

File

Dec 17, 1969
Agenda

AGENDA

1. Minutes of November 28, 1969 Meeting
2. Report of Quail Roost Retreat
3. Program of February 6, 1970 Council Meeting
4. Invitations to Other Organizations
5. Committee Nominations

MINUTES OF EXECUTIVE COUNCIL - COUNCIL OF ACADEMIC SOCIETIES

11/28/69

THE COSMOS CLUB

WASHINGTON, D.C.

Present: Drs. Tosteson, Warren, Kinney, Rhoads, Clark, Weil
and Fitzgerald

Absent: Drs. Feldman and Stead

Staff: Drs. Cooper, Smythe and Mr. Danielson

The previously circulated minutes of October 31 and November 1, 1969 meetings of the Executive Committee of the Council of Academic Societies and of the November 2, 1969 annual business meeting of the Council of Academic Societies were approved as circulated save for the deletion of two sentences at the top of page three of the minutes of the Friday, October 31, meeting of the Executive Committee. The sentences are those beginning "The Executive Committee recognizes the responsibility of those"---and ending "against its longer term implications". In addition, it was recognized that Dr. Harry A. Feldman, the Secretary of the Council, might wish to add some corrections.

The letter of Dr. Eugene A. Stead in which he declined a position on the Executive Committee was accepted as information. The Executive Committee ruled that Dr. John I. Nurnberger had received the next highest number of votes for membership on the Executive Committee and, therefore, should be invited to serve. The staff was requested to make this ruling known to Dr. Nurnberger.

The balance of the meeting was devoted to an unstructured and far ranging discussion of the role of the Council, responsibilities in overall AAMC

programs it should undertake, its structure and organization. During this discussion the following decisions were reached by the Executive Committee, some on the basis of motions made, seconded and passed and others on the basis of expressed consensus.

1. A motion was made, seconded and passed that among the primary objectives of the Council were:

- (1) to encourage input from medial faculties on a national level into the formulation of programs for health education,
- (2) to provide a meaningful voice for faculties in the affairs of the AAMC,
- (3) to provide a mechanism through which the energies of faculties can be combined in order to achieve more expeditiously and effectively faculty goals.

2. A motion was made to consider the following four ingredients of Council policy:

- (1) a sensible quid-pro quo. What do faculties get in exchange for what they give?
- (2) a "funnel" able to concentrate energies with minimum turbulence, that is, some fit between stated goals and organizational structure.
- (3) a pattern which insures continuity of effective leadership.
- (4) budgetary reality.

This motion was seconded and was never finally acted upon.

3. A motion was made, seconded and passed that "the Council of Academic Societies serve as the prime locus for the formulation of AAMC policy relative to the proper level of support for biomedical research and for securing resources to support this level of biomedical research".

4. It was agreed that a Standing Committee of the Council and appropriate staff should be appointed to assist in the realization of the above named objective. This committee is to be concerned with the development of evidence which justifies the Congress in its support of biomedical research. It should also be expected to devise long term strategy for the Association. It was suggested that it might be called "Committee on Science and Public Policy".
5. After a discussion of many topics, including the rationale of the health care system it was further concluded that another primary responsibility of the Council had to do with a better definition of the requirements for different classes of health care personnel. It was concluded that the Council should work in defining curricula to support the national need in relation to the number, type, and educational process for medical graduates. The Council should be concerned with the relationship between curriculum and health-care goals. It was agreed that an appropriate standing committee of the Council should be organized to help realize these goals.
6. The Executive Committee paused to recognize the existence of its Standing Committee on Graduate Medical Education and its recently organized Task Force on Education of Physician's Assistants, as well as its Steering Committee for the National Library of Medicine Project. The need to retain some balance between committees and available staff to work with them was stressed.
7. After detailed discussion of the pros and cons, it was decided that the Council should call an all day meeting on February 6, 1970 at the Palmer House in Chicago. A number of suggestions were made for

the program of this meeting. It was finally concluded that the program should begin with: (1) an account of the decisions of the Executive Committee to involve the Council more deeply in biomedical research followed by one or two addresses by nationally recognized figures designed to attract the attention of other national leaders to the meeting. This, in turn, is to be followed by an open discussion in which ideas of those present are to be gathered and worked into the formulation of AAMC policy on biomedical research. In the afternoon, essentially the same format is to be followed with respect to the role of the Council in defining curricula in relation to national need.

Through all of these discussions ran a constant thread of concern for the optimal organization of the Council.

8. The suggestion that the name of the Council be changed from "Council of Academic Societies" to "Council of Faculty Societies" was rejected on the basis of a motion made, seconded and passed.
9. The suggestion that an effort be made to organize the Council into panels was also rejected by consensus.
10. Discussion of the organization of the Council and its relation to the AAMC, however, led to a motion that a ByLaws Committee to reconvened for the purpose of reexamining the Constitution and ByLaws. This motion was seconded and passed.
11. The next meeting of the Executive Committee is scheduled for 1:30 p.m. on Wednesday, December 17, 1969 in the Cosmos Club, Washington, D.C. The meeting was then adjourned.

