

MINUTES

Meeting of the Executive Committee (68-1)  
Council of Teaching Hospitals  
Association of American Medical Colleges  
Monday, October 30, 1967  
New York Hilton Hotel  
Rockefeller Center, New York, New York  
Murray Hill Suite  
12:30 p.m. - 2:30 p.m.

Present:

Lad F. Grapski, Chairman  
LeRoy S. Rambeck, Chairman-Elect  
Stanley A. Ferguson, Immediate Past Chairman  
Matthew F. McNulty, Jr., Director and Secretary, COTH, and Associate  
Director, AAMC  
Ernest N. Boettcher, M.D., Member  
Leonard W. Cronkhite, Jr., M.D., Member  
Charles R. Goulet, Member  
Charles H. Frenzel, Member  
T. Stewart Hamilton, M.D., Member and Three-year COTH Representative to  
AAMC Executive Council  
Dan J. Macer, Member  
Lester E. Richwagen, Member  
Richard D. Wittrup, Member  
Grace W. Beirne, Staff Assistant, COTH  
Fletcher H. Bingham, Ph.D., Assistant Director, COTH  
Elizabeth A. Burgoyne, Secretary to the Director, COTH

Absent:

LeRoy E. Bates, M.D., Member  
Harold H. Hixson, Ex Officio Member and One-year COTH Representative to  
AAMC Executive Council  
Russell A. Nelson, M.D., Ex Officio Member and Two-year COTH Representa-  
tive to AAMC Executive Council

1. Call to Order:

The meeting was called to order at 1:30 p.m. by Mr. Lad F. Grapski,  
Chairman, Council of Teaching Hospitals.

2. Roll Call of Membership:

Roll Call was taken as noted above.

3. Welcome to New Chairman-Elect; New Member of the Executive Committee; &  
New Representatives from COTH to the AAMC Executive Council:

Chairman Grapski, on behalf of the Executive Committee, congratulated  
LeRoy S. Rambeck, Chairman-Elect, and welcomed Leonard W. Cronkhite, Jr.,

M.D., newly elected 3-year member of the Executive Committee, and noted that Ernest N. Boettcher, M.D., and Charles R. Goulet had also been elected for 3-year terms. He noted further that T. Stewart Hamilton, M.D., had been elected one of the three COTH representatives to the AAMC Council for a 3-year term; Russell A. Nelson, M.D., for a 2-year term; and Harold H. Hixson for a 1-year term. It was also noted that LeRoy S. Rambeck had been appointed to serve as Chairman of the COTH Section of the COTH-AHA Liaison Committee.

4. Copy of Agenda Material for Executive Committee Meeting No. 67-5 of Friday, October 27, 1967, to New Member of Executive Committee:

Mr. McNulty gave Dr. Cronkhite a copy of the agenda and material that was distributed at the Friday, October 27, meeting of the Executive Committee.

5. 1967-68 Executive Committee Calendar:

Mr. McNulty recommended the Executive Committee Calendar of Meetings for 1967-68 as follows:

- A. Thursday and Friday, January 11 and 12, 1968--Washington, D.C.
- B. Thursday and Friday, May 9 and 10, 1968--Washington, D.C.
- C. Thursday and Friday, September 12 and 13, 1968--Washington, D.C.
- D. Friday, November 1, 1968--Houston, Texas

He added that for the upcoming year the staff was working with the AAMC Evanston Printing office to determine if informational material for each of the meetings could be sent in booklet form more in advance of the meetings. Mr. Grapski added that it seemed desirable to have a time limit on discussion for future meetings so that the Committee can complete the set business and give attention to other items of interest. Dr. Boettcher

indicated that the task of getting out informational items and the agenda in advance was difficult because of frequent "last minute" developments, however, he and the other members agreed that it would make the meetings more meaningful. Mr. McNulty also indicated that the minutes of the meetings would be distributed as soon as possible after the meeting, after a draft had been reviewed by the Secretary and the Chairman.

In response to Mr. Richwagen's query as to whether the format would be the same--with an evening meeting followed by an all-day meeting--Mr. McNulty said that subject to any expression of interest to the contrary, this was the plan. He then outlined the meeting format for the edification of Dr. Cronkhite. Mr. Macer asked if the Committee Meeting dates were firm and Mr. McNulty indicated that they were, though, subject to any recommendations from the Committee.

