



Tomorrow's Doctors, Tomorrow's Cures®

Organization of Resident Representatives Spring Professional Development Meeting

March 5 – 7, 2009
Francis Marion Hotel
Charleston, S.C.

Association of
American Medical Colleges

Organization of Resident Representatives Spring Professional Development Meeting

Table of Contents:

Meeting-At-A-Glance	p. 1
Detailed Meeting Agenda	p. 3 – 11
Speaker Biographies	p. 12 – 22
Steering Committee	p. 23
Future Meetings	p. 24
Meeting Space Floorplan & Session Documents	See TABS

Meeting-At-A-Glance

Thursday, March 5

12:00 – 3:30 pm	ORR Administrative Board Lunch and Meeting (by invitation only)	Bridgeview Suite 1203
2:30 – 7:00 pm	Registration/Information	Registration Booth (Mezzanine Level)
4:00 – 5:00 pm	ORR Opening Reception	Calhoun (Mezzanine Level)
5:00 – 6:50 pm	ORR/CAS Joint General Session	Carolina Ballroom (Mezzanine Level)
7:00 – 9:30 pm	ORR/CAS Welcome Reception and Dinner Banquet	Colonial Ballroom (Lobby Level)

Friday, March 6

7:00 am – 6:30 pm	Registration/Information	Registration Booth (Mezzanine Level)
8:00 – 9:15 am	ORR Breakfast Briefing	Carolina A (Mezzanine Level)
9:15 – 9:30 am	Break	
9:30 – 11:20 am	ORR/CAS Joint Plenary	Gold Ballroom (Second Floor)
11:20 – 11:50 am	ORR/CAS Table Discussions	Gold Ballroom (Second Floor)
12:00 – 1:45 pm	ORR/CAS Joint AAMC Leadership Lunch	Carolina B (Mezzanine Level)
1:45 – 2:00 pm	Refreshment Break	Pre-Function Mezzanine
2:00 – 4:15 pm	ORR/CAS Joint Plenary	Carolina A (Mezzanine Level)
4:15 – 5:45 pm	ORR Skill Development	Calhoun (Mezzanine Level)

6:00 pm **Offsite ORR Membership Dinner** **Muse Restaurant**

Saturday, March 7

7:30 am – 4:30 pm	Registration/Information	Registration Booth (Mezzanine Level)
8:00 – 9:00 am	ORR Breakfast	Gold Ballroom (Second Floor)
9:00 – 10:00 am	ORR Educational Session	Calhoun (Mezzanine Level)
10:00 – 10:30 am	Break	
10:30 – 11:50 am	ORR Educational Session	Calhoun (Mezzanine Level)
12:00 – 1:15 pm	ORR Invited Author Luncheon	Gold Ballroom (Second Floor)
1:30 – 2:30 pm	ORR/CAS Joint Plenary Session	Carolina A (Mezzanine Level)
2:30 – 3:00 pm	Break	
3:00 – 4:30 pm	ORR Education Session	Calhoun (Mezzanine Level)
6:30 – 9:30 pm	ORR/CAS Joint Reception and Annual Banquet	Colonial Ballroom (Lobby Level)

Agenda

Thursday, March 5

11:00 am – 7:00 pm	Registration/Information	Registration Booth (Mezzanine Level)
12:00 – 3:30 pm	ORR Administrative Board Lunch and Meeting (by invitation only)	Bridgeview Suite 1203
4:00 – 5:00 pm	ORR Opening Reception	Calhoun (Mezzanine Level)
5:00 – 6:50 pm	General Session joint with CAS Welcome and Meeting Goals	Carolina Ballroom (Mezzanine Level)

Speaker:

Randall Holmes, M.D., Ph.D.

Chair

AAMC Council of Academic Societies

Health Care Reform: Assessing the Political, Economic and Consumer Forces Allied for Change

Speakers:

Knapp Lecturer: Len Nichols, Ph.D.

Director, Health Policy Program

New America Foundation

James A. Guest, J.D.

President and Chief Executive Officer

Consumers Union

Health care reform proposals played a major role in the recent Presidential campaign. Initially, few policy insiders felt that the political forces were aligned to enact comprehensive health insurance and/or health system reform. However, some now contend that the recent economic crisis has made health delivery and system reform more imperative. Some further argue that our economic recovery is dependent on such reform. A leading health economist will discuss the forces that are pushing for change and those that seek to maintain the status quo. The leader of the nation's most respected consumer organization will discuss changes desired by patients. The speakers also will

discuss where they think academic medicine should play a leadership role in reform efforts and where they think coalitions and allies can be developed.

7:00 – 9:30 pm

Welcome Reception and Dinner joint with
Council of Academic Societies

**Colonial Ballroom
(Lobby Level)**

Friday, March 6

7:00 am – 6:30 pm	Registration/Information	Registration Booth (Mezzanine Level)
8:00 – 9:15 am	<p>ORR Breakfast Briefing</p> <p>Leadership Forum and Board of Directors Report</p> <p>Kelli Harding, M.D. AAMC Board of Directors</p> <p>AAMC/NRMP/Scramble Working Group</p> <p>Justin Klamerus, M.D. ORR Chair-elect</p> <p>Henry Sondheimer, M.D. Senior Director AAMC Academic Affairs</p>	<p>Carolina A (Mezzanine Level)</p>
9:15 – 9:30 am	Break	
9:30 – 11:50 am	<p>General Session joint with CAS Faculty Forum</p> <p>Moderator:</p> <p>Anthony A. Meyer, M.D., Ph.D. Chair-Elect Council of Academic Societies</p> <p>Speakers:</p> <p><i>Internal Medicine</i></p> <p>John R. Feussner, M.D., M.P.H. Professor and Chairman Department of Medicine Medical University of South Carolina</p> <p><i>Surgery</i></p> <p>Merril Dayton, M.D. Chair, Department of Surgery University of Buffalo SUNY School of Medicine and Biomedical Sciences</p>	<p>Gold Ballroom (Second Floor)</p>

Friday, March 6 continued

Pharmacology

Kenneth Tew, Ph.D.

