Spring Meeting of the
ASSOCIATION OF AMERICAN MEDICAL COLLEGES
COUNCIL OF DEANS

THE DEMANDS OF OUR DUAL RESPONSIBILITY:
INSTITUTIONAL FREEDOM AND
PUBLIC ACCOUNTABILITY

April 19 – 22, 1972
Arizona Biltmore, Phoenix Arizona
April 19, 1972 - 6:30 to 9:30 pm

Reception - 6:30 pm - Aztec Patio
Dinner - 7:00 pm - Aztec Room

SESSION I

The Nature of the Problem - 8:00 pm

Keynote:

"The University and Social Purpose"
Professor Walter A. Rosenblith
Provost, MIT

The Objectives of the Meeting
Carleton Chapman, M.D.
Dean and Vice President
Dartmouth Medical School

PROGRAM STEERING COMMITTEE

Carleton Chapman, M.D., Chairman
Dean and Vice President, Dartmouth Medical School

J. Robert Buchanan, M.D.
Dean, Cornell Medical School

M. Kenton King, M.D.
Dean, Washington University School of Medicine

Clifton Meador, M.D.
Dean, University of Alabama School of Medicine

Donald N. Medearis, Jr., M.D.
Dean, University of Pittsburgh School of Medicine

Sherman M. Mellinkoff, M.D.
Dean, The UCLA School of Medicine
April 20, 1972 - 8:30 am to 1:00 pm
Aztec Room

Moderator: Alfred Gellhorn, M.D.
Dean and Director of the Medical Center
University of Pennsylvania
School of Medicine

SESSION II

An Analysis of Appropriate Responses

"How Vigorous an Accommodation to Societal Needs?"
Ivan Bennett, Jr., M.D.
Vice President and Dean
New York University
School of Medicine

"The Freedom and the Obligation of the University to Pursue Excellence"
Irving London, M.D.
Director, Harvard-MIT Program in Health Sciences and Technology

Discussant: Clifford Grobstein, Ph.D.
Vice Chancellor and Dean
University of California
San Diego School of Medicine

Floor Discussion - 9:30-10:30

Coffee Break - 10:30-11:00

SESSION III

The Institutional Framework

"Medical School-Hospital Relationships Organization for Medical Care and Medical Education"
Ray E. Brown
Executive Vice-President
Northwestern University-McGaw Medical Center

Discussant: Donald N. Medearis, M.D.
Dean, University of Pittsburgh School of Medicine

Floor Discussion - 12:00-1:00

Afternoon and Dinner Hour Free

Reconvene - 8:00 pm

Discussion with John A. D. Cooper, M.D.
President, Association of American Medical Colleges
April 21, 1972 - 8:30 am to 1:10 pm
Aztec Room

Moderator: Emanuel Suter, M.D.
Dean, University of Florida College of Medicine

SESSION IV

The Academic Medical Center and Health Care Delivery

"Who's in Charge?"
John Danielson
Director, North Carolina Memorial Hospital, University of North Carolina

"Education for the Health Professions and Community Service"
Robert Stone, M.D.
Dean and Vice President for Health Sciences, University of New Mexico School of Medicine

Discussant: William D. Mayer, M.D.
Dean and Director of the Medical Center, University of Missouri-Columbia School of Medicine

Floor Discussion - 9:30-10:30

Coffee Break - 10:30-11:00

SESSION V

Increasing Federal Support for Medical Education and Health Services: Moral and Fiscal Implications

"The Problems of Stewardship from 1970-80"
Kenneth Crispell, M.D.
Vice President for Health Sciences
University of Virginia School of Medicine

"Political Priorities and Controls: Implications for Medical Schools"
Irving Lewis, Professor
Department of Community Health
Albert Einstein College of Medicine

Discussant: John Gronvall, M.D.
Dean, University of Michigan Medical School

Floor Discussion - 12:10-1:10 pm

1:10 pm - 6:00 pm Free

Reception - 6:00 pm - Poolside
Dinner - 7:00 pm - Poolside

After Dinner: 9:00 pm
Aztec Room

Discussion with: Merlin K. DuVal, M.D.
Assistant Secretary for Health and Scientific Affairs, HEW
April 22, 1972 - 8:30 - 1:00 pm
Aztec Room

Moderator: Carleton Chapman, M.D.

