Intensive Care and this unit is staffed by Medical College faculty. A high proportion of the medical staff at St. Joseph's Hospital are Medical College faculty members and a number of elective programs for medical students are offered at St. Joseph's Hospital. I feel strongly that St. Joseph's Hospital is fully qualified for membership in the Council of Teaching Hospitals and I enthusiastically support its application.

Very truly yours,

Edward J. Lennon, M.D.
Academic Vice-President
and Dean

EDL:zy

AFFILIATION AGREEMENT BETWEEN

THE MEDICAL COLLEGE OF WISCONSIN AND ST. JOSEPH'S HOSPITAL

This affiliation agreement between The Medical College of Wisconsin and St. Joseph's Hospital is for the purpose of conducting joint programs in health care education, health related research and health service as hereinafter specified.

The affiliation agreement consists of two parts. Part I is a statement of general conditions which apply to the joint programs of the two institutions. Part II identifies specific programs which the two institutions agree to conduct.

The programs identified in Part II comprise all present joint activities of the two institutions. The institutions agree that new joint activities will be undertaken in accord with the terms of the affiliation agreement.

PART I

The affiliation agreement shall not prevent either institution from establishing other affiliations with hospitals or medical schools; but the two institutions now agree to notify each other when such new affiliations are made; and to review in the Joint Conference Committee described below whether the establishment of new affiliations on the part of either significantly affects the affiliation arrangements herein established. Either institution according to procedures herein set forth may, by mutual agreement, alter or may discontinue affiliation arrangements herein specified.

The Medical College presently has major and minor affiliation arrangements with several institutions.

A minor affiliation is one that provides components of teaching, research and/or patient care programs which are complementary to the broader programs conducted by the Medical College and major affiliates; or one that will provide field placement or collaborative research opportunities in association with the programs of the medical school. The nature and quality of the education experiences available are the primary considerations in planning a minor affiliation for educational purposes.

-4-

A major affiliation is one in which the Medical College and the affiliated institution:

- (a) Conduct major clerkships for undergraduate medical students in three or more of the following disciplines:

Medicine, Surgery, Gynecology, Obstetrics, Pediatrics or Psychiatry

- (b) Initiate and support programs of research in support of teaching programs.

The requirement that undergraduate teaching programs be conducted in multiple clinical disciplines shall not apply in the case of specialty hospitals (i.e., a psychiatric hospital) in which fewer than three of the principal services are normally operated.

Major affiliations in addition meet the following conditions:

- (a) All members of the staff of each affiliated clinical discipline are members of the faculty of the medical school, appointed jointly by the hospital and the medical school.
- (b) All members of the teaching staff of each affiliated discipline hold teaching appointments in all other major affiliated hospitals providing undergraduate medical student education in the same discipline. Such appointments need not be at the same rank and may be at different ranks in different institutions.
- (c) At least one member of each affiliated discipline is a full time member of the medical school faculty, jointly appointed to the staff and to the faculty.
- (d) The senior full time faculty member is chief of the affiliated discipline and bears responsibility to the medical school to insure excellence in all programs of teaching, research and patient care.

This affiliation agreement with St. Joseph's Hospital is a minor affiliation agreement. The Medical College also has a minor affiliation agreement with St. Luke's Hospital, Deaconess Hospital, Columbia Hospital and the Curative Workshop of Milwaukee.

The Medical College has major affiliation agreements with Milwaukee County General Hospital, Milwaukee Children's Hospital, Milwaukee Psychiatric Hospital and Veterans Administration Hospital.

St. Joseph's Hospital has affiliation agreements with:

1. American Dietetic Association
 - (a) Traineeship
2. Deaconess Hospital School of Nursing
 - (a) Diploma Nursing Program (Maternity)
3. Marquette University
 - (a) Degree Medical Technology Program
 - (b) Physical Therapy
 - (c) Degree Nursing Program
4. Milwaukee Area Technical College
 - (a) Practical Nursing Program (Maternity)
 - (b) Operating Room Assistant Program
5. Mount Mary College
 - (a) Occupational Therapy
6. Rosary Hill College, Buffalo, New York
 - (a) Medical Records Administration, Directed Practice Affiliation
7. Scholastica College, Duluth, Minnesota
 - (a) Medical Records Administration, Directed Practice Affiliation
8. University of Wisconsin-LaCrosse
 - (a) Medical Technology
9. University of Wisconsin-Parkside
 - (a) Medical Technology
10. University of Wisconsin-River Falls
 - (a) Medical Technology
11. Wisconsin Pharmacy Internship Commission-Accredited Internship Pharmacy
12. Xavier University, Cincinnati, Ohio
 - (a) Hospital Administration Residency

St. Joseph's Hospital is working in affiliation with Mount Mary College to develop a Respiratory Therapy Degree Program.

