

PROGRAM

COUNCIL OF DEANS SPRING MEETING

March 7-10, 1973  
Hilton Palacio del Rio  
San Antonio, Texas

THE INFLUENCE OF THIRD PARTY PAYERS ON MEDICAL  
EDUCATION AND PATIENT CARE IN THE TEACHING SETTING

March 7, 1973 8:00 - 9:00 P. M.  
Mezzanine & La Vista Room

REGISTRATION AND RECEPTION

March 8, 1973 8:30 - 9:00 A. M.  
Courta Real

INTRODUCTION:

The Objectives of the Meeting

Sherman M. Mellinkoff, M. D.  
Dean, The UCLA School of Medicine

SESSION I - THE EFFECT ON FUNDING 9:00 - 11:30 A. M.

Moderator: Robert S. Stone, M. D.  
Vice President, Health Sciences  
University of New Mexico  
School of Medicine

*"Current Trends in Use of Patient-Generated Income as a Source  
of Funds for Medical Education"*

Edgar Lee, M. D.  
Associate Dean for Administration  
Case Western Reserve University  
School of Medicine

COFFEE 10:00 - 10:30 A. M.

*"The Impact of H. R. 1 - One School's Preparations"*

Robert L. Van Citters, M. D.  
Dean  
University of Washington  
School of Medicine

John F. Kasonic  
Arthur Young & Company  
Seattle

LUNCHEON 11:30 A. M. - 1:30 P. M.

SESSION II - THE EFFECT ON FACULTY 1:30 - 5:00 P. M.

Moderator: Charles C. Sprague, M. D.  
President  
University of Texas Health Science Center at Dallas  
Southwestern Medical School

*"Faculty Practice Income - Implications for Faculty Morale  
and Performance"*

Robert G. Petersdorf, M. D.  
Chairman, Department of Medicine  
University of Washington  
School of Medicine

Reactor Panel:

James Maloney, M. D.  
Professor of Surgery and Chief of Thoracic Surgery  
Department of Surgery  
The UCLA School of Medicine

William G. Anlyan, M. D.  
Vice President for Health Affairs  
Duke University  
School of Medicine

DISCUSSION GROUPS 2:30 - 3:30 P. M.  
Rooms to be Announced

COFFEE 3:30 - 3:45 P. M.

PLENARY SESSION 3:45 - 5:00 P. M.  
Courta Real

RECEPTION AND COCKTAIL BUFFET 7:00 - 10:00 P. M.  
University of Texas Latcher Center

Bus Transportation from hotel will be  
provided; departure, 7:00 P. M.

March 9, 1973 8:30 A. M. - 12:00 Noon  
Courta Real

SESSION III - THE EFFECT ON THE TEACHING PROGRAM

Moderator: Julius R. Krevans, M. D.  
Dean  
University of California  
School of Medicine  
San Francisco

*"Medical Education in the Ambulatory Setting - Educational  
and Financial Considerations"*

Robert J. Haggerty, M. D.  
Chairman, Department of Pediatrics  
University of Rochester, School of Medicine and Dentistry

Reactor Panel:

Mark H. Lepper, M. D.  
Dean  
Rush Medical College

Arnold S. Relman, M. D.  
Chairman, Department of Medicine  
University of Pennsylvania  
School of Medicine

COFFEE

9:45 - 10:00 A. M.

DISCUSSION GROUPS

Rooms to be Announced

10:00 - 11:00 A. M.

PLENARY SESSION

Courta Real

11:00 A. M. - 12:00 Noon

LUNCHEON

12:00 Noon - 2:00 P. M.

SESSION IV - DISCUSSION WITH THE PRESIDENT

2:00 - 4:00 P. M.

John A. D. Cooper, M. D.  
President

Association of American Medical Colleges

COFFEE

4:00 - 4:30 P. M.

SESSION V - DISCUSSION WITH THE ASSISTANT SECRETARY FOR HEALTH

4:30 - 6:00 P. M.

SESSION VI - A TIME FOR ACTION

6:00 - 7:00 P. M.

Chairman, Sherman M. Mellinkoff, M. D.

Conclusions and Recommendations

ADJOURNMENT

*Coffee  
approx 9:45  
discussible  
time for  
of morning*

Document from the collections of the AAMC Not to be reproduced without permission

**'-WHAT WE DID (OR SHOULD HAVE DONE)' "**

Thomas W. Mou  
 Provost for Health Sciences  
 State University of New York

10:15-  
 11:00 a.m. Reactor-Discussant

**General Discussion**

Ronald Estabrook, Chairman  
 Council of Academic Societies  
 Chairman-Department of Biochemistry  
 University of Texas-Health Sciences  
 Center at Dallas, Southwestern  
 Medical School

11:00 **COFFEE**

11:30-  
 12:00 Noon **"HOSPITAL REGULATION-  
 A FACT OF LIFE"**

H. Robert Cathcart  
 President, Pennsylvania  
 Hospital

12:00-  
 12:30 p.m. **"WHO IS RESPONSIBLE?"**

Gustave H. Levy  
 Partner, Goldman, Sachs and  
 Company, Chairman-Mt. Sinai  
 Hospital and Medical Center,  
 Member-Board of Governors  
 Tulane Medical Center