Chair, Department of Cell and Molecular Pharmacology
 Medical University of South Carolina

Endocrinology

Melissa Thomas, M.D., Ph.D.

Assistant Professor, Department of Medicine –Molecular Endocrinology
 Harvard Medical School

Ophthalmology

Robert E. Kalina, M.D.

Professor of Ophthalmology
 University of Washington School of Medicine

These are difficult times for the medical and research enterprise. Leaders in six disciplines have been asked to consult with their colleagues and share their views on the same five questions. The leaders will speak for no more than ten minutes (and will not use PowerPoint!). The issues they have been asked to discuss:

- What are the key workforce trends affecting your discipline?
- What are the key scientific or clinical practice developments exciting your colleagues?
- What are the two most important challenges and opportunities confronting your discipline?
- What is your discipline’s leadership doing to develop its next generation of leaders?
- What do your discipline colleagues think should be the AAMC and CAS’s program and/or advocacy priorities in the year ahead?

Following group questions and discussion, time has been set aside for table discussions.

12:00 – 1:45 pm

**Luncheon joint with CAS
 AAMC Leadership Lunch**

**Carolina B
 (Mezzanine Level)**

Moderator:

Randall Holmes, M.D., Ph.D.

Chair
 AAMC Council of Academic Societies

Speakers:

Friday, March 6 continued

Darrell G. Kirch, M.D.
President and CEO
AAMC

Elliot Sussman, M.D.
Chair
AAMC

Brief introductory remarks from new members of the AAMC Leadership Team.

1:45 – 2:00 pm

Break

Pre-Function Mezzanine

2:00 – 4:15 pm

General Session joint with CAS
Physician Salaries: Equity, Incentives and Health System Reform

Carolina A

Moderator:

Vincent D. Pellegrini, M.D.
Chair, Department of Orthopaedics
University of Maryland School of Medicine

Speakers:

Aligning Incentives: Defining the Means and the Ends

Robert A. Berenson, M.D.
Senior Fellow
The Urban Institute

Physician Income, Student Debt, and Specialty Choice

Atul Grover, M.D., Ph.D.
Director, Government Relations
AAMC

The variation in physician salaries has been blamed for creating a set of perverse incentives that warp career choices, lead to shortages in primary care physicians, and promote regional shortages. This session will consider the current physician income data and the effect of salaries (and student debt) on specialty choice and practice location. The session also will consider whether the current salary structure inhibits health system reform and whether a more optimal alignment of incentives is a realistic possibility.

Friday, March 6 continued

4:15 – 5:45 pm

ORR Skill Development

Calhoun

GME resources and tools on MedEdPORTAL

Speaker:

Robby Reynolds, MPH

Director

AAMC Academic Affairs

6:00 pm

Offsite ORR Membership Dinner at Muse

Meet in the hotel lobby and trek en masse to 82 Society Street.
Reservations are at 6:15 pm.

Saturday, March 7

7:30 am – 1:00 pm	Registration/Information	Registration Booth
8:00 – 9:00 am	ORR Continental Breakfast	Gold Ballroom (Second Floor)
9:00 – 10:00 am	<p>ORR Educational Session Industry Support in Medical Education and Conflict of Interest</p> <p>Susan Eringhaus, J.D. Senior Director & Regulatory Counsel AAMC</p> <p>Conflict of interest and related compliance implications will be discussed within the context of AAMC’s report on industry funding of medical education.</p>	<p>Calhoun (Mezzanine Level)</p>
10:00 – 10:30 am	Break	
10:30 – 11:50 am	<p>ORR Special Discussion Roundtables Resident Duty Hours and the Education Mission</p> <p>Moderator:</p> <p>Justin Weis, M.D. ORR Administrative Board At-large Department of Internal Medicine University of Rochester - Strong Memorial Hospital</p> <p>Speaker:</p> <p>Jordan J. Cohen, M.D. AAMC President Emeritus Institute of Medicine Committee on Resident Duty Hours: Enhancing Sleep, Supervision, and Safety Professor, Medicine and Public Health George Washington University</p> <p>Following brief summary remarks on the Institute of Medicine’s recent report on resident duty hours and supervision from several stakeholder perspectives, ORR members will consider the recommendations set forward in the report and the implications of adoption on the learning environment and specialty training.</p>	Calhoun

Saturday, March 7 continued

12:00 – 1:15 pm **ORR Invited Author Luncheon** **Gold Ballroom
(Second Floor)**

Speaker:

Ann Boulis, Ph.D.

Research Associate for the Department of Sociology
University of Pennsylvania

“The number of women practicing medicine in the United States has grown steadily since the late 1960s, with women now roughly at parity with men among entering medical students. Why did so many women enter American medicine? How are women faring, professionally and personally, once they become physicians? Are women transforming the way medicine is practiced?

To answer these questions, *The Changing Face of Medicine* draws on a wide array of sources, including interviews with women physicians and surveys of medical students and practitioners. The analysis is set in the twin contexts of a rapidly evolving medical system and profound shifts in gender roles in American society.