The departments of the Medical College have responsibility for the development of programs mutually satisfactory to the Medical College and to the hospitals affiliated with the Medical College with respect to the joint programs of the Medical College and the affiliated hospitals. The Medical College will discuss with all concerned affiliated institutions through common joint program committees of all involved institutions or other channels that are mutually satisfactory to the Medical College and the affiliated institutions all matters affecting affiliated programs. The assignment of personnel supported partly or fully by affiliated institutions to programs outside the supporting institution in all instances must be determined with full participation of the supporting institution in the planning discussions, and with the full involvement and complete approval of the administration of the supporting institution.

The Medical College of Wisconsin is a community member of the Medical Center of Southeastern Wisconsin and will conduct all of its health care education, research and service programs in accord with the policies and rules of the Medical Center Council. Such rules and policies of the Medical Center Council shall apply to the joint programs the medical school conducts with affiliated institutions.

Joint Conference Committee. The two institutions shall form a joint conference committee. The purpose of the joint conference committee will be the review, development and recommendation of administrative policy for the conduct of joint programs. The joint conference committee is not to be an operating administrative committee, nor an operative committee for the professional operation of joint programs. The joint conference committee shall make its policy recommendations to the governing boards of the hospital and of the Medical College. All matters affecting joint program policy that require board cognizance shall be transmitted to the governing boards with the recommendations of the joint conference committee.

The joint conference committee shall consist of three representatives of each institution, of whom one shall be a member of the governing board, one a member of the administration and one a representative of the professional staff. Committee members shall be appointed annually by the governing board of the institution the member represents. Persons with immediate and direct responsibility for the professional operation of joint programs of the two institutions shall not be members of the joint conference committee, but may be invited to attend meetings of the committee. It is agreed that professional staff members of the committee shall be persons whose experience and role in their respective institutions afford

representatives of the functions of the institutions in the broadest possible manner. The joint conference committee shall seek the advice of appropriate department heads in each institution in developing recommendations.

The committee shall meet as it shall determine, but not less than twice a year. The committee shall submit an annual report to the governing body of each institution.

Joint Appointment of Professional Personnel Engaged in Joint Programs.

All physicians and other personnel with continuing responsibility for joint programs and who are identified by the joint conference committee shall each hold appropriate appointments from the governing boards of both the hospital and the medical school made through usual institutional channels. If either governing body declines to appoint, an alternate candidate shall be named. Appointments to joint programs shall be maintained at the pleasure of the governing bodies of either institution, and shall be withdrawn at the request of either governing body. Withdrawal of joint appointments shall prevent the participation of persons concerned in joint programs of the hospital and the school, but shall not prevent participation in other programs of the hospital or school.

Persons may be appointed to joint programs as full time or as clinical faculty members. The chief of joint programs may be a full time or a clinical (non-full time) faculty member. The chief of a joint program shall be appointed with the approval of the head of the appropriate Medical College department. Persons to serve as chief of a joint program in an affiliated hospital may be nominated by the affiliated hospital.

Cost Sharing. The two institutions agree to examine jointly the costs of joint programs and to determine through the joint conference committee mutually agreeable recommendations for the distribution of costs for education, research and service.

In general, in the case of full time professional persons with a joint appointment and giving the major portion of their professional effort to a joint program in an affiliated institution, salary and fringe benefit costs shall be shared equally between the two institutions, with the hospital's share being remitted to the medical school and the school making payment as the employer.

The hospital will bear the costs of office space, equipment and supplies, and

laboratory space for joint programs conducted in the hospital. The usual rules and policies of the hospital shall apply to such spaces and supplies and equipment. In the case of secretaries and laboratory technicians and similar persons based at the hospital, the hospital shall be the employer and the school shall remit its share of salary and fringe benefit costs to the hospital.

Grants in Aid. All monies of every kind (intramural and and extramural) supporting joint programs shall be used subject to policies developed by the joint conference committee. All extramural grants in aid of joint programs will be submitted through the medical school department head of the principal investigator and in accord with medical school policies, and the Medical College shall be the responsible fiscal agent for extramural grants in aid. Extramural grants means a grant made by an agency external to the Medical College or the affiliated hospital, such as the American Heart Association, the Wisconsin Regional Medical Program, the National Institutes of Health, or a private foundation. Intramural funds are operating or endowment funds of the institution.

Termination of Agreement. The initial period of this agreement shall be for one year. The agreement is subject to annual renewal. Agreements for longer periods may be made by the respective governing bodies of the two institutions. Each institution agrees not to withdraw from the affiliation during the term agreed upon and to provide to the other at least six months notice of intention not to renew at the expiration of term.

Part II

Specific St. Joseph's Hospital - MCW Joint Programs *

The programs hereafter listed are the current joint programs. The listing does not limit the development of additional joint programs.

- I. Academic Medical Programs
 - (a) Clinical clerkships in Obstetrics and Gynecology, scheduled
 - (b) Residencies
 - . Orthopedics
 - . Urology

- II. Specialized Facilities
 - . Neonatal Intensive Care Nursery

* See Tabulation - Appendix A

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In witness whereof, the parties of this agreement have caused this instrument to be executed by their respective officers on the 14th day of June, 1974.

