Chair’s Update

Robert J. Laskowski, MD, MBA
Professor of Clinical Medicine
Sidney Kimmel Medical College,
Thomas Jefferson University

March 4, 2016
2016 CFAS/GDI/ORR
Joint Professional Development Conference
The AAMC serves and leads the academic medicine community to improve the health of all.

AAMC Mission Statement
The Board of Directors
2015-2016 Board of Directors

Robert J. Laskowski, MD, MBA Chair
Marsha D. Rappley, MD Chair-elect
Peter L. Slavin, MD Immediate Past Chair
Darrell G. Kirch, MD President & CEO
Karen H. Antman, MD
Janice Farlow, PhD

William Ferniany, PhD
Scott D. Gitlin, MD
Joseph E. Kerschner, MD
Brenessa M. Lindeman, MD
Catherine R. Lucey, MD
Lilly Marks

William D. Novelli, MA
Vincent D. Pellegrini, Jr., MD
Daniel K. Podolsky, MD
Thomas R. Viggiano, MD
M. Roy Wilson, MD
The Work of the Board
The Board’s Approach to Governance

Governance as Leadership Model
(Richard P. Chait, William P. Ryan, and Barbara E. Taylor)
AAMC Presidential Awards

2016 AAMC Awards
Call for Nominations

www.aamc.org/initiatives/awards/

- Abraham Flexner Award for Distinguished Service to Medical Education
- Alpha Omega Alpha (AΩA) Robert J. Glaser Distinguished Teacher Awards
- Distinguished Research in the Biomedical Sciences Award
- David E. Rogers Award
- Herbert W. Nickens Award
- Arnold P. Gold Foundation Humanism in Medicine Award
- Spencer Foreman Award for Outstanding Community Service
Admitting Top Diverse Talent

Where can AAMC channel its energy and resources to make an impact?

Who can the AAMC effectively partner with for a broader reach in the pipeline?

How can AAMC further influence the admissions process as one element of a multi-pronged approach to this issue?
Staying Engaged
The Board’s Engagement with AAMC Affinity Groups

- Attending spring Council meetings
- Hosting a spring webinar for affinity group leaders to hear AAMC updates
- Reviewing affinity group update reports at in-person Board meetings
- Convening affinity group chairs at the Annual Meeting
- Visiting Council administrative board meetings
- Direct communication with the Board Chair
Board Nominations

Submit self- or other nominations at any time of the year to:

BoardNominations@aamc.org

AAMC staff will follow up with a nomination form.
President’s Report and Policy Update

Darrell G. Kirch, MD
President and CEO, AAMC
Atul Grover, MD, PhD
Executive Vice President and Chief Public Policy Officer, AAMC

March 4, 2016
2016 CFAS/GDI/ORR Joint Professional Development Conference
AAMC Leadership Team Update
Acting Chief Scientific Officer

Alexander Ommaya, DSc
Chief Medical Education Officer Search

Jan 5
CMEO Search Launched

April 5, 6
First Round Interviews

April 25, 27, 28
Second Round Interviews

Summer
CMEO joins
Acting Chief Information Officer
Effective March 1, 2016

Adrienne Ommaya, CISA, CFE, CRMA
Chief Public Policy Officer
Effective May 1, 2016

Karen Fisher, JD
The AAMC serves and leads the academic medicine community to improve the health of all.

AAMC Mission Statement
Learning and Leadership Development Programs
Learn Serve Lead 2016: The AAMC Annual Meeting
November 11-15, Seattle, Washington
Learning and Leadership Development

Executive Development Seminar for Aspiring Leaders

Leading
Top Skills, Attributes, and Behaviors Critical for Success

Being a Resilient Leader

SAVE THE DATE!
Workshops are held at the AAMC Learning Center in Washington, D.C. Choose one of these three options:
April 1-2, 2016
June 16-17, 2016
October 7-8, 2016
To register, or for more information, please contact us at:
learningandleadershipdevelopment@aamc.org

Transforming Conflict into Collaboration
Wednesday, April 13, 2016
Arizona Grand Resort and Spa Phoenix, Arizona
Advancing Education
A New MCAT Exam

Biological and biochemical foundations of living systems

Chemical and physical foundations of biological systems

Psychological, social, and biological foundations of behavior

Critical analysis and reasoning skills
ERAS Applicants Compete for Limited Residency Positions

Total ERAS Applicants: 35,484, 37,521, 39,086, 40,295, 41,344, 41,885, 42,196, 43,290, 43,766, 44,084, 44,095

Total PGY1 positions

Match Day
March 18, 2016
Average ERAS Applications Per Applicant

- US MD Overall
- Canadian School
- International School
- Osteopathic School
Tools for Improving Admissions and Residency Selection
Advancing Research
Appropriations: NIH Gets a Needed Boost

NIH Funding in Billions – FY 2000-2016

Current
Constant (BRDPI)

Sources: NIH Budget Office; House and Senate Appropriations Committees Labor-HHS Budget Authority only
But Future Funding Is Not Guaranteed

NIH Funding in Billions – FY 2000-2016

Sources: NIH Budget Office; House and Senate Appropriations Committees Labor-HHS Budget Authority only
Advancing Patient Care
The ACA: The Facts Versus The Politics

16 million more Americans have enrolled in coverage

Uninsured rate is now 11.9%

 Guaranteed coverage for preventive services

39 million Medicare beneficiaries have received a free preventive health care service