Throughout the book, Ann K. Boulis and Jerry A. Jacobs critically examine common assumptions about women in medicine. Along the way, Boulis and Jacobs address a host of issues, among them dual-physician marriages, specialty choice, time spent with patients, altruism versus materialism, and how physicians combine work and family. Women's presence in American medicine will continue to grow beyond the 50 percent mark, but the authors question whether this change by itself will make American medicine more caring and more patient centered. The future direction of the profession will depend on whether women doctors will lead the effort to chart a new course for health care delivery in the United States.” cornellpress.cornell.edu

1:30 – 2:30 pm **General Session joint with Council of Academic Societies** **Carolina A
The Comprehensive Review of the USMLE** **(Mezzanine Level)**

Moderator:

Randall Holmes, M.D., Ph.D.

Chair
Council of Academic Societies

Speaker:

Saturday, March 7 continued

Peter V. Scoles, M.D.

Senior Vice President of Assessment Programs
National Board of Medical Examiners

The potential restructuring the U.S. Medical Licensing Examination (USMLE) has generated great interest and significant discussion, as faculty, institutional officials and physician certify and licensing organizations consider the direct and indirect effects of the proposed changes. A leading official of the NBME will discuss the current status of the proposed changes and the response from the community.

2:30 – 3:00 pm

Break

3:00 – 4:30 pm

ORR Educational Session

Calhoun

The Medical Home Model and Servicing Primary Care Needs

Speakers:

Joanne Conroy, M.D.

Chief Health Care Officer
AAMC

Atul Grover, M.D.

Director, Government Relations
AAMC

6:30 – 9:30 pm

**Reception & Annual Banquet joint with
Council of Academic Societies**

**Colonial Ballroom
(Lobby Level)**

Speaker:

Pauline W. Chen, M.D.

Author of the “Doctor and Patient” column
New York Times

The physician-patient relationship is evolving and ever-changing. An award-winning author and leading physician will share her views on the challenges facing physicians in training, established physicians, and patients.

Speaker Biographies

Robert Berenson, M.D., is a Senior Fellow at the Urban Institute. He is an expert in health care policy, particularly Medicare, with experience practicing medicine, serving in senior positions in two Administrations, and helping organize and manage a successful preferred provider organization. From 1998-2000, he was in charge of Medicare payment policy and private health plan contracting in the Centers for Medicare and Medicaid Services. Previously, he served as an Assistant Director of the Carter Domestic Policy Staff and recently was a member of the Obama transition team.

Dr. Berenson is a board-certified internist who practiced for twenty years, the last twelve in a Washington, D.C. group practice, and is Fellow of the American College of Physicians. He was co-author, with Walter Zelman, of *The Managed Care Blues & How to Cure Them*, and, with Rick Mayes, *Medicare Payment Policy and the Shaping of U.S. Health Care*. He is a graduate of the Mount Sinai School of Medicine and on the faculty at the George Washington University Schools of Medicine and Public Health and the Fuqua School of Business at Duke.

Ann Boulis is a research associate in the Department of Sociology at the University of Pennsylvania. Ann holds a doctorate in medical sociology and demography from the University of Pennsylvania and a Master's Degree in Public Policy from Harvard's Kennedy School of Government. . After completing graduate school and before entering her current position, Ann completed a health services research traineeship at the Philadelphia Veteran's Affairs Hospital and a Spencer Foundation Post Doctoral Fellowship at the University of Pennsylvania. Ann's research interests focus on women and health from the perspective of female providers and female patients. She is also interested in the division of labor in the health care industry, and in work and family issues more broadly. She is currently participating in three research projects. The first is a qualitative study of how gender affects physician nurse relationships. The second is an examination of trends affecting minorities in medicine, and the third involves an assessment of how physician and nurse characteristics relate to the distribution of narcotics in emergency rooms.

Pauline W. Chen, M.D., is a surgeon, author of the *New York Times* bestseller, *Final Exam: A Surgeon's Reflections on Mortality*, and an online columnist for the *New York Times*.

Dr. Chen graduated from Harvard University and Northwestern University's Feinberg School of Medicine and completed her surgical training at Yale University, the National Cancer Institute (National Institutes of Health), and UCLA, where she eventually became a faculty member in the Department of Surgery. In 1999, she was named the UCLA Outstanding Physician of the Year. Currently, she practices in the VA Boston Healthcare System

Dr. Chen, whose writing has been nominated for a National Magazine Award, now writes a weekly online column, "Doctor and Patient," for the *New York Times*. Her book, *Final Exam*, was named by *New York Times* book critic William Grimes as one of his ten favorite books of 2007 and is currently being translated and sold in a dozen countries across the world.

Dr. Chen speaks regularly to medical and general audiences across the country, including more recently the Association of American Medical Colleges and the National Hospice and Palliative Care Organization.

Jordan J. Cohen, M.D., is professor of medicine and public health at George Washington University and president emeritus of the Association of American Medical Colleges (AAMC). He is a Director of the Washington Advisory Group and also serves as chairman of the board of the Arnold P. Gold Foundation for Humanism in Medicine.

As President and Chief Executive Officer of the Association of American Medical Colleges (AAMC) from 1994 to 2006, Jordan J. Cohen, M.D. led the Association's support and service to the nation's medical schools and teaching hospitals. He launched new initiatives in each of the association's mission areas of education, research and patient care; expanded and modernized the AAMC's services for medical students, applicants, residents, and constituents; strengthened the association's communications, advocacy, and data gathering efforts, and established many initiatives for improving medical education and clinical care. As the voice of academic medicine for more than a decade, Dr. Cohen also spoke extensively on the need to promote greater racial and ethnic diversity in medicine, to uphold professional and scientific values, and to transform the nation's health care system.