Signed By:

The Medical College of Wisconsin, Inc.

Gerald A. Kerrigan M.D.

Gerald A. Kerrigan, M.D.
Vice President and Dean

Robert S. Stevenson

Robert S. Stevenson
Chairman, Board of Directors

St. Joseph's Hospital

Sister M. Jeanne Gengler, President

Sister M. Jeanne Gengler
Hospital President

Everett J. Moen

Everett J. Moen
Chairman, Board of Directors

Affiliation Agreement: The Medical College of Wisconsin and St. Joseph's HospitalAPPENDIX AI. Academic Medical Programs

(a) Clinical Clerkships in Gynecology and Obstetrics, scheduled

(b) Residencies	<u>Base</u>	<u># Residents</u>	<u>Resident Months/Year</u>	<u>Rotation Initiated</u>
. Urology	MCW	2	12	1971
. Orthopedics	MCW	4	12	1969
. Pediatrics (Planned)	MCH	12	12	1974 (Sept)

II. Specialized Facilities

. Neonatal Intensive Care Nursery	--	--	--	1973
--------------------------------------	----	----	----	------

Chairman of the Department of Obstetrics and Gynecology

St. Joseph's Hospital

The Chairman of the Department of Obstetrics and Gynecology shall be a member of the professional staff serving full time at the hospital. He shall also be a full time member of the faculty of The Medical College of Wisconsin. These dual appointments shall be made, after mutual agreement, by the Directors of the hospital and by the Directors of the Medical College.

In accord with the rules of the hospital staff organization, he shall be nominated by the staff of the department. He shall function under the rules of the hospital staff organization.

In accord with the rules of the faculty organization, he shall be recommended by the department chairman and the Dean. He shall function under the rules of the Medical College and its faculty organization.

Working within the framework of the hospital staff organization, he shall (A) have certain administrative duties; (B) assure quality of medical care; (C) provide for educational needs, and (D) foster research. In performing these duties, he shall be assisted by the Advisory Committee of the department of which he will act as chairman.

(A) In his administrative capacity he shall have responsibility for:

1. Call and chair all department meetings.
2. Serve as an ex officio voting member of the Executive Committee and other committees as appropriate.
3. Recruit and review applications for appointment to the staff and make recommendations to the Credentials Committee regarding appointment.
4. Recommend committee appointments to the President of the Medical Staff.
5. At his discretion, he may appoint a Chief of Obstetrics and a Chief of Gynecology upon nomination by the staff.
6. Represent the department at meetings within and outside the hospital, including professional, business and community functions.

7. Handle correspondence and conduct the business affairs of the department.
8. Provide an annual report to the President of the Medical Staff and the Hospital President concerning activities of the department.
9. Prepare and recommend an annual budget covering all expenditures in the department, including educational and research programs.

(B) In assuring quality of medical care, he shall:

1. Develop with members of the department criteria for the care of diseases and conditions treated in the department.
2. Monitor the quality of care as it is practiced in the department.
3. Develop and implement the quality assurance program of the department, and initiate action which is indicated to improve care.
4. With the Advisory Committee, resolve or arrange for the resolution of difficult or questionable situations, and intervene when necessary.
5. With the Advisory Committee, evaluate the clinical performance of members of the department and recommend to the Credentials Committee changes in privileges and staff status as appropriate.
6. Identify the clinical needs of the department, make recommendations as appropriate, and participate in implementing the approved recommendations.

