



Deans Roundtable

MEDICAL SCHOOL - VA RELATIONS: HOT TOPICS

Tuesday, July 1, 1997

10:00 AM - 3:00 PM

Ritz-Carlton Tysons Corner, McLean, VA

Welcoming Remarks **10:00 - 10:15 AM**

John Hutton, M.D.

Dean, University of Cincinnati College of Medicine

Member, Council of Deans Administrative Board and VA-Deans Liaison Committee

National Issues and Policy Trends **10:15 AM - noon**

David Stevens, M.D.

Chief Academic Affiliations Officer, U.S. Department of Veterans Affairs

John Feussner, M.D.

Chief Research and Development Officer, U.S. Department of Veterans Affairs

Reactor panel of deans: *Lester Bryant, M.D.*, University of Missouri-Columbia School of Medicine; *John Hutton, M.D.*, University of Cincinnati College of Medicine; *Donald Wilson, M.D.*, University of Maryland School of Medicine

Lunch **noon - 12:30 PM**

Local Initiatives **12:30 - 2:50 PM**

1. Collaborative Program to Establish a Multi-specialty Ambulatory Teaching Clinic

Monte Brown, M.D.

Assistant Professor of Medicine, Stanford University School of Medicine

James Goff

Director, VA Palo Alto Health Care System

Ron Robinson, M.D.

Deputy Director, San Mateo County Hospitals and Clinics

2. Consideration of Innovative Sharing Arrangements for Research, Patient Care, and Education

James Young, Ph.D.

Dean, University of Texas Medical School at San Antonio

Jose Coronado

Director, South Texas Veterans Health Care System Administration

Closing Remarks **2:50 - 3:00 PM**

John Hutton, M.D.

JOHN J. HUTTON, M.D.

John J. Hutton is the Dean and Professor of Pediatrics and Internal Medicine at the University of Cincinnati College of Medicine. He also directs the Barrett Cancer Center. Dr. Hutton is board certified in internal medicine with subspecialty expertise in hematology and medical oncology. He is a graduate of Harvard College and the Harvard Medical School. Dr. Hutton completed his residency and research training at the Massachusetts General Hospital, the University of Kentucky Medical Center, and the National Institutes of Health. His research interests are in the molecular genetics of human diseases, especially those that affect the lymphocytes, lymph nodes, and thymus (the immune system). He is the author of numerous research papers and has served as a member and chair of the Biochemistry Study Section at NIH. Dr. Hutton is a member of the American Society for Clinical Investigation, the Association of American Physicians, the American Society of Hematology, and the American Clinical and Climatological Association. Within the Association of American Medical Colleges he serves as a member of the Executive Committee and Administrative Board of the Council of Deans, and as a member of the AAMC Advisory Panel on the Mission and Organization of Medical Schools; the Working Groups on Sustaining the Development of Academic Primary Care and on Maintaining the Academic Mission in a Managed Care Environment; and the AAMC Group on Graduate Education, Research and Training in the basic sciences. He chairs the Medical Dean's Liaison Committee to the Veteran's Administration.

AAMC - October 30, 1996

Abbreviated Biosketch

David P. Stevens, M.D.
Chief Academic Affiliations Officer
Department of Veterans Affairs
Washington, DC

David P. Stevens, M.D., is Chief Academic Affiliations Officer for the Department of Veterans Affairs, Washington, DC. The Office of Academic Affiliations oversees formal partnerships with 105 Veteran Affairs (VA)-affiliated medical schools as well as over 4000 other universities and colleges throughout the Nation. Over 34,000 medical residents, 22,000 medical students and 45,000 associated health trainees receive a portion of their education in the VA Health System every year.

During the 1995-96 academic year, he was a Robert Wood Johnson Health Policy Fellow at the Institute of Medicine, Washington, DC. In this capacity he served as health policy advisor to Senator Nancy Landon Kassebaum, Chairman of the Senate Labor Committee.

Prior to moving to Washington, he was Vice Dean and the Scott R. Inkley Professor of General Internal Medicine at Case Western Reserve School of Medicine in Cleveland. In addition to his role as vice dean, he was the architect of the Robert Wood Johnson Foundation-funded Generalist Physician Initiative in collaboration with the Henry Ford Health System.

A graduate of Western Reserve School of Medicine, his post-graduate studies included training at the NIH, and the Walter and Eliza Hall Institute of Medical Research, Melbourne, Australia.

1/28/97

A Biographical Sketch

John R. Feussner, MD, M.P.H.

Dr. John R. Feussner is the Chief Research and Development Officer within the Veterans Health Administration, (VHA) Department of Veterans Affairs (VA). His appointment was effective August 1996. Before accepting this position, he served as the Director of the Center for Health Services Research in Primary Care, a Health Services Research and Development Program located in the Durham VA Medical Center. He has served as director for the program since its inception in 1982.

Dr. Feussner previously served at the Chief of the Division of General Internal Medicine at Duke where he was also Professor of Medicine. Dr. Feussner is Professor of Health Policy and Administration in the School of Public Health at the University of North Carolina, Chapel Hill.

As Chief Research and Development Officer, Dr. Feussner will direct and oversee the more than \$260 million per year appropriated for the VA research program and several thousand continuing research projects across the nation.

VHA operates the nation's largest health care system - 172 medical centers, 233 outpatient clinics, 119 nursing home care units and 27 domiciliaries - with more than 200,000 employees and an annual budget exceeding \$16 billion. VHA's authorizing legislation specifically names Research as one of its four major missions and that mission includes contributing to improved patient care as its primary component.