Prior to his leadership of the AAMC, he served as dean of the medical school and professor of medicine at the State University of New York at Stony Brook, and president of the medical staff at University Hospital. Before that, Dr. Cohen was professor and associate chairman of Medicine at the University of Chicago-Pritzker School of Medicine, and physician-in-chief and chairman of the Department of Medicine at the Michael Reese Hospital and Medical Center.

Dr. Cohen currently serves on the Board of Directors of the Josiah Macy Jr. Foundation of New York, the Morehouse School of Medicine, the National Medical Fellowships, the National Library of Medicine, and the Qatar Foundation for Education, Science & Community Development. He is a former chair of the American Board of Internal Medicine and of the Accreditation Council for Graduate Medical Education, and served as president of the Association of Program Directors of Internal Medicine.

Dr. Cohen is a graduate of Yale University and Harvard Medical School and completed his postgraduate training in internal medicine on the Harvard service at the Boston City Hospital. He also completed a fellowship in nephrology at the Tufts-New England Medical Center. He has authored more than 100 publications and is a former editor of *Kidney International's Nephrology Forum*.

Joanne M. Conroy, M.D., is Chief Health Care Officer at the AAMC. She focuses on the interface between the health care delivery system and academic medicine, paying particular attention to how health care in academic settings can address quality-of-care and patient-centered care issues. Dr. Conroy represents the interests of approximately 400 major teaching hospitals and health systems, including 64 Veterans Affairs medical centers, through the AAMC Council of Teaching Hospitals and Health Systems in addition to overseeing the Group on Faculty Practice, Group on Resident Affairs, Chief Medical Officers Group, and the Compliance Officers Forum.

Dr. Conroy comes to the association after serving as executive vice president of Atlantic Health System and chief operating officer of Morristown Memorial Hospital in Morristown, New Jersey. In those roles, Dr. Conroy gained an understanding of health system operations, hospital-physician relationships, and collaborative partnerships among the various elements of academic health systems. Dr. Conroy earned her B.A. degree in chemistry from Dartmouth College, and was awarded her M.D. degree from the Medical University of South Carolina.

Merril T. Dayton, M.D., is Professor of Surgery & Chairman of the Department of Surgery, SUNY at Buffalo which has one of the largest categorical surgery training programs in the country (53 residents). He is also Chief of Surgery for Kaleida Health Systems, a 5-hospital system in Western New York. He is a *general surgeon* who specializes in gastrointestinal surgery. Dr. Dayton is a nationally recognized expert in the surgical treatment of Crohn's disease and ulcerative colitis and also treats patients with colorectal cancers when sphincter-sparing surgery is required. In addition, he performs complex gastric, intestinal, and pancreaticobiliary surgery.

As an academic surgeon with a primary interest in education, he is committed to teaching medical students, interns and residents the art of surgery. As a result, he has been awarded *Teacher of the Year and Outstanding Professor and Teacher* multiple times by both the University of Iowa and the University of Utah School of Medicine. In the year 2000, he was awarded the *Master Educator Award* by the Association for Surgical Education, which is a national association that promotes the importance of quality teaching to future physicians.

He was a selected member of the first edition of Who's Who in Medicine and Healthcare and been chosen multiple times to be included in The Best Doctors of America. In 2006, the Consumers' Research Council of America named him one of "America's Top Physicians". He has often been an invited professor at academic institutions throughout the country and internationally. He has served as President of the Association for Surgical Education and the Western Surgical Association and currently serves on the Board of Trustees of The Society for Surgery of The Alimentary Tract. He has over 100 papers and abstracts published in peer-reviewed journals and has presented at over 90 academic research meetings.

Susan H. Ehringhaus, J.D., is the Senior Director, Regulatory Counsel, and Associate General Counsel at the Association of American Medical Colleges. Prior to coming to the AAMC, she was Vice Chancellor and General Counsel and Adjunct Professor of Law at The University of North Carolina at Chapel Hill, where she served as UNC's senior legal counsel for 29 years. During her years at the AAMC, she has also served as an Adjunct Professor of Law at Georgetown Law Center.

She joined the AAMC in January 2003 where her work focuses generally on health law and specifically includes legal, ethical, and business issues in biomedical research and conflicts of interest in all areas of academic medicine. She has been throughout her career actively involved in legal and policy matters relating to higher education, including health law, technology transfer, research issues, conflicts of interest, finance, business, corporate affiliations, as well as other areas in higher education. She taught the law of higher education at The University of North Carolina School of Law for many years as well as other courses, and she has also taught the law of higher education at

Georgetown University's Law School. Her recent publications have focused on integrity and conflicts of interest in biomedical research and medical education.

She has served as a lecturer and consultant to many organizations on various legal issues in scientific research, medical education, and higher education, and she is the recipient of several honors and awards.

John R. Feussner, M.D., M.P.H., is the Chairperson of the Department of Medicine at the Medical University of South Carolina. He is Professor of Medicine, Professor of Neurosciences, and Professor of Biometry, Bioinformatics and Epidemiology. In addition, he serves as the President for the University Medical Associates, the Faculty Practice Plan, at MUSC. Before becoming Chairman of Medicine, Dr. Feussner served in Washington, DC as the Chief Research and Development Officer for the Department of Veterans Affairs, 1996 to 2002. Dr. Feussner was a member of the Committee on Science in the Office of Science and Technology Policy in the Executive Office of the President. Dr. Feussner was the lead Federal Official for the Departments of Defense, Health and Human Services, and Veterans Affairs for the Gulf War Veterans Illness Research Working Group. Dr. Feussner served on the Clinical Research Roundtable for the Institute of Medicine, National Academy of Sciences. He consulted frequently with the Clinical Trials Inquiry Panel, Medical Research Counsel, United Kingdom and the Canadian Institute for Health Research, Ottawa.