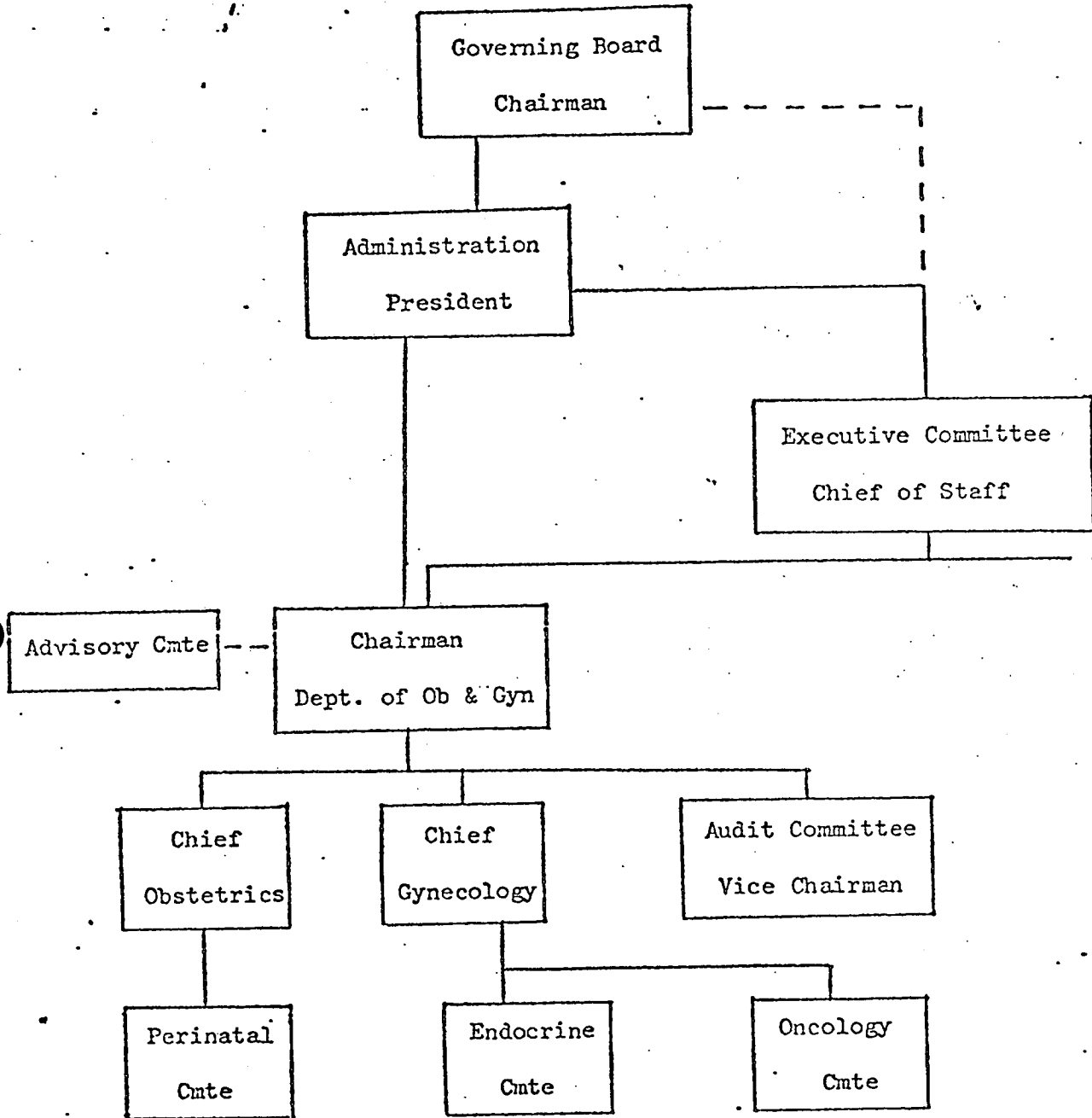
(C) In providing for educational needs, he shall:

1. Serve as an ex officio voting member of the Executive Committee of the Medical College Department of Obstetrics and Gynecology.
2. Develop and implement medical education programs for the department, including undergraduate, graduate and continuing education.
3. Recruit, select and develop the necessary faculty and make recommendations concerning faculty appointments and rank.

4. Participate in determining the number of graduate medical students in the program and assist in recruiting and selecting them.
 5. Evaluate students at all levels of medical education in order to assess their progress in reaching specific goals.
 6. Evaluate faculty in regard to effective presentation of program content.
 7. Advise the Library Committee concerning new requisitions.
 8. Coordinate teaching efforts of his department with those of other departments and promote cooperative ventures when possible.
- (D) In providing for research needs, he shall:
1. Encourage and assist in development of clinical and other research projects within the department.
 2. Integrate research projects into the educational and service programs to the extent practical.

Approved December 11, 1974
MCW-St. Joseph's Hospital Joint Conference Committee

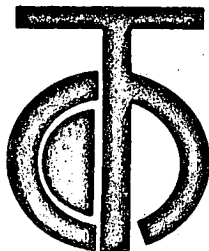
St. Joseph's Hospital Staff Organization



ADDENDUM TO AFFILIATION AGREEMENT BETWEEN THE MEDICAL COLLEGE
OF WISCONSIN AND ST. JOSEPH'S HOSPITAL

The two institutions agree to conduct a joint program in Internal Medicine for undergraduate and graduate medical students. The program will be supervised by a fulltime faculty member based at St. Joseph's Hospital, supported by other fulltime faculty members and by clinical faculty members who are on the Hospital Staff.

APPROVED BY MCW BOARD OF DIRECTORS/JULY 8, 1977
APPROVED BY ST. JOSEPH'S HOSPITAL BOARD OF DIRECTORS/
AUGUST 22, 1977



COUNCIL OF TEACHING HOSPITALS • ASSOCIATION OF AMERICAN MEDICAL COLLEGES

APPLICATION FOR MEMBERSHIP

Membership in the Council of Teaching Hospitals is limited to not-for-profit -- IRS 501(C)(3) -- and publicly owned hospitals having a documented affiliation agreement with a medical school accredited by the Liaison Committee on Medical Education.

INSTRUCTIONS: Complete all Sections (I-V) of this application.