SESSION VI
The Measure of the Response
"How Things Look as of 8:30 AM, April 22, 1972 -- That Is...."
Fletcher L. Byrom
President, Koppers Company, Inc.
Pittsburgh, Pennsylvania

Discussant: John Evans, M.D., D.Phil.
Dean and Vice President
Health Sciences
McMaster University

Floor Discussion - 9:35-10:05
Coffee Break - 10:05-10:30

SESSION VII
Conference Summary and Conclusion
10:30-12:00 noon

Summary: Sherman Mellinkoff, M.D.
Dean, UCLA School of Medicine

and

Charles Sprague, M.D.
Dean, University of Texas
Southwestern Medical School
at Dallas
COUNCIL OF DEANS MEETING
April 19-22, 1972
ARIZONA BILTMORE, PHOENIX, ARIZONA

"THE DEMANDS OF OUR DUAL RESPONSIBILITY:
INSTITUTIONAL FREEDOM AND PUBLIC ACCOUNTABILITY"

April 19, 1972 - 6:30 to 9:30 pm
Dinner - 6:30 pm

Session I  The Nature of the Problem
"The University and Social Purpose"
Keynote Speaker: Professor Walter Rosenblith
Associate Provost, MIT
Carlton Chapman, M.D. - The Objectives of the Meeting 9:00 - 9:30
Dean, Dartmouth Medical School

April 20, 1972 - 8:30 am to 1:00 pm

Moderator: David Rogers, M.D.
President, Robert Wood Johnson Foundation

Session II  An Analysis of Appropriate Responses
"How Vigorous an Accommodation to Societal Needs?"
Ivan Bennett, Jr., M.D. (8:30 - 8:50)
Dean, New York University Medical School

"The Freedom and the Obligation of the University to Pursue Excellence"
Dr. Irving London (8:50 - 9:10)
Director Harvard-MIT Program in Health Sciences

Discussant: Clifford Grobstein, M.D. (9:10 - 10:30)
Dean, University of California at San Diego
School of Medicine

Floor Discussion 9:30 - 10:30

Coffee Break 10:30 - 11:00
Session III  Roles of the Medical Schools in Medical Care

"Education for the Health Professions and Community Service"
Robert Stone, M.D.  (11:00 - 11:20)
Dean, University of New Mexico School of Medicine

"A Challenge to the Academic Center"
Mr. John Danielson  (11:20 - 11:40)
Director, Department of Health Services and Teaching Hospitals, AAMC

Discussant: Donald Medearis, M.D. (11:40 - 12:00)
Dean, University of Pittsburgh School of Medicine

Floor Discussion  12:00 - 1:00

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Afternoon and Dinner Hour Free

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Reconvene  8:00 pm

Discussion with John A.D. Cooper, M.D.
President, Association of American Medical Colleges
COD MEETING

April 21, 1972

Moderator: Emanuel Suter, M.D.
Dean, University of Florida College of Medicine

Session IV The Institutional Framework

"Medical School - Hospital Relationships
Organization for Medical Care and Medical Education"
Leonard Cronkhite, Jr. M.D. (8:30 - 9:00)
General Director, Children's Hospital Medical Center, Boston

Discussant: William Mayer, M.D. (9:00 - 9:20)
Dean, University of Missouri - Columbia - School of Medicine

Floor Discussion 9:15 - 10:00

* Coffee Break 10:15 - 10:45

Session V Increasing Federal Support for Medical Education
and Health Services: Moral and Fiscal Obligations
and Implications

Paper I Kenneth Crispell, M.D.
Vice President for Health Sciences
University of Virginia School of Medicine

Paper II William Carey
Senior Staff Consultant
Arthur D. Little, Incorporated, Washington

Floor Discussion

6:00 Steak Fry Dinner on Patio (Group)

After-Dinner Discussion with Merlin K. DuVal, M.D.
Assistant Secretary for Health and Scientific Affairs, HEW
COD MEETING

April 22, 1972

Moderator: Carlton Chapman, M.D.

Session VI The Discrepancy Between Demand and What Can Be Delivered

"A Trustee Measures the Response"
Fletcher Byrom
President, Koppers Co., Pittsburgh, PA

Discussant: John Evans, M.D.
President, University of Toronto

Session VII Conference Summary 10:30 - 12:00

Chairman: Sherman Mellinkoff, M.D.
Dean, the UCLA School of Medicine

Robert Ebert, M.D.
Dean of the Faculty of Medicine and President of the Harvard Medical Center

Charles Sprague, M.D.
Dean, University of Texas Southwestern Medical School at Dallas

Conclusion: Carlton Chapman, M.D.