12:30-  
 1:00 p.m. Reactor-Discussant

**General Discussion**

Robert Derzon, Chairman  
 Council of Teaching Hospitals  
 Director, University of  
 California Hospitals and  
 Clinics

**Evening Session-April 27**

8:00- A DISCUSSION WITH THE AAMC  
 10:00 p.m. PRESIDENT

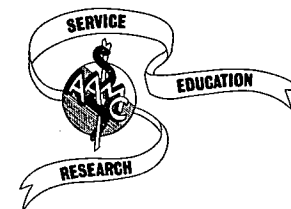
John A. D. Cooper

**Morning Session-April 28**

8:30 a.m. **"THE COUNCIL OF DEANS IN  
 REVIEW, 1971-1974"**

Panel: Emanuel M. Papper, Chairman  
 Sherman M. Mellinkoff  
 Merlin K. DuVal  
 Marjorie P. Wilson

11:30 a.m. Adjournment



**ASSOCIATION OF  
 AMERICAN MEDICAL COLLEGES  
 COUNCIL OF DEANS  
 SPRING MEETING**

**ZERO INSTITUTIONAL GROWTH:  
 IMPLICATIONS FOR VITALITY  
 AND LEADERSHIP**

April 25-28, 1974  
 The Wigwam, Litchfield Park  
 (Phoenix), Arizona

**COUNCIL OF DEANS  
SPRING MEETING**  
April 25-28, 1974  
The Wigwam, Litchfield Park  
(Phoenix), Arizona  
Sachem Hall East

**PROGRAM**

**"ZERO INSTITUTIONAL GROWTH: IMPLICATIONS  
FOR VITALITY AND LEADERSHIP"**

**Evening Session—April 25**

8:00 p.m. WELCOME AND OVERVIEW OF  
THE MEETING

Emanuel M. Papper  
Chairman, Council of Deans

KEYNOTE ADDRESS:  
"NEW PROBLEMS IN  
UNIVERSITY MANAGEMENT."

James M. Hester  
President, New York University

**Morning Session—April 26**

8:30 a.m. INTRODUCTION TO THE SESSION

Moderator: J. Robert Buchanan  
Dean, Cornell University  
Medical College

8:45—  
9:15 a.m. "THE FUTURE OF MEDICAL  
EDUCATION: YOUR FORECAST"

Marjorie P. Wilson  
Director, Department of  
Institutional Development  
AAMC

9:15—  
9:45 a.m. "PLANNING YOUR FUTURE"

Charles J. Hitch  
President, University of  
California

9:45— Reactor—Discussant  
10:15 a.m. General Discussion  
Cheves McC. Smythe  
Dean, University of Texas  
Medical School at Houston

10:15-10:45 COFFEE

10:45—  
11:15 a.m. "COPING WITH THE RESOURCES  
CRUNCH"

William Carey  
Vice President,  
Arthur D. Little, Inc.

11:15—  
11:45 a.m. Reactor—Discussant

11:45 a.m. General Discussion

Richard Janeway  
Dean, Bowman Gray School of  
Medicine, Wake Forest University

11:45—  
12:15 p.m. "SPACE—GIVE AWAY, PURCHASE,  
LEASE OR RENT?"

Jane Elchlepp  
Assistant Vice President,  
Health Affairs—Planning and  
Analysis, Duke University

12:15— Reactor—Discussant

1:00 p.m. General Discussion

Russell H. Morgan  
Dean of the Medical Faculty  
Vice President for Health Services  
Johns Hopkins University

**Evening Session—April 26**

"AFFIRMATIVE ACTION MEANS  
ACTION"

8:00 p.m.—  
10:00 p.m. Moderator: Emanuel M. Papper  
Dean—School of Medicine  
Vice President for Medical Affairs  
University of Miami

"IF I WERE A MEDICAL SCHOOL  
DEAN:

"—WHAT I WOULD ASK MY  
LAWYER"

David B. Frohnmayer  
Associate Professor, School of Law  
Special Assistant to the President  
University of Oregon

"—SOME PRIORITIES I WOULD SET  
IN DEVELOPING AN AFFIRMATIVE  
ACTION PROGRAM"

Cyrena N. Pondrom  
Assistant Chancellor  
University of Wisconsin—Madison

"—WHAT I WOULD KEEP MY  
EYE ON IN WASHINGTON—"

Sheldon Elliot Steinbach  
Staff Counsel, Assistant Director  
of Governmental Relations  
American Council on Education

**Morning Session—April 27**

8:30 a.m. INTRODUCTION TO THE SESSION

Moderator: William J. Grove  
Executive Dean, University of  
Illinois College of Medicine

8:45— "USES AND ABUSES OF TENURE"

9:15 a.m. Norman Hackerman  
President, Rice University

9:15—  
10:15 a.m. "WHAT TO DO WHEN THE  
FACULTY STARTS TO ORGANIZE  
FOR COLLECTIVE BARGAINING:

"—WHY THEY WOULD"

Charles D. Jeffries  
Department of Immunology and  
Microbiology, Wayne State University  
School of Medicine