Return the completed application, supplementary information (Section IV), and the supporting documents (Section V) to the:

Association of American Medical Colleges
 Council of Teaching Hospitals
 Suite 200
 One Dupont Circle, N.W.
 Washington, D.C. 20036

I. HOSPITAL IDENTIFICATION

Hospital Name: TAMPA GENERAL HOSPITAL
 Hospital Address: (Street) Davis Islands
 (City) Tampa (State) FL (Zip) 33606
 (Area Code)/Telephone Number: (813) 253-0711
 Name of Hospital's Chief Executive Officer: J. Rudy Reinhardt
 Title of Hospital's Chief Executive Officer: Administrator

II. HOSPITAL OPERATING DATA (for the most recently completed fiscal year)

A. Patient Service Data

Licensed Bed Capacity (Adult & Pediatric excluding newborn):	<u>611</u>	Admissions:	<u>21,938</u>
Average Daily Census:	<u>462.1</u>	Visits: Emergency Room:	<u>51,964</u>
Total Live Births:	<u>3589</u>	Visits: Outpatient or Clinic:	<u>27,698*</u>
		* Clinic Routine visits	<u>17,984</u>
		OP Ancillary visits	<u>9,714</u>
			<u>27,698</u>

B. Financial Data

Total Operating Expenses: \$ 30,842,893

Total Payroll Expenses: \$ 15,163,123

Hospital Expenses for:

House Staff Stipends & Fringe Benefits: \$ 1,384,373

Supervising Faculty: \$ N.A.

C. Staffing Data

Number of Personnel: Full-Time: 1874

Part-Time: 103

FTE 1925 July 31, 1980

Number of Physicians:

Appointed to the Hospital's Active Medical Staff: 451

With Medical School Faculty Appointments: 130

Clinical Services with Full-Time Salaried Chiefs of Service (list services):

Pulmonary CCU Director ER Pathology Radiology have contracted groups providing directors

Does the hospital have a full-time salaried Director of Medical Education?: NO

III. MEDICAL EDUCATION DATA

A. Undergraduate Medical Education

Please complete the following information on your hospital's participation in undergraduate medical education during the most recently completed academic year:

<u>Clinical Services Providing Clerkships</u>	<u>Number of Clerkships Offered</u>	<u>Number of Students Taking Clerkships</u>	<u>Are Clerkships Elective or Required</u>
Medicine	<u>4</u>	<u>96</u>	<u>Required</u>
Surgery	<u>4</u>	<u>96</u>	<u>"</u>
Ob-Gyn	<u>6</u>	<u>96</u>	<u>"</u>
Pediatrics	<u>6</u>	<u>96</u>	<u>"</u>
Family Practice	<u> </u>	<u> </u>	<u> </u>
Psychiatry	<u> </u>	<u> </u>	<u> </u>
Other: <u> </u>	<u>Multiple electives including most of students are taken at TGH.</u>		
<u> </u>	<u> </u>	<u> </u>	<u> </u>
<u> </u>	<u> </u>	<u> </u>	<u> </u>

B. Graduate Medical Education

Please complete the following information on your hospital's participation in graduate medical education reporting only full-time equivalent positions offered and filled. If the hospital participates in combined programs, indicate only FTE positions and individuals assigned to applicant hospital.

<u>Type of Residency</u> ¹	<u>Positions Offered</u>	<u>Positions Filled by U.S. & Canadian Grads</u>	<u>Positions Filled by Foreign Medical Graduates</u>	<u>Date of Initial Accreditation of the Program</u> ²
First Year Flexible	_____	_____	_____	_____
Medicine	<u>31</u>	<u>29</u>	<u>2</u>	<u>Aug. 13, 1951</u>
Surgery	<u>15</u>	<u>15</u>	_____	<u>June 18, 1951</u>
Ob-Gyn	<u>17</u>	<u>17</u>	_____	<u>Oct. 15, 1952</u>
Pediatrics	<u>21</u>	<u>16</u>	<u>5</u>	<u>Apr. 26, 1963</u>
Family Practice	_____	_____	_____	_____
Psychiatry	<u>2</u>	_____	<u>2</u>	<u>Sept. 10, 1952</u>
Other:				
Urology	<u>3</u>	<u>2</u>	<u>1</u>	<u>May 11, 1960</u>
Orthopedics	<u>3</u>	<u>3</u>	_____	<u>July 17, 1957</u>
Otolaryngology	<u>3</u>	<u>3</u>	_____	<u>Mar. 26, 1952</u>
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____
_____	_____	_____	_____	_____

¹As defined by the LCGME Directory of Approved Residencies. First Year Flexible = graduate program acceptable to two or more hospital program directors. First year residents in Categorical* and Categorical programs should be reported under the clinical service of the supervising program director.

²As accredited by the Council on Medical Education of the American Medical Association and/or the Liaison Committee on Graduate Medical Education.

IV. SUPPLEMENTARY INFORMATION

To assist the COTH Administrative Board in its evaluation of whether the hospital fulfills present membership criteria, you are invited to submit a brief statement which supplements the data provided in Section I-III of this application. When combined, the supplementary statement and required data should provide a comprehensive summary of the hospital's organized medical education and research programs. Specific reference should be given to unique hospital characteristics and educational program features.