Dr. Feussner completed his undergraduate education at The University of Pennsylvania in 1968. In 1973, he received his MD degree from the College of Medicine at the University of Vermont. In addition to his medical training at Duke, he was an A.W. Mellon Fellow in the Department of Clinical Epidemiology and Biostatistics at McMaster University in Hamilton, Ontario, and in 1997 he will receive an M.P.H. degree from the University of North Carolina at Chapel Hill, NC.

Dr. Feussner joined the staff at the VA Medical Center, Durham in 1976 as the Director, Medical Intensive Care Unit. He has had extensive research experience, primarily as a health services researcher. His list of publications is lengthy. In addition to a solid record of research, academic, and administrative accomplishments, he has continued to practice medicine in VA in a hands-on capacity for over 20 years.

BIOGRAPHICAL SKETCH

Lester R. Bryant, M.D., Sc. D.

Lester R. Bryant, M.D., Sc.D., has served as dean of the University of Missouri-Columbia School of Medicine since 1989 and as chief executive officer of the University of Missouri Hospitals and Clinics since 1993. Before arriving at MU, Bryant's 45 years of medical education, research and administrative appointments took him to five different universities and several countries.

The Louisville, Ky., native received a bachelor of science degree with high distinction from the University of Kentucky in 1951. Four years later Bryant earned his medical degree and the Hoffheimer Award for finishing at the top of his class at the University of Cincinnati College of Medicine.

After an internship at Cincinnati General Hospital, Bryant continued his graduate studies and residency training at UC, where he received a doctor of science in surgery degree in 1962. In 1961 he was named chief resident surgeon at the UC Graduate School of Surgery. He also completed a fellowship in physiology at the Baylor College of Medicine.

In 1962 he returned to the University of Kentucky to begin a teaching career, rising from instructor to full professor, chief of cardiothoracic surgery and vice chairman of surgery by the time he left in 1973. For the next four years, Bryant served as professor and chief of the thoracic and cardiovascular surgery section at Louisiana State University. He left there to become professor and chairman of surgery at East Tennessee State University, where he remained for eight years.

Prior to arriving at MU in January 1989, Bryant served as vice president for health sciences, dean and professor of surgery at Marshall University School of Medicine from 1985 to 1988.

A highlight of his achievements at the MU Health Sciences Center has been the re-emphasis on the center's original mission of rural health care, including development of the federally funded Area Health Education Center and Missouri Telemedicine Network. Other accomplishments include the 1991 merger of the formerly state-operated Ellis Fischel Cancer Center with the Health Sciences Center and the 1996 transfer of another state-operated hospital, the Missouri Rehabilitation Center in Mount Vernon to MU. Under his leadership, the school implemented a problem-based curriculum, which included a \$1.5 million renovation and remodeling project to create a state-of-the-art classroom and lab area. He also led the revitalization of the MU Student Health Center and has fostered closer working relationships with area physicians and medical facilities.

Throughout his education and career, Bryant has displayed a strong interest in research. He has particularly been involved in research activities through the Veterans Administration, serving as chair of the VA Surgical Merit Review Board and as a member of numerous research committees. His own research and clinical activity resulted in the publication of 152 research and clinical papers and seven book chapters.

Bryant also served as a visiting professor at the University of Hong Kong in 1968 and at the Great Ormond Street Hospital for Sick Children in London in 1971.

Among his titles at MU, Bryant holds appointments as professor of surgery and as director of clinical services for MU Health Sciences Center. He is a leading advocate nationally for the VA health system, having served on the Special Medical Advisory Group to the secretary of Veterans Affairs since 1993.

**Donald E. Wilson, M.D., M.A.C.P.
Dean, University of Maryland School of Medicine
University of Maryland at Baltimore**

Dr. Donald E. Wilson became dean of the University of Maryland School of Medicine in September, 1991. At that time, he became the nation's first African-American dean of a non-predominantly minority accredited medical school.

Dr. Wilson came to Maryland after 11 years as professor and chairman of the department of medicine, State University of New York Health Science Center at Brooklyn. He was physician-in-chief of the University Hospital of Brooklyn and Kings County Hospital Center, Brooklyn. His medical specialization is in gastroenterology and internal medicine. He completed his undergraduate education at Harvard University and received his medical degree from Tufts University.

In addition to his University duties, Dr. Wilson is a member of the Residency Review Committee for Internal Medicine of the Accreditation Council for Graduate Medical Education and the United States Department of Education Committee on Foreign Medical Education and Accreditation. He also sits on the Implementation Committee of the Association of American Medical College's Project 3000 by 2000, a campaign to increase the number of under-represented minority students enrolled in medical schools by the year 2000. He has chaired several federal committees including, the National Institute of Health's Digestive Diseases Advisory Board, the Food and Drug Administration's Gastroenterology Advisory Committee, and the Agency for Health Care Policy and Research (Department of Health and Human Services) Advisory Council. Dr. Wilson was recently appointed chairman of the Maryland Health Care Access and Cost Commission, one of the commissions charged to oversee health care reform for the state.

He is a member of numerous prestigious medical societies, including the Institute of Medicine of the National Academy of Sciences, the Association of American Physicians, and the American Clinical and Climatological Association. He is a Master of the American College of Physicians, an honor bestowed on less than 0.5% of members. He was a co-founder of the Association for Academic Minority Physicians in 1986. He recently completed three years as an Association of Academic Health Centers Scholar in Academic Administration and Health Policy. Dr. Wilson has received numerous awards, including membership in Alpha Omega Alpha, the medical honors society.

He has published numerous scholarly papers on internal medicine, gastroenterology and medical education, and has been an editor or associate editor of several medical journals, including the *Journal of the Association for Academic Minority Physicians*, the *Journal of the American College of Nutrition* and *Prostaglandins*.