SUMMARY NOTE

This meeting called for:

- (1) the appointment of a standing committee on science and public policy,
- (2) a standing committee on curriculum and instruction,
- (3) reconvening a ByLaws Committee, and
- (4) the organization of a program related to biomedical research support for a meeting of the whole Council on Friday, February 6, 1970.

DRAFT

PROPOSED LETTER OF INVITATION

Dear Dr.

On Friday, February 6, 1970, the Council of Academic Societies of the AAMC is calling a meeting at the Palmer House in Chicago to formulate a strategy to deal with our current problems in securing support for biomedical research.

The meeting will begin with an analysis of 1971 budget and its implications for medical schools and their efforts. With this^{as}/background an attempt will be made during the day to arrive at an approach to a rationale for an appropriate level of national support for the acquisition of new medical knowledge.

Because it is evident that in the foreseeable future adequate support for research will call for continuing attention, the CAS has decided it can serve its members well by devoting its energies to developing a program pointing toward securing such support. Parallel programs in the general area of health manpower are also being planned.

Many other societies, organizations, and groups committed to medical research are mounting efforts of the same sort. All of us will accomplish more if we can blend our strengths and work in concert. Thus, other interested organizations are being invited to join this meeting.

The goals of the meeting will be:

1. To attempt to develop some rationale for determining an appropriate level of biomedical research.
2. To pull many of the diverse groups concerned together into a joint effort.
3. To formulate a plan of action.
4. To establish responsibilities for who is to do what toward realizing this plan.

We hope that everyone of our member societies will send its representatives, if not the persons officially designated, someone from the Chicago area. Each representative should be in a position to report on the following activities and plans, if any, of his society relative to establishing research support in its area of primary interest.

1. Formal actions taken by each society or its leadership.
2. Subsequent plans.
3. What is expected or not expected of CAS and AAMC.
4. Examples of major economic benefits for the people from fundamental and/or targeted research in its primary field
in
or/the sciences basic to it.
5. Policy of the society on formulation of basic policy for biomedical research.
6. Policy of the most influential journals in its field on the formulation of basic policy for biomedical research.

This plan calls for a meeting format encouraging maximum participation by those in attendance. Therefore, only three or four speakers who can tell us something of the bases used by federal agencies in determining levels of

support will be invited. As this letter is written invitations to those responsible for such policy decisions have been issued. Enclosed is a preliminary program.

Would you indicate on the enclosed form the representative your society plans to send so that future correspondence can be directed to appropriate individuals? A long-range strategy, appropriate policy statements, more rational planning, more cohesion in the CAS, beginning approaches to some regional organization, and more effective integration of CAS with many other groups working for the support of biomedical research are our goals. It should be a productive meeting.

Sincerely,

Daniel C. Tosteson
Chairman, Council of
Academic Societies

SOME SUGGESTIONS FOR OTHERS TO BE INVITED

1. Robert Williams, University of Washington, Seattle
2. Lloyd W. Smith, President, American Society for Clinical Investigation
3. Eugene Braunwald, President, American Federation for Clinical Research
4. Presidents of Central, Western and Southern Societies or their representatives
5. Walsh McDermott, National Academy of Medicine
6. Representatives of Federation of Societies for Experimental Biology
7. Representatives of Society for Pediatric Research
8. Leonard Lasster, Office of Science and Technology

POLICY FOR SUPPORT OF BIOMEDICAL RESEARCH

COUNCIL OF ACADEMIC SOCIETIES

ASSOCIATION OF AMERICAN MEDICAL COLLEGES

Friday, February 6, 1970 9:00 a.m. to 5:00 p.m.

Palmer House

Chicago, Illinois

Presiding: Daniel C. Tosteson - Chairman CAS

9:00 a.m. Report of CAS Executive Committee
Daniel C. Tosteson, Chairman CAS, Professor of Physiology,
Duke University

9:15 A.M. The 1971 Budget
John A. D. Cooper, President, AAMC

9:45 a.m. ~~The Basis for Bureau of Budget Planning~~
Palmer House Ivan C. Bennett, New York University
~~Alternate - William Gary, Arthur D. Little Company~~

10:15 a.m. ~~The View from the NIH~~
Health manpower & Research highlights
Robert Berliner, Associate Director, NIH

10:45 a.m. Coffee Break

11:00 a.m. ~~Report from Societies and Discussion~~
Panel + Discussion + floor

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12:30 p.m. Lunch

Presiding: James V. Warren, Chairman-Elect CAS

1:30 ~~Some Manpower Considerations~~
Factors + Determination level biomedical research support
2:00 p.m. Kenneth Endicott, Director, Bureau of Health Manpower *Carby*

2:30 p.m. ~~An Industry Policy for Bio Science Research~~
Discussion + formulation action proposals
4:00 ~~Max Tichler, Merck~~

~~3:00 p.m. Break~~

~~3:15 p.m. Discussion and Adoption of Action Proposals~~
to 5:00 p.m.