Atul Grover, M.D., Ph.D., FACP, FCCP, currently serves as Director, Government Relations, at the Association of American Medical Colleges. He has been a health care consultant and has worked closely with hospitals, health systems, government agencies and NGOs for over a dozen years. He is widely recognized as an expert on physician workforce and related policy issues in medical education, financing, and training. Dr. Grover earned a PhD in Health and Public Policy at the Johns Hopkins University Bloomberg School of Public Health where he completed a three-year fellowship in health services research; there, he remains on Faculty in the Department of Health Policy and Management. He is a board certified internist and a Fellow of both the American College of Physicians and the American College of Chest Physicians. Prior to his consulting career, he served as Chief Medical Officer in the National Center for Health Workforce Analysis at HRSA. He holds an MD from the George Washington University (where he is currently Assistant Clinical Professor of Medicine), a BA in English from Cornell University, and completed his training in primary care internal medicine at the University of California San Francisco.

James A. Guest is President and CEO, Consumers Union, Publisher of Consumer Reports. Mr. Guest became President and Chief Executive Officer of Consumers Union in February 2001 after a long career in public service and the consumer interest, including 21 years as Chair of Consumer Union's Board of Directors. Consumers Union is the nonprofit, ad-free publisher of *Consumer Reports* and *ConsumerReports.org*. The organization was founded in 1936 when advertising first flooded the mass media, and consumers lacked any reliable source of information they could depend on to help them distinguish hype from fact and good products from bad ones. Since then, Consumers Union has filled that vacuum with an expert, independent, nonprofit organization whose mission is to Test, Inform, Protect and Connect, while working for a fair, just, and safe marketplace for consumers.

Mr. Guest is a member of the Institute of Medicine's Roundtable on Evidence-Based Medicine, the Quality Alliance Steering Committee and the Lucian Leape Institute of the National Patient Safety Foundation. He has spoken before several key stakeholder groups including the Association of Academic Health Centers, America's Health Insurance Plans, the World Health Care Congress, the National Business Group on Health, and others. As CEO of one of the leading nonprofits in America, Mr. Guest has transformed the mission-driven organization into a multimedia publisher with more than 8 million subscribers to Consumers Union products and services and \$250 million in revenue. He oversees a staff of 620, who work at Consumers Union 50 state-of-the-art labs in Yonkers, NY, 327-acre Auto Test Center in East Haddam, CT and three advocacy offices in Washington DC, Austin, TX and San Francisco, CA. Consumers Union also has more than 500,000 online activists who help work for change in the marketplace and through several free public education Web sites, including *CRBestBuyDrugs.org*, *StopHospitalInfections.org*, and *PrescriptionforChange.org*. Mr. Guest also serves as Vice President of Consumers International, a federation of more than 225 consumer organizations from 115 countries that serves as the global campaigning voice for consumers around the world.

Mr. Guest's public service career spans more than three decades. After graduating from Harvard Law School and completing a Woodrow Wilson fellowship in economics at MIT, he worked as legislative assistant to Senator Ted Kennedy. In the early 1970s, Mr. Guest moved to Vermont where he served as Banking and Insurance Commissioner, Secretary of State, and Secretary of Development and Community Affairs. Over the last 20 years, he has served as CEO of several service organizations and advocacy groups including Planned Parenthood of Maryland, Handgun Control Inc. and the Center to Prevent Handgun Violence. He was the founding Executive Director of the American Pain Foundation, a national consumer information, education, and advocacy organization for pain prevention and management.

Kelli Harding, M.D., attended the University of Rochester School of Medicine in New York, where she graduated a member of Alpha Omega Alpha. As a medical student, she attended her first AAMC meeting three months into medical school as part of the Organization of Student Representatives. She also served as class president and co-chaired the LCME Student Survey Committee for her school's reaccreditation. Prior to medical school, Kelli studied Political Science at U.C. Berkeley and decided on a career in medicine while doing a year-long AmeriCorps fellowship at the National AIDS Fund in Washington D.C. Following an internship in internal medicine, she completed her psychiatry residency training at Columbia, where she served as chief resident and as a resident representative to the Columbia Executive Committee. In June 2008, she completed a two-year clinical research fellowship at Columbia in biological psychiatry and is continuing to pursue research interests in the area of medically unexplained symptoms.

Dr. Harding has served on the ORR Administrative Board for nearly four years: one year as an at-large member, one year as the chair-elect, one year as the ORR chair, and this year as the ORR past-chair. She participated both in the AAMC's Executive Council and as the resident liaison to the Group on Educational Affairs. She was recently appointed to a two-year term on the newly formed AAMC Board of Directors.

Randall K. Holmes, M.D., Ph.D., received his A.B. in biochemical sciences from Harvard College in 1962 and his M.D. and Ph.D. in microbiology from New York University in 1968. He completed