V. SUPPORTING DOCUMENTS

- A. When returning the completed application, please enclose a copy of the hospital's current medical school affiliation agreement.
- B. A letter of recommendation from the dean of the affiliated medical school must accompany the completed membership application. The letter should clearly outline the role and importance of the applicant hospital in the school's educational programs.

Name of Affiliated Medical School: University of South Florida

Dean of Affiliated Medical School: Andor Szentivanyi, M.D.

Information Submitted by: (Name) David H. Burdette

David H. Burdette

(Title) Administrative Resident

Signature of Hospital's Chief Executive Officer:

J. Rudy Reinhardt
J. Rudy Reinhardt
Administrator

(Date)

9/22/80

IV. Supplementary Information

Tampa General Hospital's commitment to education is in-part demonstrated by its education budget for fiscal year 1980-81 as follows:

Medical Library	\$ 80,899
Medical Education	\$1,808,767
Other Education Programs	<u>\$ 451,973</u>
Total	<u>\$2,340,739</u>

In keeping with the commitment, we have now submitted an application to the Florida Medical Association Committee on Continuing Medical Education to be accredited for continuing medical education purposes.

To assist in the administration of its educational programs, the hospital has on its staff a full-time salaried physician, who, although not entitled Director of Medical Education, serves in that capacity.

The education effort is further complimented by a very fine medical library with a full-time staff and complete research capability, an Educational Resources department that provides technical resource persons and equipment in the area of audio-visual services, and an administrative officer to coordinate scheduling of house officers, process the house staff payroll, publish the housestaff manual, etc.

The educational programs as conducted at Tampa General Hospital under the auspices of the University of South Florida, College of Medicine, are coordinated by the Joint Affiliation Committee as defined in the affiliated agreement.



UNIVERSITY OF SOUTH FLORIDA

TAMPA • ST. PETERSBURG • FORT MYERS • SARASOTA

MEDICAL CENTER
OFFICE OF THE DIRECTOR AND
DEAN OF THE COLLEGE OF MEDICINE
BOX 1
12901 NORTH 30TH STREET
TAMPA, FLORIDA 33612

813: 974-2196

August 4, 1980

Association of American Medical Colleges
Council of Teaching Hospitals
Suite 200
One Dupont Circle, N.W.
Washington, D.C. 20036

Gentlemen:

This letter of recommendation accompanies the application of Tampa General Hospital for membership in the Council of Teaching Hospitals.

Tampa General Hospital has been a major affiliation of the University of South Florida since 1972. It is one of the two largest teaching hospitals in the USF Affiliated Hospitals program; the other being the Veterans Administration Hospital.

Tampa General Hospital serves as the clinical facility for Pediatrics and Obstetrics and Gynecology as well as major affiliations for Surgery, Internal Medicine and minor affiliations for Psychiatry and Ophthalmology. All of the undergraduate teaching in Obstetrics and Gynecology and Pediatrics occurs at this hospital except for a clinic rotation at the University Clinics and other selected rotations away from Tampa General. For Medicine and Surgery, all of the students spend half of their clerkship time at Tampa General Hospital and much of their elective time as well. In the graduate medical education program, Tampa General houses 108 of 240 total residencies in the affiliated programs.

As can be seen from the above description, Tampa General is indeed a major clinical affiliation and is clearly deserving of membership in the Council of Teaching Hospitals of the AAMC.

AAMC

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August 4, 1980

If you need further information, please feel free to call on me. I hope that you will give this application serious consideration.

Yours respectfully,



Andor Szentivanyi, M.D.
Interim Director of the Medical Center
Interim Dean of the College of Medicine

AS/mgc

cc: Ms. Lucille Murphy
Dr. Thomas E. McKell
Mr. Rudy Reinhardt

W. York

aff. agreement

HWB EXECUTIVE OFFICE

AFFILIATION AGREEMENT

This agreement, made and entered into this 26TH day of AUGUST, 1970, A.D., by and between the University of South Florida, located in Hillsborough County, Florida, and the Hospital and Welfare Board of Hillsborough County, Florida, on behalf of the College of Medicine of the University of South Florida and the Tampa General Hospital, a unit of the Division of Hospitals of the Hospital and Welfare Board of Hillsborough County.

OBJECTIVES OF AFFILIATION

The Hillsborough County Hospital and Welfare Board and the University of South Florida recognize that Tampa General Hospital and the University of South Florida College of Medicine have objectives in common, - concern for excellence in (1) patient care, (2) education, and (3) research, and deem it advisable to establish an affiliation. It is believed that an affiliation will permit them to utilize most advantageously their resources in meeting community needs; enable Tampa General Hospital to render better service to its patients; enable the College of Medicine to give better clinical instruction to its students and house staff; and to afford better opportunities for advanced study and research. The University of South Florida Medical School and the Tampa General Hospital will coordinate their mutual efforts to achieve the best possible teaching and research for patient care in the fields of undergraduate, graduate, post-graduate medical education and other health profession related educational programs.