James A. Goff, FACHE
Director
Veterans Affairs Palo Alto Health Care System
Palo Alto, California

James A. Goff, FACHE was appointed Director of the Palo Alto VAMC December 27, 1992. On January 4, 1995 Livermore VAMC was integrated with Palo Alto VAMC to become one facility - VA Palo Alto Health Care System.

Mr. Goff's duties include overseeing one of the largest and most complex health care systems in the country, with its \$280 million annual budget, over 3,000 employees and 1,024 operating beds. Further, he is responsible for initiating and maintaining a cooperative relationship with affiliated Stanford University Medical School, other local hospitals, neighboring VAMCs and the Network Office in San Francisco.

As a third generation "VA brat" Mr. Goff has spent most of his life in and around VA medical centers. His grandfather was a Chief of Staff and Director in the VA system, and his father was an engineer. He was born in Hyannis, Massachusetts, September 16, 1941. After WWII his father joined the VA. Mr. Goff grew up living in VA quarters in Muskogee, Oklahoma (1947-52); North Little Rock, Arkansas (1952-59); and Hines, Illinois (1959-63) while his father was Chief Engineer at these VA hospitals. He graduated from the University of Illinois in Civil Engineering in 1963 and received a Master's degree in Hospital Administration from the University of Minnesota in 1972.

He began his VA career in 1963 as Engineer Officer Trainee at the VAH Downey, Illinois. Later positions have included: Assistant Chief, Engineer at the VAH in Indianapolis, Indiana; Chief, Engineer, VAH Miles City, Montana; Chief, Engineer at VAH, San Fernando, California; Assistant Hospital Director Trainee at VAH Minneapolis, Minnesota; Assistant Director, VAH Spokane, Washington; Assistant Director of Field Operations, VA Central Office, Region 6; Assistant Director of Field Operations, VA Central office, Region 7; Deputy Executive Assistant, Medical District 27, San Francisco, California; Assistant Medical Center Director, VAMC Cleveland, Ohio and Medical Center Director, VAMC Boise, Idaho.

In addition to his VA responsibilities, he is now or has been involved in a number of professional and community organizations. One of the most important of these is the American College of Healthcare Executives. He is a Fellow in that organization and was the College Regent for Idaho 1985-91. He is also a past Chairman of the Idaho Hospital Association (1989-90), and was the 1996 Chairman of the Hospital Conference of Santa Clara County.

Date of Preparation: May 1997

MONTE DEAN BROWN, M.D.

Monte Brown is Associate Chief Medical Officer, Stanford Health Services, as well as Director, Center for Marfan Syndrome and Related Connective Tissue Disorders; Assistant Chief and Assistant Professor, Department of Medicine, Stanford University; Team Physician for Stanford Men's and Women's Swimming and Diving; and Medical Director of the San Mateo County Health Services Willow Clinic in Menlo Park, California.

A Texas native, Dr. Brown is a graduate of Stanford University and Baylor College of Medicine. He completed a residency in medicine at the Stanford University School of Medicine in 1989 and a cardiology fellowship in 1995. Appointed to the Stanford faculty as Clinical Instructor in 1989, he has served in his current positions in the Department of Medicine since 1995. Between 1989-1995 he served on the staff of the Department of Veterans Affairs Medical Center in Palo Alto, beginning with appointment as Co-Director of the Medical/Coronary Intensive Care Unit, later Acting Associate Chief of Staff for Education and Assistant Chief of the Medical Service, and culminating with Acting Associate Chief of Staff for Ambulatory Care. He was appointed to his current position with San Mateo County Health Services in 1997.

Dr. Brown was elected to *Alpha Omega Alpha* in 1985 and in 1991 received the Veterans Administration Special Contribution Award. He has served on numerous committees for both DVA and Stanford; has been published in several journals, including *Critical Care Medicine* and the *American Journal of Cardiology*; and has delivered invited lectures in cardiology and sports medicine.

AAMC Deans Roundtable, July 1997

A SHORT BIOGRAPHY

Ron L. Robinson

Ron Robinson is the Deputy Director of Hospitals & Clinics for the County of San Mateo. The Division is comprised of an acute care hospital, a long term care facility and a growing outpatient care network. Ron is responsible for several division wide departments such as medical records, case management, purchasing, materials management and safety and security. He also oversees the ambulatory care network. Over the last four years, this network has expanded to nine (9) satellite clinics with close to 200,000 visits this fiscal year and a budget of \$30 million. Over the last 24 months, with an emphasis on collaboration, Ron has worked with two elementary school districts to develop clinic sites on their campus, developed an adolescent youth clinic with a community based provider of youth and family services, and initiated a Nurse Managed Diabetes outreach and education project with an hispanic community based organization that has received three years funding from Robert Wood Johnson. Ron has received three California Association of Public Hospitals Top Honors Management Excellence Awards, most recently for developing a replacement for the County's medically indigent adult program using a managed care model. Ron received a masters in administration from the University of San Francisco.

JAMES J. YOUNG, PH.D.

James J. Young has served as Dean, School of Medicine at The University of Texas Health Science Center at San Antonio since 1989. He served as Interim Dean the previous year, and was Dean of the School of Allied Health Sciences from 1987-1990. Before moving to San Antonio, he was Vice Chancellor for Health Affairs, West Virginia Board of Regents, in Charleston, West Virginia, from 1982-1987. Prior to his academic career, Dr. Young served in the U.S. Army. Between 1947-1961 he held a variety of staff, operations and command positions in Medical Department Health Care treatment facilities, field medical, and educational units.