a medical residency at Beth Israel Hospital in Boston, MA, and a postdoctoral fellowship in nucleic acid biochemistry at the National Institutes of Health in Bethesda, MD. He joined the faculty in the Departments of Medicine and Microbiology at the University of Texas Southwestern Medical School in Dallas, TX, in 1972; became the founding Chair of the Department of Microbiology and Immunology at the Uniformed Services University of the Health Sciences in Bethesda, MD, in 1976; and has been Chair of the Department of Microbiology at the University of Colorado School of Medicine in Denver, CO, since 1995. Dr. Holmes has served as: editorial board member for *Infection and Immunity* and for *Microbiological Reviews*; member of the Vaccines and Related Biological Products Advisory Committee for the U.S. Food and Drug Administration; member and chair of the Microbiology Test Development Committee for the National Board of Medical Examiners; member of the Step I and Composite Committees for the United States Medical Licensing Committee; member of the United States Cholera Panel, member of the Bacteriology and Mycology 1 Study Section, and member and chair of the Microbiology and Infectious Diseases Research Committee for the National Institute of Allergy and Infectious Diseases; councilor and president of the Association of Medical School Microbiology and Immunology Chairs; member of the Board of Governors and member and chair of the Awards Committee for the American Academy of Microbiology; member and chair of the Administrative Board of the Council of Academic Societies for the Association of American Medical Colleges; and member of the Executive Council, Executive Committee, and Board of Directors for the Association of American Medical Colleges. Dr. Holmes has been a principal investigator on research grants from the National Institute of Allergy and Infectious Diseases since 1973 and is currently the recipient of a MERIT award from that institute. His research focuses on the molecular biology of toxins and their role in pathogenesis of bacterial infections, with particular emphasis on diphtheria, cholera and travelers' diarrhea. He is the author or co-author of 157 papers in peer-reviewed journals and 57 chapters in books or scientific symposia.

Robert E. Kalina, M.D., is Professor of Ophthalmology at the University of Washington School of Medicine in Seattle where he specializes in retinal diseases and intraocular tumors.. He represents the Association of University Professors of Ophthalmology (AUPO) to the Council of Academic Societies. AUPO membership includes department chairs, residency program directors, research directors, and administrators in academic departments of ophthalmology in the United States and Canada. Kalina is past president and past executive vice president of AUPO.

A graduate of the University of Minnesota School of Medicine, Dr. Kalina had postgraduate training in Portland, San Francisco, and Boston before joining the faculty of the University of Washington. He served as Chair of the Department of Ophthalmology for 27 years and was President of University of Washington Physicians and Principal Investigator for the Vision Research Core Grant. At the National Eye Institute Dr. Kalina chaired the Vision Research Review Committee and served on the National Eye Health Education Planning Committee. He is Director Emeritus of the American Board of Ophthalmology and a past member of the Residency Review Committee for Ophthalmology. He has received the Lifetime Achievement award of the American Academy of Ophthalmology, the Outstanding Achievement Award of the National Eye Institute, and the Medical Outreach Award of Prevent Blindness America. .

Darrell G. Kirch, M.D., is president and chief executive officer of the Association of American Medical Colleges (AAMC). Founded in 1876 and based in Washington, D.C., the AAMC is a not-

for-profit association representing all 126 accredited U.S. and 17 accredited Canadian medical schools; nearly 400 teaching hospitals and health systems, including 68 Department of Veterans Affairs medical centers; and 94 academic and scientific societies. Through these institutions and organizations, the AAMC also represents 109,000 faculty members, 67,000 medical students, and 104,000 resident physicians.

A distinguished physician, educator, and medical scientist, and a noted authority on the organization and management of academic medical centers, Dr. Kirch's career spans all aspects of academic medicine and includes leadership positions at two medical schools and teaching hospitals, as well as at the National Institutes of Health.

Before becoming AAMC president, Dr. Kirch was selected as chair-elect of the association, and co-chaired the Liaison Committee on Medical Education. He also has served as chair of the AAMC Council of Deans Administrative Board, and as chair of the American Medical Association Section on Medical Schools.

Dr. Kirch assumed the position of AAMC president in July 2006 following six years as senior vice president for health affairs, dean of the college of medicine, and CEO of the Milton S. Hershey Medical Center at The Pennsylvania State University, where he and his leadership team are credited with revitalizing the institution and guiding it through a period of educational innovation and major growth in clinical activity and research funding. Before joining Penn State, Dr. Kirch held a number of leadership positions at the Medical College of Georgia from 1994 to 2000, including serving as dean of the medical school, senior vice president for clinical activities, and dean of the school of graduate studies.

As a psychiatrist and neuroscientist, Dr. Kirch conducted research on the biological basis of and clinical treatments for severe neuropsychiatric disorders. Following the completion of his residency training at the University of Colorado Health Sciences Center, he joined the National Institute of Mental Health (NIMH) in Bethesda, Maryland, where he was named acting scientific director in 1993. His NIMH contributions were recognized when he was presented with the Outstanding Service Medal of the United States Public Health Service.

Dr. Kirch is a member of several professional societies, including the American Psychiatric Association, American College of Psychiatrists, and American Medical Association. He was elected to membership in the Institute of Medicine of the National Academies in 2007, and currently serves as a member-at-large of the National Board of Medical Examiners and on the board of directors of Research!America.

A native of Denver, Dr. Kirch received both his B.A. and M.D. degrees from the University of Colorado, which in 2002 presented him with its Silver and Gold Alumni Award. He has had an active career as a clinician and researcher, and has held medical faculty positions at Penn State, the Medical College of Georgia, and George Washington University. A prolific writer and public speaker, he has published more than 100 articles and book chapters, and made presentations to numerous medical, educational, scientific, and advocacy organizations.

Justin F. Klamerus, M.D., is a current fellow in Medical Oncology at the Sidney Kimmel Comprehensive Cancer Center at Johns Hopkins University. Justin has been a member of the

Organization of Resident Representatives since 2005, representing the association of Program Directors in Internal Medicine. He has been actively involved in AAMC initiatives lead by the Centers for Workforce Studies and the National Residency Matching Program. In 2008, Dr. Klamerus was elected Chair-Elect of the ORR.