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OBJECTIVES OF AFFILIATION (continued)

Tampa General Hospital and the College of Medicine, University of South Florida, recognize that any successful affiliation concerned with such dynamic fields as Hospital Care and Medical Education is dependent upon freedom of action, mutual trust and goodwill. Therefore, full consideration will be given in advance by each of them in its policy making decisions as to the effect of a decision upon the activities and objectives of the other. Only broad principles of the major elements of affiliation are intended to be expressed in this agreement.

The administrative and financial details of carrying out the affiliation will be developed concurrently by the respective administrative officials of each institution, (The Dean of the Medical College, or his designee, and the Director of Hospitals, or his designee), subject to review by a Joint Affiliation Committee and approval by the Joint Liaison Committee.

JOINT AFFILIATION COMMITTEE

A Joint Affiliation Committee shall be created, consisting of

- (1) the Chief-of-Staff of the Tampa General Hospital Medical Staff,
- (2) The Director of Medical Education, (3) The Tampa General Hospital Administrator, (4) the Dean of the College of Medicine, or his designee,
- (5) the Professor and Chairman of the Department of Internal Medicine,
- (6) the Professor and Chairman of the Department of Surgery, (7) one member of the medical faculty elected by the faculty, and (8) one member of the hospital staff elected by the staff. The Dean, or his designee, will serve as Chairman of the Joint Affiliation Committee, and the Hospital

JOINT AFFILIATION COMMITTEE (continued)

Administrator as Secretary. The Chairman and secretary of the Joint Affiliation Committee will vote only in the case of a tie vote. The Joint Affiliation Committee will meet monthly or at any time upon request of any three of the members. The Joint Affiliation Committee will review, day to day, administrative, educational patient care and research activities and problems. The Joint Affiliation Committee will be responsible for:

- (a) Receiving and adjudicating all grievances relating to mutual programs of research, teaching, patient and community services.
- (b) Reviewing the provisions of this agreement and when necessary making recommendations for all amendments to the agreement.
- (c) Developing common policies and programs consistent with the policies of both parties and the provisions of this agreement.
- (d) Developing common policies, consistent with the policies of both parties, for conducting, planning, implementing and coordinating the affairs, growth, effective use of the affiliation by both parties.

JOINT LIAISON COMMITTEE

A Joint Liaison Committee shall be created consisting of (1) The Chairman of the Hospital Council, (2) the Director of the Hospitals,

JOINT LIAISON COMMITTEE (continued)

(3) one member of the Board of County Commissioners, (4) the President of the University, (5) the Business Manager of the University, (6) the Dean and Director of the University of South Florida Medical Center, (7) the Chief-of-Staff of Tampa General Hospital. The Chairmanship shall rotate annually between the members of the County Boards and the University officials. The Liaison Committee will consider the broad administrative and fiscal policy matters relating to the affiliation and will review and approve decisions and problems in these areas brought to the Joint Liaison Committee by the Joint Affiliation Committee. The Dean of the College of Medicine and the Tampa General Hospital Chief-of-Staff will be ex-officio non-voting members of this Committee.

HOSPITAL ORGANIZATION AND OPERATION

Medical Staff: The members of the Tampa General Hospital medical staff will be appointed by the governing body in accordance with the bylaws of the medical staff.

- (a) Tampa General Hospital Medical Staff Executive Committee will advise and make recommendations concerning physicians to be appointed to the Tampa General Medical Staff.
- (b) University Department Chairmen will recommend to the College of Medicine Executive Committee the appointment annually of Tampa General Hospital University Service Medical Staff members to the Faculty of Medicine. Physicians appointed to the medical faculty will agree to make their private and service

HOSPITAL ORGANIZATION AND OPERATION (continued)

patients available as teaching cases except when it is agreed that such availability is detrimental to the patient concerned.

- (c) University approval will result in appointment of recommended physicians to the Faculty of the College of Medicine.
- (d) Physicians appointed to the medical faculty by the University will be appointed to the medical staff of Tampa General Hospital by the Executive Committee and must meet all requirements of the Medical Staff bylaws.
- (e) Appointments to the Tampa General Hospital Medical Staff may be made without appointment to the faculty of the College of Medicine and nothing in this agreement shall be construed to exclude postgraduate or continuing education programs within this group.

UNIVERSITY SERVICE

A University Service will be established as a separate category of the medical staff of the hospital. Faculty members who participate in the teaching programs at the hospital will be assigned to this service.

The University will organize and conduct a clinical service in each of the following departments: Internal Medicine, Surgery, Obstetrics-Gynecology, Pediatrics, Pathology, Radiology and Psychiatry.

Each of the above listed services will undertake the care of indigent and welfare patients, and the private patients of those physicians who are members of the medical faculty. The University

UNIVERSITY SERVICE (continued)

Service in each Department will also undertake the operation of the outpatient clinics appropriate to that service. The cost of patient care will be borne by the Hospital. The cost of educational programs will be shared, the amount to be determined by negotiation.