6. Other Old Business:

Mr. Macer moved that Harold Hixson and Russell A. Nelson, M.D., COTH representatives to the AAMC Executive Council who are not members of the Executive Committee be requested to attend COTH Executive Committee Meetings. Dr. Hamilton seconded the motion. The Committee then discussed the potential status of the two Executive Council representatives. Mr. Macer amended his motion to state that they would be Ex Officio members of the COTH Executive Committee with full voting privileges. The motion was further modified to the effect that the Ex Officio status for the two men would be for the period of a year, pending review and probable revision of the COTH Rules and Regulations. It was agreed that Dr. Nelson and Mr. Hixson would retain the right to abstain from voting at COTH Executive Committee meetings if, in their opinion, there were any conflicts of interest with their Executive Council responsibilities.

-4-

ACTION #1 THE MOTION PASSED THAT DR. NELSON AND MR. HIXSON BE EX OFFICIO MEMBERS WITH VOTE OF THE COTH EXECUTIVE COMMITTEE FOR THE ADMINISTRATIVE YEAR 1967-68 AND THAT THEY HAVE THE PRIVILEGE OF ABSTAINING FROM VOTE IF IN THEIR OPINION, ANY CONFLICT OF INTEREST SHOULD ARISE.

7. New Business:

Mr. McNulty made the following announcements concerning actions of the AAMC Institutional Membership at the Annual Meeting: John Parks, M.D., is now President of the AAMC; Robert J. Glaser, M.D., is President-Elect; William N. Hubbard, Jr., M.D., is Immediate Past President; three members from COTH have been elected to the Executive Council by the Institutional membership of the AAMC--they are T. Stewart Hamilton, M.D., for three years, Russell A. Nelson, M.D., for two years, and Harold H. Hixson for one year. He reported that the membership had approved the AAMC dues increase on a graduated assessment basis relative to each medical school expenditure. The Actual proposal was for \$2000 basic dues and a graduated scale to a ceiling of \$10,000.

8. Evaluation of 1967 COTH Annual Meeting:

There followed a discussion regarding the COTH Annual Meeting Program. Mr. Ferguson expressed his opinion that the Saturday session was too long and the luncheon too short. He felt the dramatic impact to a "packed" audience for the first two sessions diminished the last two papers. Also the short luncheon limited the ability of attendees to relax and exchange ideas. Mr. Richwagen commented that more correlation between the AAMC General Sessions and the COTH afternoon sessions would be beneficial. There was general discussion to the effect the program content was timely and well presented and that the attendance was outstanding, and the support from the deans excellent.

Mr. Grapski commented that the staff had suggested that he serve on the overall AAMC, 1968 Annual Meeting Planning Committee for the Annual Meeting in Houston, Texas, which would aid in correlating the AAMC and COTH activities. Mr. Ferguson pointed out that it was important to note that a large number of non-COTH people attended the various sessions. He further pointed out that the fact that Mr. Grapski has been asked to serve on the aforementioned committee was a first for the Council, since it had not before been approached in reference to this committee. Mr. McNulty emphasized that it is COTH policy, whenever possible, to work closely within the AAMC. He cited examples of the newly created joint Committee on Federal Health Programs, the AAMC Committee for Family Practice, the Steering Committee for the AAMC Workshop, and the AAMC Committee on Medical Education for National Defense. He indicated that such accomplishments take a great deal of "staff-time" and negotiation that is not immediately visible as a staff activity.

9. Discussion of Role of COTH Committee on Government Relations & COTH Subcommittee on Construction and Modernization Funds for Teaching Hospitals:

Previous discussion led to the subject of the status of the Subcommittee on Modernization Funds for Teaching Hospitals, and the role, if any, of the COTH Committee on Government Relations. It was agreed without dissent, that with appointment of Charles H. Frenzel, J. Theodore Howell and Harold H. Hixson to the newly enlarged AAMC Committee on Federal Health Programs, the COTH Committee on Government Relations, (formerly Charles H. Frenzel, Chairman, J. Theodore Howell, member and Harold H. Hixson, member) be abolished. Several members voiced the opinion that the former subcommittee on Construction and Modernization Funds for Teaching Hospitals should be kept within COTH responsibility and not be a subcommittee of

the new joint AAMC Committee on Federal Health Programs. Mr. Ferguson moved that the Subcommittee on Modernization and Construction Funds for Teaching Hospitals be made a full Committee. His motion was seconded by Mr. Goulet. Later, Dr. Boettcher suggested that it be left as a committee, but in a somewhat flexible status. Mr. Ferguson accepted that limitation to his motion. It was passed unanimously.