Elimination of pre-existing conditions

Fewer Americans report not getting care because of cost
## Developing New Care Delivery and Reimbursement Models

### Pilot Programs

<table>
<thead>
<tr>
<th>Resources and Tools</th>
<th>Expert Analysis</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bundled Payments for Care Initiative including workshops</td>
<td>Advisory Panel on Health Care examining Mergers and Acquisitions</td>
</tr>
<tr>
<td>Project CORE Coordinating Optimal Referral Experiences</td>
<td>Future of the Academic Health System Roundtable with consulting firms</td>
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**Pilot Programs**

- Project CORE: Coordinating Optimal Referral Experiences

**Resources and Tools**

- Bundled Payments for Care Initiative
- Price Transparency in Teaching Hospitals resources and case studies

**Expert Analysis**

- Advisory Panel on Health Care examining Mergers and Acquisitions
- Future of the Academic Health System Roundtable with consulting firms
Serving Our Communities
The Public Values Our Role in Our Communities
Serving Each Other
Our Workforce’s Resilience Is Wavering…

45.4% of physicians show symptoms of burnout in 2011

...And The Problem Is Worsening!

<table>
<thead>
<tr>
<th>Physicians Experiencing Symptoms in the Last 12 Months</th>
<th>2011</th>
<th>2014</th>
</tr>
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<tbody>
<tr>
<td>Burnout</td>
<td>45.5%</td>
<td>54.4%</td>
</tr>
<tr>
<td>Depression</td>
<td>38.2%</td>
<td>39.8%</td>
</tr>
<tr>
<td>Suicidal Ideation</td>
<td>6.4%</td>
<td>6.4%</td>
</tr>
</tbody>
</table>

[Resilience is] the glue that holds groups together, provides a purpose larger than the solitary self, and allows entire groups to rise in challenges.

Martin Seligman, PhD
Psychologist and
Author of Flourish
Policy Update
In AMCs All Funds Flow Constructs Are Different...But Gov’t. Payments Affect All

The mission and vision of the entities, the level of fiduciary alignment, competitive and regulatory environment, and historical relationships all impact how funds flow models are structured.
I.E., AMC Missions Rely on Multiple Rev. Streams; Revenue Cuts → Mission Cuts

Clinical Revenues $
IME $
DSH $
NIH $
Residents, Students
Research
Community Benefits
What Happened in 2015: **Research**

A Very Good Year, Many Years in the Making

**NIH increase: $2 billion or 6.6%**
- First big increase in inflation adjusted funds in many years

**Big bipartisan House passage - 21st Century Cures Act**
- Looking beyond appropriations to possible mandatory $ for NIH

**AHRQ survives near death experience**
- House eliminated it; Congress kept it but cut its budget 8.1%

**Many other issues in play – e.g., Common Rule**
What Happened in 2015: GME

Threats to Medicare GME Held Off; New Ground Advanced but Cap Not Lifted

No cuts in Medicare IME, despite proposals to do so –
• e.g., Ways and Means Comm. Chair’s IME bill

Cont’d. efforts to lift GME cap, establish accountability
• 100+ cosponsors on House bill to increase cap

No destabilization of Medicare GME, despite IOM report
• But IOM recommendations still have champions

Title VII, NHSC, THC’s, CHGME – funding increased
• Conrad 30 visa waiver program kept, gets mandatory $

Many other Medicare payment issues in play
What Happened in 2015: Payment Regs.

Multiple Regulatory Issues Threatened Hospital, Faculty Plan Reimbursement Throughout Year

- Site neutrality
- HACs
- Two-Midnights
- MIPS
- SES
- VA contracting
- Common Rule revisions
- 340B…and more…
Priorities in 2016: Research, GME, Unexpected

Research – Increase federal investment
- NIH budget – A second year of real growth? Is President’s budget a cut?
- 21st Century Cures Act – Is Senate action, enactment likely?

GME – Increase fed. investment, oppose cuts
- Oppose President’s, other IME cuts – Will Ways & Means act?
- Support bill to lift Medicare cap, introduction of GME accountability bill
- Support Title VII, NHSC, etc. – Oppose President’s Title VII cut

Unexpected – Be vigilant, ready to act
- E.g., Opioids – Unexpected push on Hill to dictate curriculum
- E.g., House special committee requests for fetal research data
- E.g., Senate Finance request for data on overlapping surgeries
What about the Elections?
AAMC = 501(c)(3) Charitable Organization

• Under fed. tax law, we cannot engage or appear to engage in electioneering.

• I.E., we cannot endorse or oppose any candidate or party – or appear to do so.

We can talk about hot issues in 2017 no matter the election’s outcome:

• ACA implementation – whether and how
• Research – how much; mandatory vs. discretionary
• Medicare GME – lift GME cap or not; cut IME or not
• The unexpected
AAMC Pursues Digital Media Advocacy: Award Winning “American Doctor Shortage”

American Doctor Shortage, part of AAMC Action, AAMC’s Digital Grassroots Advocacy Effort, Wins Awards

* Modern Healthcare Magazine and Advertising Age’s Health Care Marketing Impact Award

* Campaigns and Elections Magazine’s Reed Award for Best Use of Display Advertising
AAMC Action: On-line, Grassroots Advocacy

- **192,000** people are part of AAMC Action; **49,000+** new members in 2015

- **32,000+** signed petitions, sent tweets to White House, Congress

- Advocated on issues like NIH funding and GME

www.aamcaction.org