

Spring Meeting of the  
ASSOCIATION OF AMERICAN MEDICAL COLLEGES  
COUNCIL OF DEANS

THE DEMANDS OF OUR DUAL RESPONSIBILITY:  
INSTITUTIONAL FREEDOM AND  
PUBLIC ACCOUNTABILITY

April 19 - 22, 1972  
Arizona Biltmore, Phoenix Arizona

**PROGRAM STEERING COMMITTEE**

**Carleton Chapman, M.D., Chairman**  
Dean and Vice President, Dartmouth  
Medical School

**J. Robert Buchanan, M.D.**  
Dean, Cornell Medical School

**M. Kenton King, M.D.**  
Dean, Washington University School  
of Medicine

**Clifton Meador, M.D.**  
Dean, University of Alabama School  
of Medicine

**Donald N. Medearis, Jr., M.D.**  
Dean, University of Pittsburgh  
School of Medicine

**Sherman M. Mellinkoff, M.D.**  
Dean, The UCLA School of Medicine

April 19, 1972 - 6:30 to 9:30 pm

Reception - 6:30 pm - Aztec Patio  
Dinner - 7:00 pm - Aztec Room

SESSION I

The Nature of the Problem - 8:00 pm

**Keynote:**

**"The University and Social Purpose"**  
Professor Walter A. Rosenblith  
Provost, MIT

**The Objectives of the Meeting**  
Carleton Chapman, M.D.  
Dean and Vice President  
Dartmouth Medical School

April 20, 1972 - 8:30 am to 1:00 pm  
Aztec Room

Moderator: *Alfred Gellhorn, M.D.*  
*Dean and Director of*  
*the Medical Center*  
*University of Pennsylvania*  
*School of Medicine*

SESSION II

An Analysis of Appropriate Responses

"How Vigorous an Accommodation to  
Societal Needs?"

*Ivan Bennett, Jr., M.D.*  
*Vice President and Dean*  
*New York University*  
*School of Medicine*

"The Freedom and the Obligation of  
the University to Pursue Excellence"

*Irving London, M.D.*  
*Director, Harvard-MIT Program*  
*in Health Sciences and Technology*

Discussant: *Clifford Grobstein, Ph.D.*  
*Vice Chancellor and Dean*  
*University of California*  
*San Diego School of*  
*Medicine*

Floor Discussion - 9:30-10:30

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Coffee Break - 10:30-11:00

SESSION III

The Institutional Framework

"Medical School-Hospital Relationships  
Organization for Medical Care and  
Medical Education"

*Ray E. Brown*  
*Executive Vice-President*  
*Northwestern University-McGaw*  
*Medical Center*

Discussant: *Donald N. Medearis, M.D.*  
*Dean, University of*  
*Pittsburgh School of*  
*Medicine*

Floor Discussion - 12:00-1:00

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Afternoon and Dinner Hour Free

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Reconvene - 8:00 pm

Discussion with *John A. D. Cooper, M.D.*  
*President, Association*  
*of American Medical*  
*Colleges*

April 21, 1972 - 8:30 am to 1:10 pm  
Aztec Room

Moderator: *Emanuel Suter, M.D.*  
*Dean, University of*  
*Florida College of*  
*Medicine*

SESSION IV

The Academic Medical Center and Health  
Care Delivery

"Who's in Charge?"

*John Danielson*  
*Director, North Carolina Memorial*  
*Hospital, University of North*  
*Carolina*

"Education for the Health Professions  
and Community Service"

*Robert Stone, M.D.*  
*Dean and Vice President for Health*  
*Sciences, University of New Mexico*  
*School of Medicine*

Discussant: *William D. Mayer, M.D.*  
*Dean and Director of the*  
*Medical Center, University*  
*of Missouri-Columbia*  
*School of Medicine*

Floor Discussion - 9:30-10:30

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Coffee Break - 10:30-11:00

SESSION V

Increasing Federal Support for Medical  
Education and Health Services: Moral  
and Fiscal Implications

"The Problems of Stewardship from  
1970-80"

*Kenneth Crispell, M.D.*  
*Vice President for Health Sciences*  
*University of Virginia School*  
*of Medicine*

"Political Priorities and Controls:  
Implications for Medical Schools"

*Irving Lewis, Professor*  
*Department of Community Health*  
*Albert Einstein College of Medicine*

Discussant: *John Gronvall, M.D.*  
*Dean, University of*  
*Michigan Medical School*

Floor Discussion - 12:10-1:10 pm

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1:10 pm - 6:00 pm Free

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Reception - 6:00 pm - Poolside  
Dinner - 7:00 pm - Poolside

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After Dinner: 9:00 pm  
Aztec Room

Discussion with: *Merlin K. DuVal, M.D.*  
*Assistant Secretary for*  
*Health and Scientific*  
*Affairs, HEW*

April 22, 1972 - 8:30 - 1:00 pm  
Aztec Room

NOTES

Moderator: *Carleton Chapman, M.D.*

SESSION VI

The Measure of the Response

"How Things Look as of 8:30 AM,  
April 22, 1972 --  
That Is...."