ACTION # 2 THE MOTION WAS PASSED THAT THE COTH COMMITTEE ON GOVERNMENT RELATIONS BE ABOLISHED AND THAT THE SUBCOMMITTEE ON MODERNIZATION AND CONSTRUCTION FUNDS FOR TEACHING HOSPITALS BE MADE A FULL COMMITTEE, BUT IN A FLEXIBLE STATUS, RELATIVE TO NEEDS, DEVELOPMENTS AND OTHER INFLUENCING FACTORS.

10. Appointment of 1967-68 COTH Committees:

Mr. Grapski then used the Chairman's prerogative to appoint new committee members, contingent upon approval of the Executive Committee. He **pr**- offered the appointment of Arthur J. Klippen, M.D., Director of the Veterans Administration Hospital in Ann Arbor, Michigan, to the COTH Committee on Financial Principles for Teaching Hospitals. Since there was no objection from the floor, Mr. Grapski declared Dr. Klippen a member of the Committee.

ACTION #3 APPOINTMENT OF ARTHUR J. KLIPPEN, M.D., DIRECTOR, VETERANS ADMINISTRATION HOSPITAL, ANN ARBOR, MICHIGAN, TO THE COTH COMMITTEE ON FINANCIAL PRINCIPLES FOR TEACHING HOSPITALS. APPOINTMENT OF OTHER MEMBERS OF COTH COMMITTEES FOR 1967-68-(LIST OF COMMITTEES AND MEMBERS THERETO AS APPOINTED AND CONFIRMED IS ATTACHED TO AND MADE A PERMANENT PART OF THESE MINUTES).

11. COTH Activity Evaluation & Projection:

Mr. Grapski then called for comments from each member of the Committee as to what their evaluation was of what the Council had been doing and what

they thought it should be considering for the future. Mr. Macer indicated his appreciation of staff development of contact with the Association of Hospital Directors of Medical Education, and his belief that COTH should continue to examine the possibility of a closer liaison with them. Mr.

McNulty outlined that COTH has had a meeting with DME's, with more planned in the future. Dr. Boettcher noted that COTH should keep closely attuned to activities in the area of community medicine and medical care research. He thought that this increasingly important "fourth leg on the milking stool" might need less influence of educators and researchers and more of administrators. Dr. Hamilton suggested that the Council was, perhaps, too young at the moment to be taking such a critical backwards glance and long look ahead. He believed COTH should continue with programs as they are now so that they can develop to a greater degree before we move into too many other areas. All committee members agreed.

Mr. Frenzel stated that he thought the Construction and Modernization Funds subject and the areas of community health care and the allied health professions need particular attention. He noted that the medical schools were not accepting the responsibility for allied health professions and that someone needed to take a look at that area. Mr. Richwagen agreed that the medical schools looked at those in allied health professions as assistants rather than technicians and that there should be a greater emphasis on the professionalism of those groups. Mr. McNulty recalled for the Executive Committee the activity of the AAMC, through the George A. Wolfe, Jr., M.D., Committee, in trying to include the allied, professional organizations and educational committees in another Council activity of AAMC. That committee, chaired by Dr. Wolfe, continues to meet, although not too fruitfully up to now. He stated that it may be desirable to get

one or two COTH members on that committee. There was general agreement on that point. He further pointed out that Harold Hixson is on the MEND Committee.

ACTION #4 RECOMMEND TO THE AAMC THAT THE COMMITTEE CHAIRED BY GEORGE A. WOLFE, JR., M.D., BE ENLARGED BY THE ADDITION OF TWO REPRESENTATIVES FROM THE COUNCIL OF TEACHING HOSPITALS.

8. Adjournment:

There being no further new business, the meeting was adjourned by Chairman Grapski at 2:45.