Dr. Klamerus is a 2003 graduate of the College of Human Medicine at Michigan State University in East Lansing. He completed his graduate medical education in the Department of Internal Medicine at The Ohio State University Medical Center where he also served as chief medical resident. During residency, Klamerus also served as Vice Chair of the Associates Council of the Ohio Chapter of the American College of Physicians and was a resident member of the American Medical Association.

At Johns Hopkins, Justin is a second year fellow in the Department of Oncology. His research interests include cancer health care disparities among minority, rural, and socioeconomically disadvantaged Americans. In addition to his subspecialty training, Dr. Klamerus is enrolled in the Carey Business School at Johns Hopkins where he is pursuing an MBA in Medical Services Administration. Justin's area of clinical interest includes thoracic oncology.

Len Nichols, Ph.D., is Director, Health Policy Program, New America Foundation. Len Nichols, a highly respected health economist and health policy analyst, directs the Health Policy Program at the New America Foundation, which aims to expand health insurance coverage to all Americans while reining in costs and improving the efficiency of the overall health care system. Before joining New America, Dr. Nichols was the Vice President of the Center for Studying Health System Change, a Principal Research Associate at the Urban Institute, and the Senior Advisor for Health Policy at the Office of Management and Budget during the Clinton reform efforts of 1993-94. He has testified frequently before Congress and state legislators and has published widely in a variety of health related journals.

Previously, Dr. Nichols was Chair of the Economics Department at Wellesley College, where he taught for 10 years. He also served as a member of the Competitive Pricing Advisory Commission (CPAC) and the 2001 Technical Review Panel for the Medicare Trustees Reports. He was on the advisory panel to the Robert Wood Johnson Foundation's Covering America project and has been a consultant to the World Bank, the InterAmerican Development Bank, and the Pan American Health Organization. Dr. Nichols received his Ph.D. in Economics from the University of Illinois.

Vincent D. Pellegrini, M.D., graduated from Dartmouth College summa cum laude with a double major in Biology and Economics, and received his medical degree from the Dartmouth Medical School with award of the Dean's Valedictory Medal. He was elected to the Phi Beta Kappa and Alpha Omega Alpha honor societies. After two years of general surgery at Hartford Hospital, he completed an orthopaedic surgery residency at the University of Rochester Strong Memorial Hospital and a postgraduate fellowship in surgery of the hand and upper extremity also at the University of Rochester. He is a diplomate of the American Board of Orthopaedic Surgery and holds a Certificate of Added Qualifications in Surgery of the Hand and Upper Extremity.

He served for ten years as Chairman of the Department of Orthopaedics and Rehabilitation at the Pennsylvania State University College of Medicine, and the Milton S. Hershey Medical Center, where he was also the C. McCollister Evarts Professor of Orthopaedics. He previously was on the

faculty at Stanford University and the University of Rochester. Since 2002, Pellegrini has held the position of James L. Kernan Professor and Chair of the Department of Orthopaedics at the University of Maryland School of Medicine. Dr. Pellegrini's clinical interests and expertise include adult reconstructive and total joint replacement surgery of the hip and knee, as well as hand/upper extremity.

Robby J. Reynolds, MPA, is Director, MedEdPORTAL at the Association of American Medical Colleges.

Robby Reynolds joined the Association of American Medical Colleges (AAMC) in 2002 as Assistant Director of Educational Resources with the primary responsibility of leading the development and promotion of a national curriculum database for the AAMC's 142 US and Canadian member medical schools. In 2005 Robby took on the new responsibility of Director of Educational Resources and co-founded MedEdPORTAL. Mr. Robby has been instrumental in the creation, development, and promotion of MedEdPORTAL which is an internationally available online publication service that promotes the sharing of high quality peer-reviewed medical and dental educational materials. MedEdPORTAL is currently being utilized by every medical school (allopathic and osteopathic) and dental school in the US and Canada and by health educators and learners in over 60 countries around the globe. Prior to joining the AAMC, Robby completed his Masters in Public Administration with an emphasis in Health Care Administration at Florida State University. He then served 2 years as Continuing Education Coordinator for the Center of Professional Development (CPD) at Florida State University. Robby joined Virginia Commonwealth University School of Medicine in 1999 where he served for 3 years as the Director of Curriculum Advancement developing their web based electronic curriculum.

Since 2002, Robby Reynolds has conducted over 200 presentations and faculty development workshops focused on the development and management of medical school curricula and the value of educational scholarship for teaching. These workshops and presentations were conducted at national and international medical education conferences and at individual medical schools across the US and Canada.

Peter V. Scoles, M.D., is Senior Vice President for Assessment Programs at the National Board of Medical Examiners (NBME). He is a graduate of the Jefferson Medical College-Pennsylvania State University Program in Medicine, received a Master of Science degree from Ohio State University, and a Master of Arts degree in Humanities from John Carroll University. Dr. Scoles completed his internship at St. Vincent's Hospital and Medical Center of New York, and his residency in Orthopedic Surgery at the Ohio State University. He is a Diplomate of the NBME and the American Board of Orthopaedic Surgery

Dr. Scoles is responsible for oversight of assessment design and development, including the USMLE, the Medical School Subject Test program, and NBME International Programs. He is the NBME senior staff member responsible for oversight of the Comprehensive Review of the USMLE Program.

Dr. Scoles holds a current clinical appointment as adjunct Professor of Orthopedics at Temple University School of Medicine, and is an attending Orthopedic Surgeon at the Philadelphia Shriners Hospital for Children.

Elliot J. Sussman, M.D., M.B.A., serves as President and Chief Executive Officer of Lehigh Valley Hospital and Health Network (LVHNN). Under Dr. Sussman's leadership since 1993, LVHNN has enjoyed its greatest period of growth. The network includes three hospitals, a 400-member employed physician group and eight community health centers. The network is the region's largest employer with more than 9,500 employees and is a major clinical affiliate of Pennsylvania State University's College of Medicine.