He received a B.S. in Military Science in 1960, an M.H.A. in 1962 in Hospital and Health Care Administration from Baylor University, and a Ph.D. in Hospital and Health Care Administration in 1969 from the University of Iowa. Dr. Young served as Senior Military Health Analyst in the Office of Management and Budget between 1973-76, and completed his military career in the Office of the Surgeon General, Department of the Army, where he was promoted to Brigadier General in 1977 and served until 1981 as Chief, Medical Services Corps and Director of Resources Management.

Dr. Young is a member of numerous professional associations and has extensive experience in educational system oversight, teaching and educational administration, program management, health care management, research in health systems administration, and executive and personal leadership and management.

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JOSE R. CORONADO, M.H.A., FACHE

Jose Coronado is Director, South Texas Veterans Health Care System (STVHCS), comprised of the 549-bed Audie L. Murphy Division, San Antonio, the 255-bed Kerrville Division, and the Satellite Clinic Division with outpatient facilities in Brownsville, Corpus Christi, Del Rio, Eagle Pass, Laredo, McAllen, San Antonio and Victoria. Together, the three divisions provide a full range of primary, secondary and tertiary health care services to an estimated 300,000 veterans in South/Central Texas. Affiliated with The University of Texas Health Science Center at San Antonio, the STVHCS is a major research center and source of education for physicians, dentists, nurses and other health care professionals.

A veteran of the U.S. Army, Mr. Coronado graduated in 1957 from the Texas College of Arts & Industries in Kingsville, from which he also received an M.S. in Education Administration in 1959. He was granted an M.H.A. in 1973 by Baylor University in Waco, Texas. He began with the VA in 1962, as Administrative Officer for Research at the Veterans Administration Medical Center in Houston. Since then he served at the VAMC in Kerrville, and was appointed Assistant Director and, in 1975, Director of the Audie L. Murphy Memorial Veterans Hospital in San Antonio. He was promoted to his present position in 1995.

Mr. Coronado is a member of a number of professional and community organizations, including the American College of Healthcare Executives and the Association of Military Surgeons of the United States (AMSUS). Between 1991-1993 he served on the AAMC Executive Council and the Council of Teaching Hospitals Administrative Board. He has received many awards and honors, including the Military Order of the Purple Heart, the VA Chief Medical Director's Commendation for Leadership, the Chief Medical Director's National EEO Award, the DVA Meritorious Service Award, the AMSUS 1995 Ray E. Brown Award for Outstanding Contributions in Federal Health Care Management, and the award for San Antonio's Hispanic Federal Executive for VA. He is an Adjunct Professor at The University of Texas Health Science Center at San Antonio.

AAMC Deans Roundtable, July 1997

Medical School-VA Affiliations: *Ensuring the Partnership*

David P. Stevens, MD
Chief Academic Affiliations Officer
Veterans Health Administration
Deans Roundtable, July 1, 1997

The "New VA" *Prescription for Change*

- ◆ 22 Veterans Integrated Service Networks (VISNs)
- ◆ "Veterans Equitable Resource Allocation"
- ◆ Define Healthcare Value
- ◆ Excellence in Research and Education

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Veterans' Health Care:
Policy Definition

Congress
Headquarters

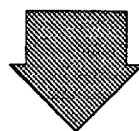
VISN

Medical Center

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

The "New VA"
Shift in Authority for
Implementation

Headquarters



VISN



Medical Center

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Case Study: Residency Realignment (*"There's a pony in here..."*)

- 8900 Total Residency Positions
- Generalists: Convert 38% to 49%
- 3 Years: 25%, 50%, 25%
- Eliminate 1000 Specialty Positions
- Establish 750 Generalist Positions
- Negotiated at VISN Level

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Residency Realignment: Initial Responses...

"Who will take care of the patients?"

"We do primary care."

"You are dismantling Academic Medicine."

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

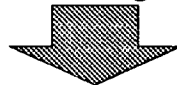
Five Lessons from The First 25 Percent

1. Specialty programs are *small*. Impact is *larger*.
2. Generalist programs are *large*. Impact is *smaller*.
3. Impact is greatest at the margins.
4. A large denominator helps.
5. Pressure builds to provide new strategies for care.

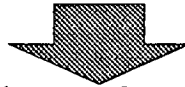
David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Residency Realignment: Progression (Pressure) to Reform

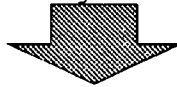
Prune Low-Hanging Fruit



Establish Criteria for Quality

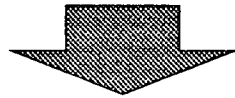


Saturate Primary Care Positions



David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Residency Realignment: Progression (Pressure) to Reform



Move to New Strategies for Care



Move Out-of-the-Box

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Out-of-the-Box Option: “Define a New Box”

Generalist

- Breadth
- Disease Prevention
- Health Maintenance
- Comprehensive
- Ambulatory
- Behavioral

AND

Specialist

- Depth
- Disease Management
- Episodic Care
- Targeted
- Hospital
- Biologic

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Medical School-VA Affiliations

Issues on the Horizon

- Work Force Changes
- Affiliations Review
- Consolidations
- Cost/Value of Education
- Contracting
- Non-Appropriated Revenue Sources
- Product/Service Lines

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

Medical School-VA Affiliations

Ensuring the Partnership

- Communicate
- Academic and Patient Care Missions--
Attention to Alignment
- Policy and Authority--Attention to Where
They Reside
- Forge VISN-level Relationships--Form
Effective Welds
- Communicate