EXECUTIVE COMMITTEE

Tosteson, Chairman
Warren
Rhoads
Kinney
Clark
Fitzgerald
Weil
Feldman
Nurnberger?

GRADUATE MEDICAL EDUCATION COMMITTEE

Kinney, Chairman
Nelson
Weil
Gregory
Nurnberger
Cluff
Holden

TASK FORCE ON PHYSICIAN'S ASSISTANTS

Estes, Chairman
Powers
Cathcart
Ewer
Eckenhoff
Mayer

BY-LAWS COMMITTEE

Clark, Chairman

Possible Members

Nurnberger

Wedgwood

Alexander

Gregory

Fitzgerald

Warren

Maumenee

Sabiston

BIOMEDICAL EDUCATION

Possible Members

Herndon, Chairman

Nurnberger

Alexander

Anderson

Austin

Newell

Quilligan

Thurman

Otis

BIOMEDICAL RESEARCH

Possible Members

Welt, Chairman

Smith - Alternate

Schwartz

Brinkhous

Forster

White

Fitzgerald

Bendixen

Boyce

Sabiston

Gregory

Maumenee

MINUTES
EXECUTIVE COMMITTEE
COUNCIL OF ACADEMIC SOCIETIES
December 17, 1969

Cosmos Club
Washington, D.C.

Present: Committee Members
Daniel C. Tosteson, Chairman (Presiding)
Sam L. Clark, Jr.
Patrick Fitzgerald
Thomas D. Kinney
Jonathan E. Rhoads
James V. Warren
William P. Weil, Jr.

Staff Member
Cheves McC. Smythe

Absent: Committee Members
Harry A. Feldman
John I. Nurnberger

The minutes of the November 28, 1969 meeting were approved as circulated.

Drs. Tosteson and Smythe gave a brief account of the meeting of the elected officers of the Association's Councils and senior staff members at Quail Roost, North Carolina, December 5-6, 1969. After discussion, the consensus reached by the CAS Executive Committee is summarized as follows:

1. The Association should pursue these programs relating to the federal support of medical education it has to pursue and attempt to preserve its 501C3 (non-profit organization) status if it can. The Association should also explore the advisability of converting itself to a 501C6 organization status and set up a parallel 501C3 organization.
2. Any large-scale studies on financing medical education should be approached cautiously.
3. Any commitment on universal health insurance should only be made after careful study of details relating to support of educational programs within and without the medical schools including the needs of the practicing physicians.
4. Decreasing emphasis in the general area of international medical education was supported.
5. Considerable discussion of the form student representation in the Association might take led to the conclusion that full Council status was not desirable.

Most of the balance of the meeting turned around the program for the February 6, 1970 CAS meeting on medical research. Dr. Kinney re-emphasized the need to get maximum involvement from chairmen's groups. He felt that all of these societies should be urged to meet in conjunction with AAMC meetings in the fall. Dr. Rhoads felt the meeting should be relatively open. There was discussion of a proper title for the meeting. One suggestion was "Biomedical Scientists' Responsibility for National Policy for Research Support." It was concluded that provisions should be made for approximately 150-200 persons. The schoolroom-style meeting suggested by Dr. Kinney was supported. Drs. Tosteson, Cooper, Berliner, and Endicott, and Mr. William Carey will be invited to speak.

Dr. Tosteson also emphasized the necessity to mount a program relative to health manpower and the relation of various curricula to the roles those leaving educational programs are expected to assume. He also stressed the need to develop additional on-going programs in the area of medical manpower, particularly in the sensitive area of physician manpower. This led into a discussion of the committee structure of the Council. It was concluded that the following were clearly indicated:

- Executive Committee
- Standing Committee on Graduate Medical Education
- Task Force on Physician's Assistants
- Bylaws Committee
- Biomedical Research Committee

When the Executive Committee discussed biomedical education, the possibility of the following, more complex, structure was introduced:

An overall Committee on Education of Health Manpower (Manpower Committee), and under it, four subcommittees:

- Subcommittee on Undergraduate Medical Education (the Liaison Committee or some equivalent of it)

- Subcommittee on Graduate Medical Education

- Subcommittee on Physician's Assistants

- Subcommittee on Technology, Curricula, and Educational Content.

It was suggested that John Beck might be added to the Graduate Medical Education Committee; that the Task Force on Physician's Assistants might be strengthened by someone concerned with pediatric assistants and obstetrical assistants, as well as a nurse; that Dr. Clark serve as Chairman of the Bylaws Committee; and that Dr. Welt serve as Chairman of the Committee on Biomedical Research. Additional possible members for this committee include Dr. Don Fawcett of Harvard and Dr. David Whitlock of Colorado.

The Executive Committee agreed to meet again at 8:00 p.m. on Thursday, February 5, in Chicago, Illinois.

At this time the meeting adjourned.

Cheves McC. Smythe, M.D.