LVHNN is recognized for numerous national honors, including Magnet status for nursing. It has been ranked as one of "America's Best Hospitals" by *U.S. News & World Report* for 13 consecutive years, most recently in 2008 for heart care and surgery, gastrointestinal disorders and geriatrics. The network also ranks as one of 41 top hospitals for quality and patient safety (The Leapfrog Group), one of the 100 Best Companies to Work For (*Fortune Magazine*), one of the top 100 Integrated Healthcare Networks (Verispan), and one of the 100 Most Wired and 25 Most Wireless health networks for embracing health care technology.

Dr. Sussman is the Leonard Parker Pool Professor of Health Systems Management, Professor of Medicine and Professor of Public Health Sciences at Pennsylvania State University's College of Medicine. He is Chair of the Board of the American Association of Medical Colleges (AAMC). He is past chair of the Administrative Board of the AAMC's Council of Teaching Hospitals. He is a member of the Society of Medical Administrators and the Healthcare Executives Study Society.

Besides serving as a trustee for Lehigh Valley Health Network, Dr. Sussman serves on the boards of the Allentown Art Museum, Lehigh University, Lehigh Valley PBS/WLVT TV, the CEO Education 2010 Leadership Group and Lehigh Valley Partnership, the Universal Health Realty Income Trust and iCAD, Inc.

From 1989 to 1993, Dr. Sussman was Associate Dean and Associate Professor of Medicine, Biological Sciences Division and Pritzker School of Medicine, University of Chicago. His professional experience also includes serving as Executive Director, Clinical Practices of the University of Pennsylvania, Associate Administrator and Director, Clinical Effectiveness Program, Hospital of the University of Pennsylvania, and Associate Professor of Medicine at the University of Pennsylvania.

Dr. Sussman was a Fellow in General Medicine and a Robert Wood Johnson Clinical Scholar at the University of Pennsylvania, and trained as a resident in internal medicine at the Hospital of the University of Pennsylvania. He holds an MBA from the Wharton School, University of Pennsylvania, an MD from Harvard University, where he was AOA, and a BA magna cum laude from Yale University. He received a D.Sc. (hon) from Muhlenberg College.

Kenneth Tew, Ph.D., D.Sc., is Chairman of the Department of Cell and Molecular Pharmacology and Experimental Therapeutics at the Medical University of South Carolina and holds the John C. West Chair in Cancer Research. Previously, Dr. Tew was Chairman of the Department of

Pharmacology and the G. Willing “Wing” Pepper Chair in Cancer Research at Fox Chase Cancer Center in Philadelphia. Dr. Tew received a Ph.D. in biochemical pharmacology and a D.Sc. in the Faculty of Sciences from the University of London. Dr. Tew’s research program focuses discovery and development of anticancer drugs, with special emphasis on redox signaling pathways and drug resistance. Dr. Tew received an Outstanding Investigator Grant from the National Cancer Institute, a Scientific Research Award from the ACS, was elected Fellow of the AAAS and is presently serving as President of the American Medical Schools Pharmacology Chairs (AMSPC). He serves on the Editorial Boards of ten pharmacology journals and has a number of textbooks and more than 250 publications.

Melissa K. Thomas, M.D., Ph.D., is a physician scientist and endocrinologist affiliated with Massachusetts General Hospital and Harvard Medical School. Dr. Thomas serves as Associate Chief of the Laboratory of Molecular Endocrinology at Massachusetts General Hospital where she directs a basic and translational research program in pancreatic beta-cell biology and diabetes. Her clinical focus is on neuroendocrinology and she is actively engaged in teaching medical students and residents.

Dr. Thomas has a longitudinal interest and national leadership record in medical education policy development. She serves on the National Resident Matching Program Board of Directors as an executive committee member and past president and chairs the NRMP committee that directs the research agenda for the organization. Dr. Thomas also served on the Board of Directors of the Accreditation Council for Graduate Medical Education. She is a member and former chair of the Council on Medical Education of the American Medical Association where she leads a task force focused on maintenance of licensure and certification. She represents the Endocrine Society on the AAMC Council of Academic Societies.

Dr. Thomas completed her undergraduate medical education at Vanderbilt University School of Medicine, where she obtained a Ph.D. in molecular physiology and biophysics and an M.D. Her residency training in internal medicine and fellowship in endocrinology and metabolism were conducted at Massachusetts General Hospital.

Organization of Resident Representatives Administrative Board

Chair

Jennifer Weiss, M.D.
Internal Medicine
University of Wisconsin Hospitals and Clinics

Chair-Elect

Justin Klamerus, M.D.
Internal Medicine
Johns Hopkins University School of Medicine

Immediate Past-Chair

Kelli Harding, M.D.
Psychiatry
Columbia University Medical Center

At-Large Members

Alan Anshel, M.D.
Physiatry
New York Presbyterian Hospital

Jason Mitchell, M.D.
Radiology
University of Medicine and Dentistry of New Jersey

Chiquitia Anderson, M.D.
Pediatrics
Children's Hospital of Michigan

Javeed Sukhera, M.D.
Psychiatry
University of Rochester Medical Center

Aaron Jensen, M.D.
Surgery
University of Washington

Justin Weis, M.D.
Internal Medicine
University of Rochester School of Medicine - Highland

Future Meetings

2009

AAMC Annual Meeting
November 6 - 11
Boston, Mass.

2010

ORR Professional Development Conference
March 4 - 6
Austin, Tex.

AAMC Annual Meeting
November 5 – 10
Washington, D.C.