David P. Stevens, MD, Chief Academic Affiliations Officer, VHA

RESEARCH AND DEVELOPMENT

DR. JOHN R. FEUSSNER
CHIEF RESEARCH AND DEVELOPMENT
OFFICER

RESEARCH IN THE VETERANS HEALTH ADMINISTRATION

NEW PARADIGM OR CHANGING PRIORITIES

GUIDING PRINCIPLES

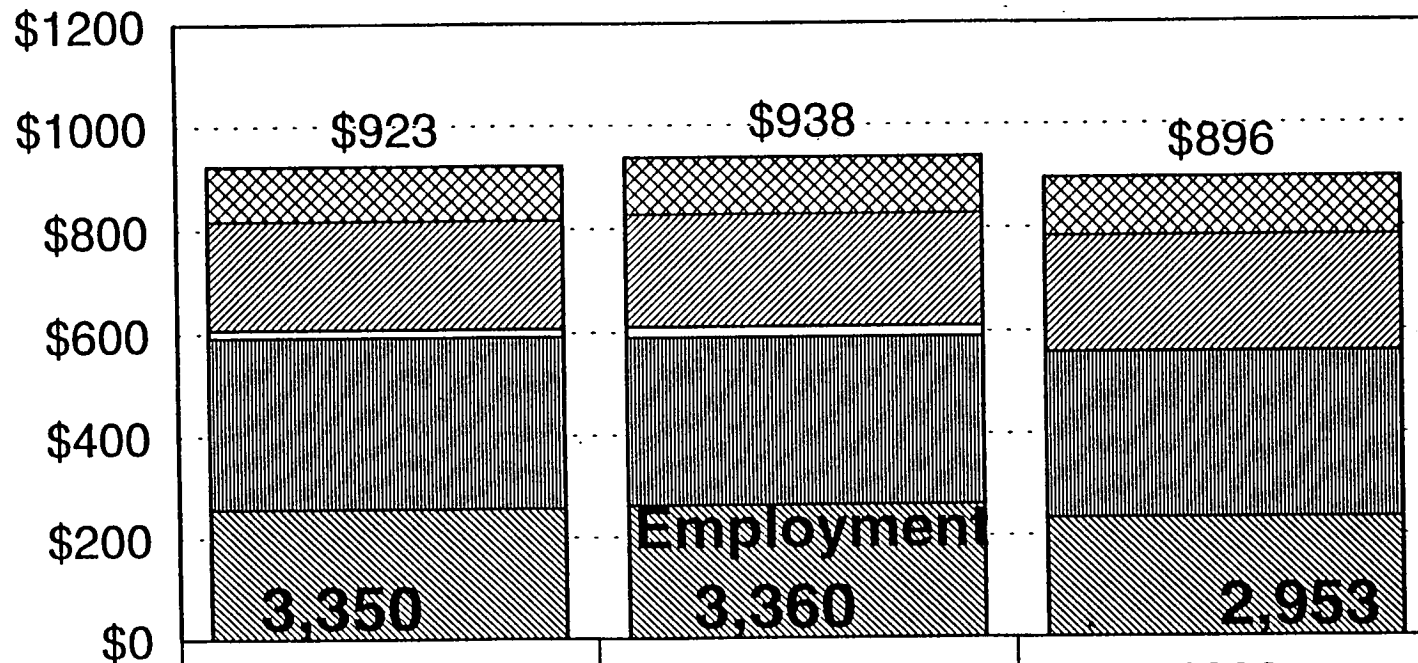
- **Research Provides Tomorrow's Answers for Today's Questions**
- **Basic Research Provides the Discoveries and Innovations that Guide Applied Research**
- **Applied Research Improves Quality of Care Provided to Patients and Efficiency of Health Care Systems**

RESEARCH AND DEVELOPMENT OFFICE

MISSION STATEMENT

**“TO DISCOVER KNOWLEDGE
AND
CREATE INNOVATIONS THAT
ADVANCE THE HEALTH AND
CARE
OF VETERANS AND THE NATION”**

Medical and Prosthetic Research Total Resources



	1996	1997	1998
Other Grants	\$106	\$110	\$113
Federal Grants	\$209	\$217	\$224
DoD Reimbursements	\$16	\$21	1/
Medical Care Support	\$335	\$328	\$325
Appropriation	\$257	\$262	\$234

1/ DoD Reimbursement is unknown at this time

VA RESEARCH REALIGNMENT
ADVISORY COMMITTEE
THREE MAJOR GROUPS OF DRAs

- **DRAs identified by burden of disease**
- **DRAs identified as concerns in health care delivery**
- **DRAs identified relevant to DoD collaboration**

DESIGNATED RESEARCH AREAS

- **Aging**
- **Chronic Disease**
- **Mental Illness**
- **Substance Abuse**
- **Sensory Loss**
- **Trauma Related Impairment**
- **Health Systems**
- **Special Needs Populations**
- **Occupational and Environmental Exposures**

RESEARCH PROGRAM ELEMENTS

- **Etiology and Causation**
- **Pathophysiology and Natural History**
- **Diagnosis and Assessment**
- **Treatment and Management**
- **Prevention and Health Promotion**
- **Quality of Care**
- **Rehabilitation**
- **Technology Development and Assessment**
- **Economic Issues**
- **Population Studies**

DESIGNATED RESEARCH AREAS

CHRONIC DISEASES

Research Priorities:

- **Cancer**
- **Chronic Infectious Disease**
- **Diabetes and Major Complications**
- **Spinal Cord Injury and Regeneration**
- **Traumatic Brain Injury and Sequelae**
- **Degenerative Diseases of Bones and Joints**
- **Dementia and Neuronal Dysfunction**
- **Vascular Diseases**
- **Chronic Disorders of the Gastrointestinal System**
- **Chronic Renal Disease**
- **Chronic Lung Diseases**