CHIEFS-OF-SERVICE

The Chief of the University Services in Internal Medicine and Surgery will be the professors and Chairmen of the University Departments of Internal Medicine and Surgery. In the remaining University Service departments the appropriate Professor and Chairman, or his designee, (a physician faculty member) will be Chief of that University Service upon mutual agreement between the Hospital and the College of Medicine. Such appointments are subject to review at any time by the Joint Affiliation Committee on request of the Tampa General Hospital Executive Committee, or the office of the Dean of the College of Medicine.

MEDICAL STAFF EXECUTIVE COMMITTEE

The Tampa General Hospital Medical Staff organization shall continue to function as provided by the Medical Staff Bylaws, Rules and Regulations, subject to amendment, if necessary, to comply with and compliment the affiliation and include the full-time University Staff.

Four of the University Clinical Chiefs-of-Service shall be selected by the Dean of the College of Medicine to serve as voting members of the Tampa General Hospital Staff Executive Committee. The Dean of the College of Medicine will be an ex-officio member of the

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MEDICAL STAFF EXECUTIVE COMMITTEE (continued)

Medical Staff Executive Committee.

EDUCATIONAL PROGRAM

Interns and resident house staff at Tampa General Hospital shall be recruited and appointed jointly by the Tampa General Hospital and the College of Medicine. Appropriate expenses of salaries and maintenance and indirect costs are to be shared by the Tampa General Hospital and the University, the amount to be determined by negotiation, during terms of exclusive service or rotation in the Tampa General Hospital.

The educational programs at Tampa General Hospital for undergraduate medical students, interns and residents are the primary responsibility of the College of Medicine exercised by the Dean of the College of Medicine and the appropriate Chairmen of its Clinical Departments in coordination with the Tampa General Hospital Director of Medical Education. The Director of Medical Education will be jointly appointed and will be a member of the University faculty and will coordinate the educational programs in consultation with the Clinical Chiefs of the University Services. His salary shall be shared by the Hospital and the College of Medicine on an equitable basis to be negotiated annually.

TERMS OF THIS AFFILIATION

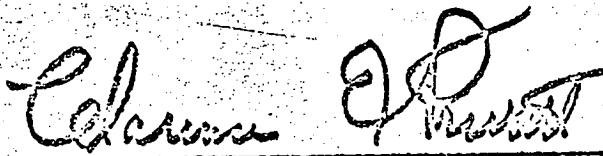
This Affiliation of Tampa General Hospital and the University of South Florida College of Medicine shall continue in full force and effect for an unlimited period after its execution, but that either party to the

TERMS OF THIS AFFILIATION (continued)

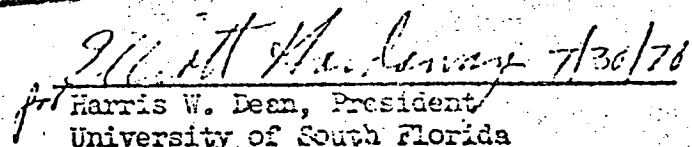
Affiliation may request termination after a three year written notice given by either the University of South Florida College of Medicine or the Division of Hospitals on behalf of the Tampa General Hospital.

This agreement is expressly subject to the legal sufficiency of funds by the respective parties and no administrative or financial obligations shall in any manner be binding upon the Hospital and Welfare Board of Hillsborough County, Florida, or upon Tampa General Hospital except after presentation of the same to and express approval by the Hospital Council and the Hospital and Welfare Board of Hillsborough County, Florida, regardless of anything to the contrary otherwise expressed in this agreement.

Effective date -- The affiliation shall become fully effective on the date of signing this agreement to the extent possible.

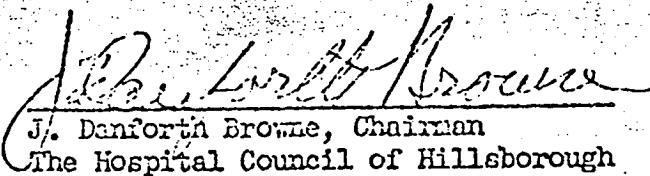


Clarence E. Prevatt, Chairman
The Hospital and Welfare Board
of Hillsborough County

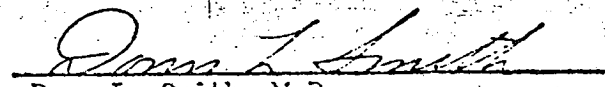


Harris W. Dean, President
University of South Florida

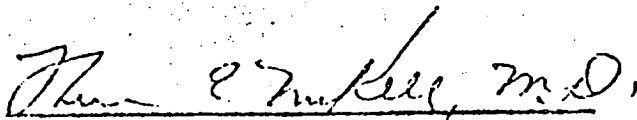
Elliot Hardaway, Acting President



J. Danforth Browne, Chairman
The Hospital Council of Hillsborough
County.



Donn L. Smith, M.D.
Director of the Medical Center
and Dean of the College of Medicine
University of South Florida



Thomas E. McKell, M. D.
Chief-of-Staff
Tampa General Hospital