*Fletcher L. Byrom*  
*President, Koppers Company, Inc.*  
*Pittsburgh, Pennsylvania*

Discussant: *John Evans, M.D., D.Phil.*  
*Dean and Vice President*  
*Health Sciences*  
*McMaster University*

Floor Discussion - 9:35-10:05

Coffee Break - 10:05-10:30

SESSION VII

Conference Summary and Conclusion

10:30-12:00 noon

Summary: *Sherman Mellinkoff, M.D.*  
*Dean, UCLA School of*  
*Medicine*

and

*Charles Sprague, M.D.*  
*Dean, University of Texas*  
*Southwestern Medical School*  
*at Dallas*

COUNCIL OF DEANS MEETING  
April 19-22, 1972  
ARIZONA BILTMORE, PHOENIX, ARIZONA

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"THE DEMANDS OF OUR DUAL RESPONSIBILITY:  
INSTITUTIONAL FREEDOM AND PUBLIC ACCOUNTABILITY"

April 19, 1972 - 6:30 to 9:30 pm

Dinner - 6:30 pm

Session I The Nature of the Problem

"The University and Social Purpose"  
Keynote Speaker: Professor Walter Rosenblith  
Associate Provost, MIT

Carlton Chapman, M.D. - The Objectives of the Meeting 9:00 - 9:30  
Dean, Dartmouth Medical School

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April 20, 1972 -8:30 am to 1:00 pm

Moderator: David Rogers, M.D.  
President, Robert Wood Johnson Foundation

Session II An Analysis of Appropriate Responses

"How Vigorous an Accommodation to Societal Needs?"  
Ivan Bennett, Jr., M.D. (8:30 - 8:50)  
Dean, New York University Medical School

"The Freedom and the Obligation of the  
University to Pursue Excellence"  
Dr. Irving London (8:50 - 9:10)  
Director Harvard-MIT Program in Health Sciences

Discussant: Clifford Grobstein, M.D. (9:10 - 10:30)  
Dean, University of California at San Diego  
School of Medicine

Floor Discussion 9:30 - 10:30

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Coffee Break 10:30 - 11:00

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Session III Roles of the Medical Schools in Medical Care

"Education for the Health Professions and  
Community Service"

Robert Stone, M.D. (11:00 - 11:20)  
Dean, University of New Mexico School of Medicine

"A Challenge to the Academic Center"

Mr. John Danielson (11:20 - 11:40)  
Director, Department of Health Services  
and Teaching Hospitals, AAMC

Discussant: Donald Medearis, M.D. (11:40 - 12:00)  
Dean, University of Pittsburgh School of Medicine

Floor Discussion 12:00 - 1:00

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Afternoon and Dinner Hour Free

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Reconvene - 8:00 pm

Discussion with John A.D. Cooper, M.D.  
President, Association of American Medical Colleges

COD MEETING

April 21, 1972

Moderator: Emanuel Suter, M.D.  
Dean, University of Florida College of Medicine

Session IV The Institutional Framework

"Medical School - Hospital Relationships  
Organization for Medical Care and Medical Education"  
Leonard Cronkhite, Jr. M.D. (8:30 - 9:00)  
General Director, Children's Hospital Medical Center, Boston

Discussant: William Mayer, M.D. (9:00 - 9:20)  
Dean, University of Missouri - Columbia - School of Medicine

Floor Discussion 9:15 - 10:00

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Coffee Break 10:15 - 10:45

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Session V Increasing Federal Support for Medical Education  
and Health Services: Moral and Fiscal Obligations  
and Implications

Paper I Kenneth Crispell, M.D.  
Vice President for Health Sciences  
University of Virginia School of Medicine

Paper II William Carey  
Senior Staff Consultant  
Arthur D. Little, Incorporated, Washington

Floor Discussion

6:00 Steak Fry Dinner on Patio (Group)

After-Dinner Discussion with Merlin K. DuVal, M.D.  
Assistant Secretary for Health and Scientific Affairs, HEW



COD MEETING

April 22, 1972

Moderator: Carlton Chapman, M.D.

Session VI The Discrepancy Between Demand and What Can  
Be Delivered

"A Trustee Measures the Response"  
Fletcher Byrom  
President, Koppers Co., Pittsburgh, PA

Discussant: John Evans, M.D.  
President, University of Toronto

Session VII Conference Summary 10:30 - 12:00

Chairman: Sherman Mellinkoff, M.D.  
Dean, the UCLA School of Medicine

Robert Ebert, M.D.  
Dean of the Faculty of Medicine and  
President of the Harvard Medical Center

Charles Sprague, M.D.  
Dean, University of Texas  
Southwestern Medical School at Dallas

Conclusion: Carlton Chapman, M.D.