DESIGNATED RESEARCH AREAS

CHRONIC DISEASES

Research Priorities:

Diabetes and Major Complications

- **Insulin Resistance, Production, and Glucose Metabolism**
- **Nephropathy**
- **Peripheral and Autonomic Neuropathy**
- **Vascular Complications**
- **Visual Effects**

RESEARCH INITIATIVES (FY 1997)

MEDICAL RESEARCH SERVICE

- **Diabetes Mellitus Research Centers**
- **Environmental Hazard Centers**
- **Mechanisms of Emerging Pathogens**
- **Wound Repair, Burns, Trauma**
- **Prostate Cancer**
- **Stress Related Disorders, Including PTSD**
- **Medical Research Replacement Equipment**

MEDICAL RESEARCH MERIT REVIEW

FALL 1996

<u>DESIGNATED RESEARCH AREA</u>	<u>NO. OF PROJECTS</u>	<u>1ST YEAR FUNDING</u>
Aging	7	604,800
Cancer	22	2,298,000
Cardiovascular	17	1,757,900
Chronic Infectious Diseases	12	1,301,800
CNS Injury	5	591,200
Degenerative Diseases of Bones	12	1,313,800
Dementia	9	914,500
Diabetes	9	934,700
Psychoses	9	1,029,700
Sensory	3	353,400
Substance Abuse	14	1,301,200
Other	24	2,584,700
TOTAL	143	14,985,700
TOTAL (All Years)		55,972,200

RESEARCH INITIATIVES (FY 1997)

COOPERATIVE STUDIES PROGRAM

<u>TITLE</u>	<u>START DATE</u>
• EFFECTS OF ANTIARRHYTHMIC THERAPY IN ATRIAL FIBRILLATION	APRIL 1997
• CORONARY ARTERY REVASCULARIZATION PROPHYLAXIS TRIAL	JAN 1997
• IRON AND ATHEROSCLEROSIS STUDY (PILOT)	OCT 1996
• SPECIALIZED MEDICATION AND REVASCULARIZATION THERAPY	1998
• FOLLOW-UP OF MEDICAL AND SURGICAL THERAPY FOR GI REFLUX	JAN 1997

RESEARCH INITIATIVES (FY 1997)

COOPERATIVE STUDIES PROGRAM (continued)

TITLE

START DATE

- TREATMENT OF SEIZURES IN ELDERLY MARCH 1997
- VARICELLA VACCINE FOR PREVENTION
HERPES ZOSTER SEPT 1996 (Pilot)
SEPT 1997
- EVALUATION OF COMPUTER ASSISTED
NEUROPSYCHOLOGICAL SCREENING APRIL 1997
- NALTREXONE FOR TREATMENT OF
ALCOHOLISM JAN. 1997
- GROUP TREATMENT FOR PTSD IN
VIETNAM VETERANS JULY 1996

RESEARCH INITIATIVES (FY 1997)

COOPERATIVE STUDIES PROGRAM

INITIATIVES IN REVIEW

- **CLINICAL TRIAL OF SURGICAL HERNIA REPAIR**
- **REDUCING THE EFFICACY-EFFECTIVENESS GAP IN BIPOLAR DISORDER**
- **18-F-FILURODEXYGLUCOSE (FDG) POSITRON EMISSION TOMOGRAPHY (PET) IMAGING IN THE MANAGEMENT OF PATIENTS WITH SOLITARY PULMONARY NODULES**
- **ANTI-THROMBOTIC AGENTS IN THE PREVENTION OF HEMODIALYSIS ACCESS THROMBOSIS**

RESEARCH INITIATIVES (FY 1997)

COOPERATIVE STUDIES PROGRAM

INITIATIVES IN PLANNING

- **PROPHYLAXIS OF MEDICAL PATIENTS FOR THROMBOEMBOLISM**
- **EFFECTS OF TREATMENT OF CENTRAL SLEEP APNEA-HYPOPNEA SYNDROME ON SURVIVAL OF PATIENTS WITH OPTIMALLY TREATED STABLE HEART FAILURE**
- **COST EFFECTIVENESS OF A TELEMEDICINE DIABETIC RETINOPATHY MANAGEMENT SYSTEM (TDRMS)**
- **HORMONE REPLACEMENT THERAPY WITH DAILY PROGESTERONE: SAFETY, EFFICACY AND SIDE EFFECTS**

RESEARCH INITIATIVES (FY 1997)

HEALTH SERVICES RESEARCH

- **Managing Access To Improve Patients Outcomes**
- **Current Issues In VA Managed Care**
- **Implementation Of Clinical Practice Guidelines**
- **Evaluation Of VHA Facility Integrations**
- **Evaluation Of VISN Service Line Management**
- **Understanding Ethnic And Cultural Variation**
- **Role of Gender in Veterans Health Care**
- **Epidemiological Research and Information Centers**
- **Developmental Projects In Health Services Research**
- **Establishment Of Additional HSR Services Field Programs**

RESEARCH INITIATIVES (FY 1997)

REHABILITATION RESEARCH

- **REHABILITATION OUTCOMES INTERDISCIPLINARY
DISABILITY-FOCUSED SCIENTIFIC ROUNDTABLES**
- **REHABILITATION OUTCOMES RESEARCH
COMBINED RR&D & HSR RFA**
- **REHABILITATION CENTERS OF EXCELLENCE
VISION AND SENSORY IMPAIRMENT
PROSTHETICS AND AMPUTATION MANAGEMENT
SPINAL CORD INJURY
TRAUMATIC AND OTHER BRAIN INJURY
AGING WITH DISABILITY**

RESEARCH INITIATIVES (FY 1997)

REHABILITATION RESEARCH (continued)

- **VISN ORIENTED DEMONSTRATION PROJECTS
IMPROVING TEAM APPROACHES TO
DISABILITY MANAGEMENT**
- **CAREER DEVELOPMENT FOR PREDOCTORAL
CANDIDATES**
- **CAREER DEVELOPMENT FOR DOCTORAL
LEVEL REHABILITATION PROFESSIONALS**

REHABILITATION RESEARCH AND DEVELOPMENT FALL 1996

<u>REVIEW PANEL</u>	<u>NUMBER OF PROJECTS</u>	<u>1 ST YEAR FUNDING(\$)</u>
PROSTHETICS/AMPUTATION/ORTHOTICS	9	1,100,000
SPINAL CORD INJURY	18	1,700,000
COMMUNICATION, COGNITIVE AND SENSORY AIDS	6	800,000
AGING	4	500,000
TOTAL		4,100,000
TOTAL OF ALL YEARS		13,500,000

VISN RELEVANT RESEARCH ISSUES

- RESEARCH TIME AS A PRIORITY
- FINANCING RESEARCH (ERA)
- RESEARCH GOALS FOR MANAGERS
- ORGANIZATION OF RESEARCH
- RELATIONSHIPS WITH AFFILIATED
UNIVERSITY
- RESEARCH INFRASTRUCTURE
PERSONNEL, SPACE, EQUIPMENT

INTERNAL RESEARCH POLICY ISSUES

- CAREER DEVELOPMENT
OPPORTUNITIES
- SUPPORT FOR PHD SCIENTISTS
“GS14-15” QUOTAS
- “RESERACH” TIME FOR MD
INVESTIGATORS
- “MISSION TENSION”
- VARIABLE VISN SUPPORT
- BUDGET UNCERTAINTY

EXTERNAL RESEARCH POLICY ISSUES

- UNIVERSITY AFFILIATIONS
- “FACULTY” PRODUCTIVITY &
SECURITY
- NIH RELATIONSHIPS
 - TIME, IPA
- OTHER FEDERAL SECTOR LIAISONS
- ROLE OF NON-PROFIT FOUNDATIONS
- PRIVATE/FEDERAL SECTOR
LIAISONS

JOINT PROJECTS

THE UNIVERSITY OF TEXAS HEALTH SCIENCE CENTER AT SAN ANTONIO

AND

THE SOUTH TEXAS VETERANS HEALTH CARE SYSTEM

I. HIGH COST TECHNOLOGY PURCHASES

CANCER THERAPY RESEARCH CENTER (CTRC)

The South Texas Veterans Health Care System (STVHCS) has jointly procured \$2.6 million of equipment which is housed with and operated by the CTRC. The UTHSCSA and the CTRC jointly form the San Antonio Cancer Institute which is a National Cancer Institute-designated Comprehensive Cancer Center. It is also the home of the Southwest Oncology Group, the largest clinical trials organization in the United States. The CTRC provides radiation therapy services at a discounted rate to the STVHCS. Therapies include the Peacock system which links MRI with radiation therapy.

MRI

The STVHCS jointly procured an MRI with University Hospital in 1986. Several upgrades have been purchased since. Total cost: \$2.6 million. Equipment is housed in and operated by University Hospital. Operational costs are shared equally. STVHCS provides the film and contrast agent and University Hospital provides the personnel. Cost per scan is determined every month by dividing the actual monthly operating expenditures and depreciation values by the number of scans performed during a given month. Cost per MRI in FY 96 was \$140.

RESEARCH IMAGING CENTER

The STVHCS jointly procured a PET System (scanner, cyclotron and radiochemistry laboratory) with the Department of Defense at a cost of \$5.3 million. In addition a Magnetic Resonance (MR) Spectroscopy System was jointly procured with the University. Both the PET and MR are housed in and operated by the Research Imaging Center of the University of Texas Health Science Center (UTHSC). The STVHCS receives PET scans and MRIs for research and clinical purposes at no additional cost beyond the amortization of the equipment and that provided by research grants.

II. SHARING AGREEMENTS

GENERAL CLINICAL RESEARCH CENTER (GCRC)

The Frederic C. Bartter General Clinical Research Center is funded by a National Institute of Health (NIH) grant to the UTHSC. The Dean of the Medical School is the principal investigator on this grant. The GCRC is co-located with the VA's Special Diagnostic and Treatment Unit (SDTU) on the seventh floor of the Audie L. Murphy Memorial Hospital. It serves as a joint resource for clinical research studies which is made possible by the NIH grant. As an SDTU, it is available to all VA/University physicians who have patients who need such services. The grant, which supports the clinical research functions of the unit, provides technical and administrative personnel positions, equipment and communications resources for the GCRC, and funding for hospitalization and outpatients visits for both veteran and non-veteran patients who are selected for participation in study protocols. Income derived from this arrangement is used to provide the additional VA personnel who serve both the SDTU and GCRC functions.

SUBSTANCE ABUSE

University Hospital has contracted with the STVHCS to provide detoxification services totaling 2,482 bed days of care per year. Patients are admitted directly from University Hospital to the substance abuse unit. Substance abuse training for all psychiatry residents is provided at this site, and University Hospital funds two substance abuse fellows with this agreement.

SAN ANTONIO OUTPATIENT CLINIC - SOUTH

In order to improve access of patients to primary care providers in the Southern parts of Bexar County, the STVHCS entered into a sharing agreement with University Hospital which had opened a new clinic in that area. In exchange for space and limited

lab, x-ray and pharmacy services, the STVHCS provides care to a panel of University Hospital patients.

MISCELLANEOUS

The STVHCS sells ICU beds to University Hospital in the event of University Hospital ICUs exceeding their capacity. The STVHCS also sells ultraviolet treatments, electrophysiology studies, cardiovascular perfusionist services, video urodynamics, bone marrow transplant processing and storage, and ETO sterilization to University Hospital. The University Hospital sells hyperbaric treatments, dialysis, emergency surgery and cardiac catheterizations to the STVHCS.

The STVHCS sells incinerator services and certain research resources such as animal boarding, specially-bred mice and animal surgical procedures to UTHSC investigators.

The STVHCS provides FTE to UTHSC's allied health programs in Respiratory Therapy and Physician Assistant programs. In return, the STVHCS receives consultative and support services in those areas.

III. SCARCE MEDICAL SPECIALTY CONTRACTS

The STVHCS has established contracts for services with the departments of surgery, radiology, interventional cardiology, orthopaedic surgery, anesthesiology and medical physicist. The surgery, radiology, cardiology, and orthopaedic surgery contracts are based on individual procedures and services performed using Medicare as a guide for the reimbursement scale. The surgery contract, which is currently being re-negotiated, includes penalties and incentives for efficient utilization of inpatient beds and ambulatory surgery. The current anesthesiology and medical physicist contracts are based on FTE. In addition, contracts for consultant services were established with UTHSC in order to avoid duplicating income tax and Social Security deductions. Prior to this arrangement, consultants and attendings were paid directly by the STVHCS.



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MEMORANDUM

June 25, 1997

To: July 1 Deans Roundtable Attendees
From: Leslie Goode
Subject: Meeting Materials

To facilitate discussion at the July 1 Deans Roundtable, I have enclosed background information and reading materials provided by presenters. As the agenda indicates, the meeting will begin at 10:00 AM and conclude at 3:00 PM on Tuesday, July 1. Information on the meeting site is also enclosed.

Please bring these materials with you to the meeting. At the hotel, availability of complete meeting packets can be guaranteed only for onsite registrants.

If you would like additional information, please contact me at 202-828-0422 or <lgoode@aamc.org>; if you have questions about meeting logistics, please contact Laura Shaffer 202-828-0047 or <lshaffer@aamc.org>. We look forward to seeing you on July 1.

enclosures

MEETING SITE & TRAVEL INFORMATION

FOR

AAMC Deans Roundtable:

Medical School-VA Relations: Hot Topics

July 1, 1997

Ritz-Carlton Tysons Corner, 1700 Tysons Blvd., McLean, Virginia 22102

Phone: (703) 506-4300 Guest Fax: (703) 506-2694

GETTING TO THE HOTEL

The hotel is located at the crossroads of the Capital Beltway (I-495), the Dulles Toll Road (267), Route 66, Route 123, and Leesburg Pike (Route 7) and is adjacent to The Tysons Galleria Mall. The Ritz-Carlton is 14 miles from National Airport, 14 miles from downtown Washington, and 12 miles from Dulles airport. Taxis are available at both National and Dulles airports. Approximate fares are \$28 and \$25 respectively.

AIRLINE DISCOUNT INFORMATION

USAir is offering special discounted rates for this meeting. Discounts include a 5% savings off any published promotional roundtrip fare and a 10% savings off Y (full) coach class fare with seven day advance purchase. To receive this discount, you or your travel agent must use the toll free number 1-800-334-8644 and refer to the **AAMC Gold File Number 11430066** when making your reservations. These discounts are valid providing all rules and restrictions are met.

HOTEL RESERVATIONS AND ROOM RATES

The hotel room rate is **\$99.00 single/double** per night and is available from June 28 - July 4. All rates are subject to sales tax currently at 6.5%. To make your hotel reservations, please call the Ritz-Carlton, Tysons Corner at (703) 506-4300 to obtain the group rate. When making your reservations, please identify yourself with the AAMC Deans Roundtable Meeting. To guarantee your room, the hotel requires a deposit in the amount of one night's room and tax. Otherwise, reservations will not be held after 6:00 pm. The deposit will be applied to any guaranteed no-shows. Check-in time at the Ritz-Carlton Tysons Corner is 3:00 pm. The hotel will make every effort to accommodate early arrivals. Check-out time is 12:00 noon. You may arrange for the Bell Captain to store your luggage if you have an early arrival or a late departure.

REGISTRATION PROCEDURES

Registration Fee: \$75.00

Additional Participant: \$40.00

Deans are requested to bring their VAMC partner with them and we have established a fee structure to encourage that. Advance registration is required. The registration fee covers all meeting materials, coffee breaks, and lunch. A check, institutional purchase order, or credit card information should accompany your registration form. Credit card transactions (MasterCard & Visa only) are subject to approval. Checks should be made payable to the AAMC.

CANCELLATION POLICIES

To receive a full refund, please send notice of cancellation to our offices **in writing** [FAX# (202) 828-1125] at least three working days in advance of the meeting. Withdrawals after that time will result in the forfeiture of the entire fee. Please be aware that the cancellation of any hotel room reservation is your responsibility. If you have any questions, please contact the Meetings Registrar at (202) 828-0952 or by e-mail at meetsreg@aamc.org.

as of June 24, 1997

AAMC Deans Roundtable Medical School - VA Relations: Hot Topics

Ritz-Carlton Tysons Corner
McLean, VA

July 1, 1997

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